

EEC ENTRY NEGOTIATIONS

Ten present tough front to Spain

BY JOHN WYLES IN LUXEMBOURG

NEGOTIATIONS ON Spain's application to join the EEC moved into a turbulent phase last night when Community foreign ministers adopted a hard negotiating position on industrial and tariff issues.

As a result, the proposals which were later put to St Josep Perez Llorca, the Spanish Foreign Minister, last night looked likely to cause considerable difficulties for Madrid. The French minister M Andre Chadenet, Minister for European Affairs, played a key role in insisting on a tough Community line and may thus have created a chilly climate for President Francois Mitterrand when he arrives in the Spanish capital today on a three-day visit.

Paris has always professed

enthusiasm for Spanish membership of the EEC, but in the past two years' negotiations it has been the most obstructive. France has insisted on an internal EEC agreement on a revised Mediterranean agricultural policy before putting any agricultural proposals to the Spaniards and, in the process, has delayed key negotiations on this issue.

Madrid's January 1, 1984, target for membership is beginning to look out of reach, and this could strengthen the growing reservations in Spain's business community about the wisdom of joining the EEC.

In his opening statement in last night's negotiations, Sr Perez Llorca expressed some satisfaction about the progress

made so far in the negotiations but complained strongly that the lack of any EEC proposals on the key issue of agriculture and fisheries.

The three most important elements of the negotiating position adopted by the Ten yesterday, and now being considered by Madrid, are:

● A proposal for a three-year transition period before the full dismantling of Spanish tariffs on industrial imports from the Community. The European Commission had suggested a five-year transition period, while Madrid wants as close as possible to 10 years, arguing that its industry is ill-equipped to deal with a too premature blast of free competition from the EEC.

● A refusal to grant Spain any exemptions from the full application of value added tax except for small and medium-sized businesses. Spain had wanted a longer list of exemptions, having made a major concession earlier this year in agreeing to apply VAT from the date of its accession.

● A warning that, if Spain increases its steel production capacity above present levels, its sales to the rest of the Community will be controlled by quotas. France had wanted even stronger pressure on Madrid to restructure its industry by requiring a reduction in present capacity levels, but this move was fought off by Sig Lorenzo Natali, the Commissioner responsible for enlargement.

Yugoslavia abandons inflation target

By Aleksandr Lebl in Belgrade

THE YUGOSLAV Government has conceded defeat in its effort to contain the country's inflation rate to 15 per cent this year. Instead, it has set itself the more modest goal of bringing the annual increase in retail prices down to 25 per cent, from nearly 40 per cent last year.

Mrs Minka Planinc, the Federal Prime Minister, is to detail later this week the means by which her Government aims to cut the inflation rate by five percentage points in each of the next three years, so that by the end of 1985 it should be down to 10 per cent.

The anti-inflation programme is understood to be aimed at reducing fixed asset investment from 35 per cent to 25 per cent of the gross national product and cutting corporate taxes from 35 per cent to 30 per cent of GNP, as well as increasing direct income taxes with some offsetting reduction in indirect taxes.

During the duration of the programme, the Government and the national bank are aiming at real growth in the economy of 2-3 per cent, with restraint in both the money supply and bank lending.

In order to keep Yugoslav exports competitive, the Government intends to continue to let the dinar float downwards, enough to offset the difference in inflation between Yugoslavia and its main Western trading partners.

Europe's oil industry recommended to cut refining further

BRUSSELS—Western Europe's oil industry intends to slash refining operations by 20 per cent because of slack demand, but more harsh cuts are needed to restore health to the business, the European Commission said yesterday.

It acknowledges that closing or scaling down oil refineries would add to unemployment in the EEC, running at nearly 10 per cent of the workforce. But it found that only about 60 per cent of the EEC's capacity to refine crude oil was used last year.

Companies had notified it that some 150m tonnes of annual capacity of 810m tonnes would be scrapped by 1985, but the EEC felt 50m tonnes more needed to be cut.

The industry has been hit by falling demand, partly due to recession but also a result of the Community's own measures to curb dependence on Middle East oil, and also by the growth of rival refining industries, particularly in the Organisation of Petroleum Exporting Countries.

The Commission, mandated by EEC ministers to co-ordinate energy policies, said the proposed closures were distributed fairly evenly among member states and involved at least 14 refineries. It did not name companies involved but they are believed to include Exxon, the world's biggest oil company, and British Petroleum.

Some companies had said they would cut capacity but had not identified plants for closure. The EEC urged them not to go back on these more tentative projects.

The Commission said companies predicted a rise in demand at the end of this year, partly because of economic recovery. But over-capacity in the refining industry remained enormous and evidence for a sharp rise in demand was unconvincing.

Refinery closures were bound to add to unemployment and EEC funds should be used to combat this, the Commission said. Some 10.5m people, nearly 10 per cent of the workforce, are unemployed in the Community, Reuter.

Sweden calls for action on acid rain

STOCKHOLM—“We've used the atmosphere as a garbage plant for decades. Now we're suffering the consequences,” Mr Anders Dahlgren, Sweden's Agriculture Minister, told an international conference on “acid rain” here yesterday.

The prime aim of the conference is to strengthen environmental co-operation within the Economic Commission for Europe and to promote awareness of acidification of water and soil from industrial emissions falling as “acid rain” on many nations.

“If we had been more aware of the problems in 1972, we probably wouldn't have had these problems with acidification and fall-out today,” he said.

“Acidification has been called the silent crisis or the smoking catastrophe and it's no exaggeration to call acidification one of the most serious environmental problems of the 80s,” added Mr Dahlgren.

He called for a stop to acidification and added that the world no longer can deny facts about harm from acids formed when air pollutants mix with rain that falls on lakes and forests.

Environment ministers of the 31 member states of the ECE, the United States and Canada have been invited to the Stockholm conference. An estimated 15 ministers have confirmed their participation while most others are sending lower ranked officials.

The ministerial meeting on June 28-30 will be preceded by two expert meetings attended by some 90 scientists. AP

Delicate task faces Mitterrand in Madrid

BY DAVID WHITE IN PARIS

THE FRENCH President, M Francois Mitterrand, will try to answer charges of French unhelpfulness both over Spain's EEC entry negotiations and the problem of Basque terrorism during a two-day visit to Madrid starting today.

Both these subjects have surfaced again in the past few days, with a renewal of attacks by French farmers on lorries transporting Spanish agricultural produce, and with news that four Spanish Basques, wanted for trial by Madrid, escaped from a French hotel where they were being kept under surveillance.

The two issues are expected to dominate M Mitterrand's discussions with Sr Leopoldo Calvo Sotelo, the Spanish Prime Minister, and party leaders.

The French President is also due to have several meetings with King Juan Carlos.

M Mitterrand conceded in a news conference earlier this month that relations with Spain were “not excellent” but that he would be prepared to discuss these delicate issues during his visit.

France has been accused of holding up the process of Spanish entry into the EEC since before M Mitterrand's election last year. The French position has been that, while Spanish membership poses no political obstacle, a satisfactory arrangement has to be found first in those economic sectors where France feels most exposed — Mediterranean farm produce and textiles.

A presidential spokesman

said France had “a duty” to support Spain's democracy but that it had to avoid a precipitate EEC entry “which might be based on misunderstandings.”

On the Basque issue, M Mitterrand has stuck by his policy of refusing extradition, despite persistent Spanish objections. A row over this issue led to the postponement of a visit to Madrid last summer by M Gaston Deferre, his Interior Minister.

With little prospect of a French backdown on extradition, the Spaniards are expected to press for a further tightening of police controls on the French side of the border.

● M Mitterrand (right): Spanish visit



Balsemao says EEC curbs adding to balance of payments problems

BY DIANA SMITH IN LISBON

THE RESTRICTIONS that some of Portugal's future partners in the European Community are placing on certain of its exports are an important factor in the country's balance of payments difficulties, according to Sr Francisco Balsemao, the Prime Minister.

In his opening address to the Financial Times' Conference “Portugal—a New Outlook,” Sr Balsemao reflected the deep concern of the Government and of Portuguese entrepreneurs with the threatening prospects of restrictive transition periods in several sectors after Portugal joins the EEC.

“We hope, and we certainly expect that what is left of these restrictions will be lifted soon,” Sr Balsemao said. “In any case, we cannot accept any such restrictions after we join the communities formally. They are clearly against most of what the Treaty of Rome stands for. They cannot be easily justified, even in terms of our partners' economic welfare. They contradict the pro-free trade pronouncements of most of

them. And, of course, they are very damaging to our industry and do not help maintain a pro-European attitude in Portugal.”

Sr Balsemao was particularly adamant on the question of Portuguese migrants in Europe, and free circulation there for Portuguese manpower after accession to the EEC.

“We all know,” he said, “that a sizeable number of Portuguese emigrants work in several countries that belonged to the European Community. It has been recognised repeatedly that the contribution of our workers to the welfare of these countries is by no means negligible. It will be very hard for the Portuguese people to understand why joining the European communities does not mean freedom of movement. We expect our future partners' understanding, and we hope that they will abide by the spirit of the Treaty of Rome.”

On behalf of the EEC, M Charles Caporale, adviser on enlargement to the European Commission and head of

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Mediterranean policy, outlined some of the problems that have persistently arisen during negotiations with Portugal.

He warned that some kind of supervisory mechanism regarding textiles and clothing would have to be instituted after accession. He also warned that free circulation of labour was likely to face a transition period and reminded his audience that Greece has faced a longish transition, with restrictions on the movement of its citizens in the Community.

M Caporale stressed the impact that accession to the EEC would cause in Portuguese agriculture, where the majority

of producers would face far stronger competition from European imports than they had had to face until now. However, despite the difficulties that have occurred in the long negotiation, M Caporale expressed optimism about a happy outcome. Providing Portugal and the Community worked intensively, he expected negotiations could be completed successfully by the end of this year.

He made a plea for intensive adaptation of Portugal's administrative structures so that it could benefit without unnecessary delay from the various EEC funds to which it will be entitled after accession.

A bleak view of Portugal's economic and industrial growth and productivity was offered by Professor Karl-Helmut Soth, president of DEG (Deutsche Gesellschaft für Wirtschaftliche Zusammenarbeit). The requirements he felt indispensable to create a climate where foreign investment would increase more substantially in Portugal. He spoke of investment protection

agreements, double taxation conventions, greater flexibility of labour and social legislation, and an easing of the rules on technology transfers and customs procedures.

Sr Joao Salgueiro, the Finance Minister, hoped that the Bonn Government might be more liberal about Portuguese immigration to West Germany. Portugal, he pointed out, was extremely liberal towards foreign influences, interests and investment—in fact, the minister claimed it would be hard to find another country as open as his.

However, he said, it was hard for Portugal to continue to liberalise its economy without finding a matching response from its future partners, and indeed, having to face restrictions that went against the Treaty of Rome. Foreign countries readily advised Portugal, with a weak economy, on how to make changes. He would like to see these countries being readier to make mild adjustments in their own economies. Sr Salgueiro did not seek to

minimise Portugal's serious economic problems. But he reminded the audience that, since 1974, the country and her businessmen had adjusted remarkably to a reintroduction of democracy, and to decolonisation. That brought home 700,000 refugees from Africa and seriously affected Portugal's trade balance by losing the tied African markets and increasing the need to import goods and foodstuffs for this 8 per cent addition to the population.

Mr Geoffrey Rippon, a leading British Conservative MP who chaired the morning's session, summed up the Finance Minister's pronouncements by quoting former Prime Minister Harold Macmillan: “The situation is brilliant, but precarious.” Mr Alan Hare, the chairman of Pearson Longman, spoke of the 600-year alliance between Britain and Portugal and of Britain's strong desire to see Portugal join it in the EEC.

Addressing one of Portugal's most serious problems in its negotiations with the European

Community, M Claude Villain, director-general for EEC agriculture, said serious structural changes would have to be made in Portuguese agriculture if it was to cope with the Common Agriculture Policy (CAP). M Villain made some comparisons between farm sizes and yields in Portugal and the Community. Three out of four of the country's 800,000 small farms are less than four hectares, and half are less than one hectare. In the Community, the average farm size is 15.5 hectares.

Portugal's farms yield less than one tonne of wheat per hectare, compared with a Community average of 3.5 tonnes per hectare.

The Government, he said, must restrain as soon as possible its enormous intervention in the agricultural system. Unlike state aid in the Community which tends to go towards modernisation, Portuguese state aid covers virtually every facet of agriculture, and state monopolies control distribution and import and export.

The deputy secretary-general of EFTA, Mr Norbert Faustenhammer, said that when Portugal joins the Community, EFTA will lose one of its founding members. However, it was of particular importance that Portugal should be able to count on the continued friendship of her EFTA partners.

Prof. Anibal Carveiro Silva, former Finance Minister and now head of the Bank of Portugal's planning commission, said the most crucial changes in the economy will probably be made in agriculture.

“Agricultural output accounts for 12 per cent of GDP and agriculture employs about 30 per cent of the active population. Its rate of under-employment is very high. It is not possible for Portugal to attain a significant and sustained rate of economic growth and improvement in the living standards of its population without the development and modernisation of agriculture.”

Worldwide demand for gas forecast to grow 75% by turn of century

BY RAY DAFTER, ENERGY EDITOR, IN VENICE

THE WORLD gas industry is set for a period of steady expansion, according to Mr George Kardana, general managing director of Gasunie of the Netherlands. He told a conference in Venice yesterday that worldwide gas demand could grow by about 75 per cent by the turn of the century.

He was speaking at the Economics of Natural Gas Development Conference sponsored jointly by the IEA and consultants Jensen Associates.

Mr Kardana said that, by the turn of the century, gas would account for only one-fifth of world energy needs—its present share. Oil would remain the dominant fuel, although the long-term future of gas appeared to be brighter.

New industry forecasts suggested that worldwide production, now running at an annual rate of 1,650bn cu metres, could grow to about 2,300bn cu metres by 1990-91 and to 2,300bn-2,500bn cu metres a year by the end of the century.

Production could begin to fall in about 2015, but even in 2020, the world would still have sufficient gas reserves to last another 30 years.

Mr Kardana said that in the international trade there needed to be a flexible attitude towards gas pricing and a mutual agreement struck between producers and importers. Producers should be aware that “if the buyer goes bankrupt, they will go bankrupt, too.”

Mr James Jensen, president of Jensen Associates, said that the cost and logistical problems of transporting gas over long distances—in refrigerated ships or through pipelines—would concentrate the use of the fuel in or near the area of production.

He broke down the world's proven reserves—estimated at 85 trillion (million million)

cu metres—in a way which showed that little more than one-third could be fed into the international market. Of the reserves, he said, some 10.1 per cent could be regarded as inaccessible either because of the smallness of fields or because oil production techniques necessitated the gas being flared and wasted.

The production of 10.6 per cent of the reserves was being held back because of political and economic considerations. A small amount (2.3 per cent) was considered too remote from existing market systems.

Of the remaining reserves, 5.7 per cent was already committed to export markets and 33 per cent was being retained for the use in the country of production. This left 37.3 per cent of the reserves available either for use domestically or for the export trade.

Dr Tongchat Hongladarom, governor of the Thailand Petroleum Authority, told delegates that the Thai Government was considering exports of natural gas. A decision would be taken in the next few months.

The scope for exports was limited, he said. The country's estimated proven and probable gas reserves totalled 16 trillion (billion billion) cubic feet (453bn cubic metres). Thailand's own demand for natural gas over the next 30 years was expected to be 14 trillion cubic feet. Thailand needed exports, however, to help its balance of payments problem. “We are getting poorer and poorer every day,” said Dr Tongchat. Last year Thailand imported \$2.8bn worth of oil, some 42 per cent of the value of export earnings.

Mr Adrian Lajoux-Vargas, director general of Mexico's Secretariat of Natural Resources and Industrial Development, said it would not be feasible to

increase Mexican gas exports before 1984 or 1985. Last year, the country exported 27m cubic metres a day, worth \$53m. An immediate increase in exports could not be achieved without a restriction of domestic consumption.

The long-term expansion of exports would depend on “adequate incentives.” Given alternative domestic uses of gas and the possibility of satisfying the

foreign exchange requirements through oil exports, Mexico might not be willing to sell gas at a price related to fuel oil, as sought by some major importers.

Dr Marcello Colitti, Agip's vice-chairman and managing director for programming and development, warned that gas could be priced out of the world fuel market. Buyers and sellers should recognise the peculiar and costly problems of gas transportation and processing.

Companies and countries were more interested in finding oil, an easily transported and freely traded commodity. For some, a gas discovery was regarded as a dry, unsuccessful well. “Gas is an underdeveloped source of energy. We may add that its developed path is now at a crucial point.”

Mr Peter Vrancken, adviser to Pecten LNG, said that buyers of gas and the governments in producing countries needed a “solid dose of realism” in

approaching the negotiating table. Would-be project participants and lenders would be seeking clear evidence of political will and commitment to projects, each costing several billion dollars. Buyers should also be aware of the lengthy development time needed to plan, build and commission export projects in time to meet particular cases of supply shortages in the late 1980s or early 1990s.

Dr Joe Stanislaw, of the International Energy Agency's energy economic analysis division, pointed out that gas now accounted for nearly 15 per cent of total European energy requirements. European reserves, largely in and around the North Sea, might not be sufficient to maintain production at current levels beyond the turn of the century. As a result Europe would be forced increasingly to turn to alternative sources: probably countries in the Middle East and centrally planned economies which accounted for 65 per cent of proven gas reserves.

M Patricia de Vallee, consultant to the Banque de la Mediterranée, referred to the lack of communication between bankers and project developers. It was up to bankers to let the backers of some spurious projects know that their schemes were “pie in the sky.”

Mr Arnaldo Vieira de Carvalho, project co-ordinator of the Centro de Tecnologia Promon in Brazil, talked about the use of natural gas in transportation. Some 500,000 vehicles of different types were now running either on compressed natural gas or liquefied gas.

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EUROPEAN NEWS

East Germans to help modernise Soviet industry

BY LESLIE COLTLY IN BERLIN

EAST GERMANY has signed a series of economic agreements with the Soviet Union which demonstrates its growing importance to Soviet industry as a source of advanced technology.

In response to U.S. measures banning exports of equipment for the Soviet natural gas pipeline, East Germany is to help Moscow produce equipment, including compressor stations, for such pipelines.

West Germany's AEG-Telefunken was to have supplied 47 turbines for the pipeline pumping stations in a contract worth DM 650m (\$151m). However, the company cannot build the turbines without using rotor blades based on technology from General Electric which President Ronald Reagan ruled could not be produced under licence abroad.

At the recently completed meeting of the joint East German-Soviet Economic Commission, East Germany's main role was defined as that of a moderniser of Soviet industry, especially in the neglected consumer goods sector.

Government agreements were signed under which East Germany is to boost production and improve the quality of Soviet clothing, household

Soviet pacifists appeal for help

By Anthony Robinson in Moscow

THE RECENTLY formed independent Soviet peace movement has appealed for support to the Supreme Soviet, the United Nations Secretary-General, the official Soviet peace movement and other such movements around the world following the arrest of three of its leading members.

The so-called "Group for the establishment of trust between the peoples and governments of the Soviet Union and the United States" consists of "workers for peace and not breakers of Soviet law," the appeal states.

Therefore, we are surprised at the victimisation and arrest of supporters, including Sergei Katovrin, Sergei Rosensner and Vladimir Fielahakker, who are under house arrest.

"In view of the fact that the establishment of trust is the most necessary prerequisite for peace between peoples, we appeal to you to openly express in the Press your attitude towards our appeal to the governments and peoples of the U.S. and Soviet Union and to the fact of the victimisation of fighters for the establishment of trust between peoples," it adds.

The appeal is signed by seven supporters of the movement which was founded at a news conference in Moscow on June 4, and now has more than 65 supporting signatures. Ten of the original 11 founding members have been interrogated and signatories have also been called in to their local magistrates and warned about the risk of losing their jobs or their right to stay in Moscow if they persist.

Up until now, the fledgling peace movement has received no support from similar peace movements in the West, although President Ronald Reagan acknowledged its existence during his speech at the UN special disarmament session in New York last week.

"At the very time the Soviet Union is trying to manipulate the peace movement in the West, it is stifling a budding peace movement at home," he said.

James Buchan in Bonn reports on prospects for Nato's largest army in Europe
W. German defence needs men and money

THIS WEEK Herr Hans Apel, the long-suffering Defence Minister in a crippled West German coalition government, presents a report to Parliament on the long-term future of the West German armed forces (the Bundeswehr).

The opposition Christian Democrats claim that the report, prepared by a commission of officials and independent experts, has been toned down since its more appalling predictions, and its more revolutionary solutions to them would have been too much for the tender ears of Herr Apel's Social Democratic party.

Whatever the truth of the Christian Democrats' claim, the document that will be presented to Parliament, probably tomorrow, will make fairly uncomfortable hearing. For, if present financial constraints persist, Nato's largest army in Europe will have difficulty fulfilling its Alliance role or providing a credible deterrent to the mounting strength of Warsaw Pact forces in the late 1980s and 1990s. Meanwhile a growing shortage of young men available for conscription will

make the present peacetime strength of the Bundeswehr, at 495,000 men, seem like a dream.

In these conditions, the very Nato concept of "forward defence"—in effect, the defence of West Germany to its border—comes further into question and with it an additional shift of the burden of deterrence onto the nuclear option, with all that entails for squabbles within Nato and political difficulties for European governments.

The commission, which includes such independent experts as Dr Christoph Bertram, director of the International Institute for Strategic Studies in London, was set up last year under intense pressure from Parliament. According to preliminary documents leaked earlier this year, a premise for the study was that there would be no real increase in defence spending over the 1981 level of DM 42bn (\$9.8bn). This amounted to 17 per cent of the total budget that year (compared to an equivalent 24 per cent in 1980).

According to the leaked documents, higher costs for personnel, equipment and materials would entail, as early as next year, a reduction in operations and/or in numbers and a shortage of "peripheral" equipment and munitions.

In the 1980s, the maintenance of a "politically relevant" peacetime force even of 450,000 would become impossible and, if a figure of only 400,000 could be attained, this would be largely a training army.

Even then, these documents argue, just to keep up an army of 36 brigades will require a massive attack on the airforce, while to maintain the Luftwaffe at something like its present strength would require the dissolution of nine, and consolidation of a further eight, army brigades.

Herr Peter-Kurt Wuerzbach, the defence spokesman of the Christian Democrats, claims that severe deficiencies are already appearing because of the coalition's miserly approach to defence. "Apel was a mistake for defence. He never wanted the job and he never stood up for the Bundeswehr in the defence or budget committees."

Although the central weapons systems for all three arms are going ahead more or less as planned—though production of the Tornado multi-role combat aircraft for the Luftwaffe has been slowed down—Herr Wuerzbach claims peripheral systems and munitions, control and training are being starved of funds. "What kind of policy is this when you have Tornado airfields but inadequate missile air defence for them?"

Yet the Social Democrat-Free Democrat coalition is in a dilemma. Last year, it nibbled at the problem of mounting costs by axing 1,000 training grounds and cutting down on fuel consumption. But the overall budget for next year, now being disputed by the coalition parties, is set to see only a small nominal increase over 1982.

Defence spending is unpopular with the Social Democrats and while the Free Democrats are likely to insist on economies to restrain public sector borrowing (DM34bn this year) as a condition for remaining in a coalition which is destroying their electoral following, Herr Wuerzbach admits that even the Christian Democrats would have to tackle the state finances—and win over the growing number of West Germans with grave

misgivings about armaments—before increasing defence spending.

If this were not enough, the Bundeswehr faces a crisis in recruitment because of what is known in German as the *pillen*, *riek*: that is, the sharp drop in family size that followed the spread of oral contraception in the late 1960s. The Bundeswehr needs at least 220,000 conscripts a year, but by 1988-87 there will be only 200,000 young West German men coming into their conscript year.

According to the original leaked documents, even a reduced peacetime force of 450,000 men could only be maintained in the 1990s if there is a sharp improvement in its status in popular opinion, better conditions for volunteers and a new conscription policy. This last entails:

- An increase of the conscription term from 15 to 18 months and then to 21 months in the 1990s
- the induction, for the first time, of women volunteers numbering some 10,000
- conscription of 20,000 foreigners.

Conscripts may have to serve for longer



Herr Apel (left): higher personnel costs

BONN—Conscripts must serve longer than 15 months in the West German armed forces if the Bundeswehr is to maintain its strength of 1.2m well-trained and equipped soldiers in the 1990s, Herr Hans Apel, the Defence Minister, said yesterday.

"Personnel and arms are the major factors in Bundeswehr performance," he told a news conference during which he presented the results of a commis-

sion report about the forces' needs during the next decade.

The Bundeswehr has 495,000 men under arms at all times. Another 705,000 can be called up within several days.

Interpreting the commission report, Herr Apel was not prepared to accept for granted the continuous price rises for new weapons systems. "Before new largescale (weapons) systems are developed, there must be an investigation and reports on less elaborate possibilities to maintain the equipment of our forces and to strengthen their defensive potential," he said.

The survey was ordered by

his ministry to investigate how the Bundeswehr can best meet its future personnel and weapons needs within the framework of its Nato tasks. It concludes that the legal preconditions must be created to prolong the service period for conscripts to make up for the years in which the West German birth rate was lower than average.

The commission also proposes tightening existing rules exempting young men from service, and to investigating the possibility of drafting young women into non-combatant services.

Herr Apel rejected for the

time being a suggestion to draft into the Bundeswehr young foreigners who live in West Germany. "But one thing is clear today already: the measures as a whole will increase the forces' personnel costs," he said.

"The main thing will be to make the equipment of the 1990s affordable. The quality of equipment reached up to now and until the middle of this decade is high compared within the alliance and in comparison with the troops of the Warsaw Pact," Herr Apel said.

AP

East bloc's share of world industrial output rises

BY MARK WEBSTER

THE EASTERN bloc countries have taken a larger slice of world industrial output over the past seven years at the expense of the West, according to a review by the United Nations Industrial Development Organisation.

The Unido study showed that the share of the Socialist countries rose from 22.9 per cent in 1975 to 24.9 per cent last year, while the West's share fell from 67.0 per cent to 64.7 per cent during the same period.

The developing countries also fared badly in their hopes of establishing an industrial base for their economies, with their

share of world industrial output virtually stagnant.

Unido estimates that the Third World's share of the total went up by only 0.1 points from 10.2 per cent to 10.3 per cent.

The figures showed that some countries within the developing world did better than others, while the 31 nations listed as the least developed by the United Nations came off worst.

The share of world output within the developing countries is divided among Latin America 5.98 per cent; South and East Asia 2.74 per cent; Africa 0.92 per cent and West Asia 0.7 per cent.

Swedish business hints at need to devalue further

BY WILLIAM DUFFLORCE IN STOCKHOLM

THE SWEDISH krona will need to depreciate by 10 per cent against the D-mark by the third quarter of next year if Sweden is to achieve the export-led economic recovery on which the Government is banking. This "assumption" is included in the Swedish Federation of Industries' latest forecasts for economic development to the end of 1983.

It predicts a 2.9 per cent growth in the volume of exports of goods and services this year and a 5.8 per cent growth in 1983. The condition is that the krona exchange rate moves from its present 2.48 to the D-mark to an average of 2.58 in the second half of this year and an average of 2.65 in 1983, reaching 2.75 in the third quarter.

The federation's assumption is a veiled suggestion that either the krona must be devalued again or the present system of keeping the krona

Turkish forces round up terror suspects

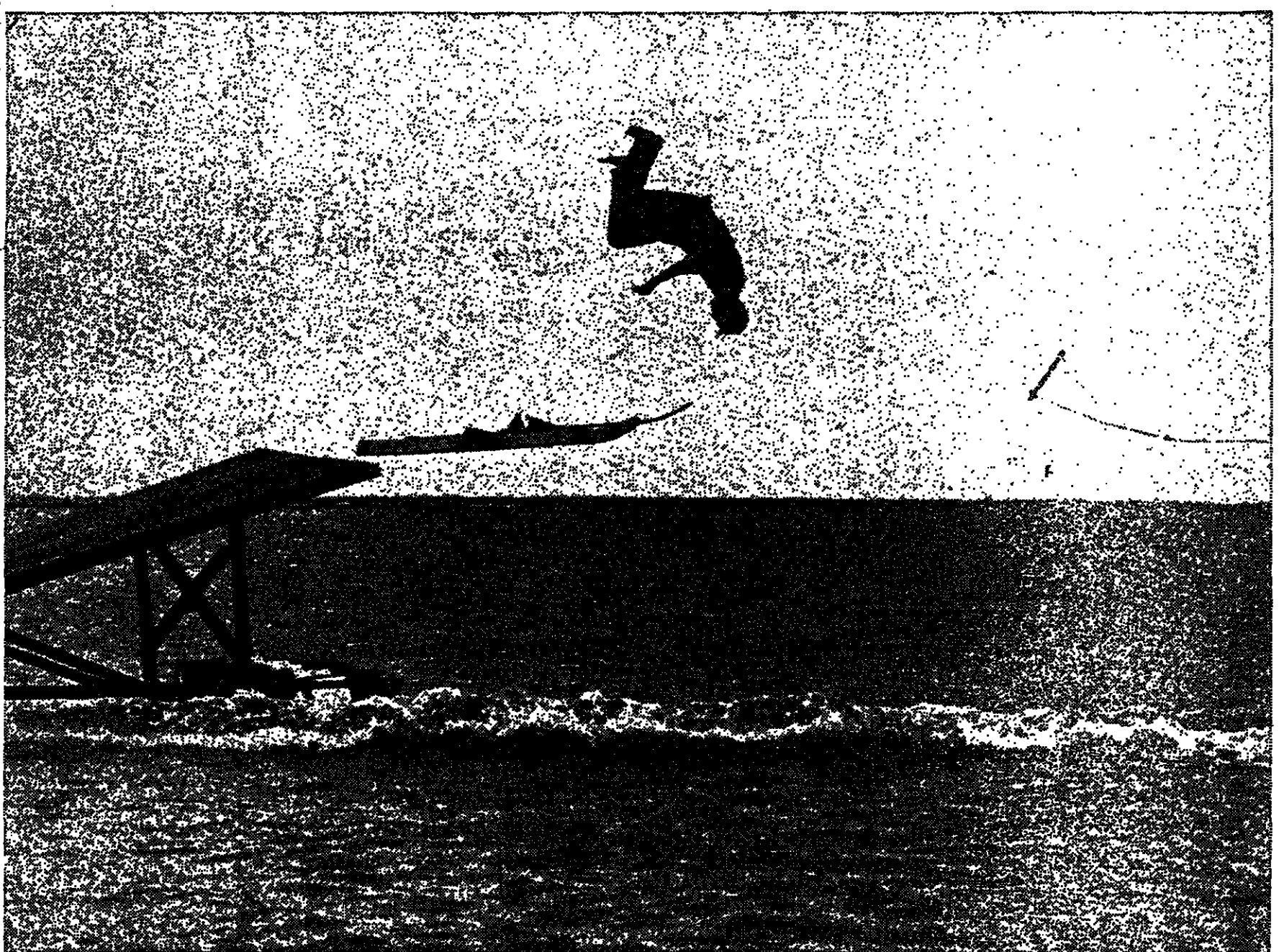
ISTANBUL — An anti-terrorism military squad has arrested 15 people on suspicion of involvement in a left-wing conspiracy near here.

The Golek fleet base and martial law command said those arrested here suspected of having links with "Dev-Yol" (Revolutionary Path), an armed left-wing group active before the military takeover in 1980.

They were arrested in a series of raids in the nearby province of Sakarya. They will be charged with attempted armed seizure of power, violation of firearms laws, staging illegal demonstrations and writing political slogans on public walls.

The military authorities say they also found three pistols, 16 cartridges and "various banned left-wing books."

Hundreds of Dev-Yol's alleged members are still in prison, awaiting trial.



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THE WAR IN LEBANON

Fears grow over civilian casualties in Bekaa valley

BY PATRICK COCKBURN IN THE BEKAA VALLEY

THERE ARE growing fears in Damascus that civilian casualties from Israeli air raids in the Bekaa Valley in eastern Lebanon are far higher than originally thought, with estimates of the dead ranging up to 1,200. Medical teams in the area are still trying to produce figures for the dead and wounded.

Many of the casualties were caused when Israeli fighter bombers attacked vehicles on the road connecting Baalbek with Shtaura. Schools in the Baalbek region have been taken over by refugees believed to number 25,000.

In addition to attacking Syrian anti-aircraft missile sites in the Bekaa, the Israelis seem to have made a full-scale effort to cut the telephone lines beside the roads. "Only the hash crop has not been damaged," said one observer.

The Red Cross in Damascus said yesterday it could give no figures for casualties and accurate estimates are difficult "because moslems bury their dead so quickly."

Two burnt-out trucks at the exit to the mountain defile where the road from Damascus leads into the lush meadows of the Bekaa valley mark the beginning of Lebanese territory on the vital highway to Beirut.

The Lebanese customs post is largely destroyed, the buildings shattered and scorched by bombs. Big metal containers, once used by money changers, are shattered and deserted. The road leading through the valley and then twisting up into the mountains beyond is occasionally pitted by bomb craters and littered with the carcasses of cars and trucks.

The Syrians make a point of removing back to Damascus the gutter remains of many of their tanks and armoured personnel carriers, caught in the Israeli attacks.

Over the weekend there were few signs of the Syrian army in the mountains west of Bekaa where they would normally expect to be in force. I was stopped by only one Syrian road

block and that was because a Syrian soldier wanted an air-mail letter to be posted in Damascus.

Aley, a leafy town set high in the hills 12 miles from Beirut and a centre of the Moslem Druze sect, was quiet but very tense. Its inhabitants were staying inside their shuttered houses. Some of the local hotels are burnt out. The town may now come under renewed Israeli attacks because, an Israeli spokesman said yesterday, Aley is becoming a centre of Iranian and Jordanian volunteers who come to support the Palestinians.

A number of people in the town, including a Red Cross worker, said there were some strange soldiers in the area, but not in the numbers mentioned by the Israelis. The road to Beirut was cut and diplomats now say that Aley is isolated to the east by Syrian road blocks.

The local Alaman hospital had been hit by four Israeli bombs according to the hospital administrator. Two of his staff had



An Israeli officer checks Lebanese identification papers before allowing travellers to continue further south

been killed and others seriously wounded. A 22-year-old operating room assistant, named Jawdat Amir gestured with the stumps of his hands, only two of his fingers remaining, as he tried to explain what had happened when the bombs landed. "I never lost consciousness," he said with pride.

The 60-bed hospital had received 500 patients in five days at the height of the fighting, said Mr Mohammed Sabra

Awar, the hospital administrator, two thirds of them soldiers, the rest civilians. He said that many of them were suffering from the effects of cluster bombs dropped by the Israelis.

Despite Israeli claims that many Iranians are now around Aley it is believed in Damascus that few of them have actually entered Lebanon.

Reports suggest that there are 2,100 Iranian volunteers in mixed groups of regular troops

Plan for higher ceiling on Opec output likely

BY RICHARD JOHNS

A HIGHER ceiling on output by member of the Organisation of Petroleum Exporting Countries is likely to be recommended by the ministerial monitoring committee when it meets early next month in Vienna.

The four-man committee, headed by Dr Mena el Odaibi, United Arab Emirates Minister of Oil, will have little choice, but to recognise that member states' actual production is already surging above the ceiling of 17.5m barrels a day effectively set in March.

The present rate is believed to be around 18m b/d, with Iran, Nigeria and Libya all exceeding the quotas agreed by the majority. Over the second quarter, however, the average should be within the ceiling.

In practice, Opec should be able to contemplate and sanction a modest increase without endangering the \$34 per barrel reference. The International Energy Agency has forecast a demand for member oil during the third quarter of 39.6m b/d, rather more than the top level of the 18.5m-19.5m range anticipated by the organisation's experts.

Saudi output, having dipped below 6m b/d over the month of June, has edged back to 7m b/d. The only member significantly below its quota is Iraq, at about 800,000 b/d compared with a 1.2m b/d permitted under the March agreement.

Iran, which never subscribed to the agreement, is producing some 2m b/d, up to 1.7m b/d of it far export compared with an allocation set by the majority of 1.2m b/d. Its shipments will be further boosted by contracts for 60,000 b/d signed last

month with a group of five Japanese companies.

Nigeria's output is reported by Petroleum Intelligence Weekly to have touched 1.75m b/d compared with a quota of 1.3m b/d, although the volume has been swollen by companies seeking to fulfil contractual obligations before the end of June and is expected to drop next month.

Libya's output has recovered to the extent that it is understood to be running at 900,000 b/d. The process has been encouraged by an easing of financial terms for the state's main equity partners.

At the weekend, meanwhile, Sr Humberto Calderon Berli, Venezuelan Minister of Energy and Mines, called for special consideration to be given to Iran and Iraq when the Gulf conflict finally comes to an end.

Opec should examine ways of accommodating increased output by Iran and Iraq which could jeopardise a sustained market recovery, he said.

Within Opec there is some concern that a strenuous and early attempt by these two producers to make up for lost revenue could undermine the collective effort of the past four months to defend the oil price.

Opec reference. Together they have the capacity to produce over 8m b/d compared with the current rate for the two of them amounting to about 2.8m b/d.

But with Iraq's Gulf terminals and installations destroyed it would be many months before it could raise its exports above the 900,000 b/d to which its pipeline system to the Mediterranean has been limited by Syria's decision to stop the flow across its territory to Basra and Tripoli.

Iran dismisses Iraqi bid to end war in the Gulf

LONDON—Ayatollah Khomeini said yesterday Iran will continue the Gulf war until all its demands are met, despite Iraq's decision to withdraw its invasion force, Tehran radio said.

The radio, monitored in London, quoted a speech by the Iranian revolutionary leader in which he said an announced Iraqi withdrawal on Sunday was only one of five Iranian conditions for ending the 21-month-old war.

Iran has also demanded war reparations, the removal from office of President Saddam Hussein, the return home of exiled Iraqi dissidents and the right to send Iranian troops through Iraqi territory.

Observers believe, however, that by removing his army from Iranian territory, President Hussein has sharply reduced the amount of pressure Tehran could bring to bear on Baghdad.

The Iraqi President indicated as much when he said in his speech that the ruling Revolutionary Command Council had taken the decision to withdraw "to remove an important pretext being used by the notorious

regime in Teheran to continue the war."

The announcement of an unconditional Iraqi withdrawal from Iranian territory came in a speech by the Iraqi president. He said it would be complete within 10 days.

It followed a series of Iraqi reverses in which Iran's forces recaptured most of the territory occupied by Iraq. The war has continued to shell targets in southern Iraq despite Iraq's decision to cease fire earlier this month.

Ayatollah Khomeini said yesterday "if he (Hussein) is telling the truth, this is only one of our conditions. We have several other demands which must be met. If these conditions are not met, we will continue the war."

He said Iran had called for war reparations but he put no figure on how much Iran was demanding.

Senior Iranian officials have estimated the cost of the war to Iran at \$150bn.

Ayatollah Khomeini said "if these reparations are not paid we will continue the war and get them by force."

Reuter

Israel rebuffs EEC plea for assurances

BY JOHN WYLES IN LUXEMBOURG

ISRAEL HAS rebuffed an attempt by EEC Governments to secure assurances that Jerusalem has no territorial ambitions in the Lebanon nor any aggressive intentions against other Arab States, including Syria.

The ten sought undertakings on these and other points through ten questions submitted to Jerusalem last week. The Israeli reply was described as "unsatisfactory" yesterday by both Mr Francis Pym, the British Foreign Secretary, and his Belgian counterpart Mr Leo Tindemans, who is also President of the EEC Council of Ministers.

In a cautious report on the discussions by EEC foreign ministers on the Middle East crisis, Mr Tindemans said that the ten were following the situation in the Lebanon with "anxiety."

Following his recent tour of Middle East capitals, Mr Tindemans compiled a 35-page report which could form the basis of a possible declaration by the EEC heads of Government summit meeting in Brussels next Monday and Tuesday.

Meanwhile, there were conflicting indications from various delegations as to whether the ministers had discussed possible sanctions against Israel. Mr Pym said that the ten had not come to any formal conclusions. It was in ministers' minds and the possibility of an arms ban "is still under discussion," he said.

Although individual countries may be considering halting arms supplies to Israel, general EEC economic sanctions appear to be out of the question since both West Germany and the Netherlands are deeply opposed.

However, the UK, France and

Greece all favour backing up the EEC's condemnation of the Israeli invasion and its call for an Israeli withdrawal from the Lebanon with stronger measures than those taken so far. Until now, the EEC's main reaction has been to delay signature of a \$22m financial protocol with Israel which was due last Monday.

In a statement yesterday on the EEC's ten questions, Israel said that it refused to consider any form of pressure. The answer to many of the questions could be found in the various declarations which the Israeli government had made.

The statement went on to emphasise that a political settlement in the Lebanon must make impossible a return to the conditions prevailing before June 6—a reference to Israel's determination to remove any further risks of Palestinian attacks on its settlements close to the

Lebanese border. The statement added that an unconditional Israeli withdrawal, before a political solution was reached was "inconceivable."

The EEC's objectives of securing free passage of humanitarian aid to the Lebanon, preventing the conflict widening to embrace other Arab states and to push Israel towards a peaceful settlement of the Palestinian problem.

Israel was invited to assure the EEC that it recognised Lebanese sovereignty and the frontier between Lebanon and Israel, that it had no desire to annex nor occupy any part of the Lebanon, that it would not interfere in the Lebanon's internal affairs, that it had no hostile intentions towards the Palestinian people and that it had no offensive intentions against neighbouring countries including Syria.

Lebanese flee W. Beirut as battle prospect looms

KHALDE, Lebanon—Thousands of Lebanese refugees are streaming out of west Beirut to escape a possible bloody battle between Israeli invasion forces and Palestinian guerrillas holed up inside the city.

Hundreds of cars, trucks and old buses packed with bedding and household belongings were heading south into Israeli-controlled territory through the narrow, twisting mountain roads outside the Lebanese capital as Israeli forces tightened their noose on the encircled city.

Traffic jams several miles long built up as Israeli checkpoints inspected cars and trucks. Papers near Khalde, where the mountain road joins the main highway to the south.

Other refugees were taking advantage of the present tenuous ceasefire to move into Christian-controlled east Beirut. "The Palestinians are finished," one Lebanese shouted at a foreign reporter.

Nearby, an Israeli soldier sitting atop his dust-caked tank smoked a cigarette and others were washing under a makeshift shower as more armour rolled up the road near the airport.

Many of the Lebanese leaving the city were smiling, and joking as they waited patiently in the sun. But they all believed that an Israeli attack was imminent.

In southern Lebanon, Israeli officials were playing down the impact of Israel's massive bombardment of Tyre and Sidon, where hundreds of houses have been ravaged in air and artillery strikes.

Along the southern highway, lined with orchards and banana groves, refugees whose houses had been wrecked were collecting what belongings they could salvage as people from Beirut joined the homeless.

Reuter

Nairobi plans spending cuts

By Our Foreign Staff

THE combination of rising oil costs and falling revenue from coffee and tea has hurt the Kenyan economy, the country's Finance Minister, Mr Arthur Mwangi, told Parliament last week in his 1982-83 budget.

The anticipated KSh9.6m (£88.1m) deficit for the year would be financed by short-term borrowing and increased taxes, including higher import duties.

The economic survey for 1982, released shortly before the budget by the Ministry of Economic Planning, forecast economic growth for the year of 4.5 per cent—only 0.6 per cent above the country's annual population increase.

Although gross domestic product had risen in real terms by 4.3 per cent in 1981—mainly due to an increase in food output—foreign reserves had fallen for the second year in a row, and current reserves covered only two months' imports.

Mr Mwangi said he intended to cut the budget deficit from 7.5 per cent of gross domestic product to 6.5 per cent by the end of June 1983.

Inflation, which was nearly 13 per cent last year, is expected to exceed 20 per cent in 1982.

Kenya's two main cash crops, tea and coffee, accounted for more than 30 per cent of export earnings last year, and production has been stagnant at a time when international prices are poor.

According to the recently released annual review of the country's Central Bank, Kenya's balance of payments deficit increased from KSh7.3m (£78.2m) in 1980 and KSh9.6m (£96.6m) last year.

ANC to intensify military action

SALISBURY—Mr Oliver Tambo, exiled South African nationalist leader, said yesterday, his African National Congress (ANC) is moving from sabotage attacks to direct clashes with South Africa's military forces.

Mr Tambo, ANC president, said the ANC realised sabotage alone would not defeat South Africa's white-minority government. South African authorities have attributed a recent wave of sabotage attacks to ANC.

Mr Tambo was speaking in an interview in the pro-government Herald newspapers after a tour of Frontline states.

He is due to return to Nairobi on Monday after three days in Zimbabwe during which he met Mr Robert Mugabe, Prime Minister, and Mr Witness Mangenge, Foreign Minister.

AP

Kampuchea's factions near tripartite coalition deal

BY JONATHAN SHARP IN KUALA LUMPUR

KHMER ROUGE leader Khieu Samphan relaxed in his first-class seat on a Malaysian airliner heading for Kuala Lumpur yesterday and pronounced: "The Minister of Foreign Affairs, cest moi."

In this terse statement, which is about all he would say to a flock of economy-class reporters who invaded his luxurious privacy—Khieu Samphan touched on one of the many issues of power-sharing which has bedevilled the formation of the much-debated coalition of anti-Vietnamese forces in Kampuchea.

Today those problems will see at least a temporary resolution

when Khieu Samphan, as the Khmer Rouge's representative, gets together in the Malaysian capital with former premier Son Sann and former head of state Prince Norodom Sihanouk to sign an agreement on forming a coalition government.

It is an accord which has had a difficult birth. Since last September, the three factions have been bickering over the terms of the coalition, much to the frustration of the five members of the Association of Southeast Asian Nations (Asean) which have been trying to prod the Kampuchean into an alliance. Asean links Thailand, Malaysia, Singapore, Indonesia and the Philippines.

While united in their opposition to the three-and-a-half-year-old occupation of their homeland by an estimated 200,000 Vietnamese who drove the Khmer Rouge from power after their disastrous period in office, the Kampuchean have been able to agree on little else.

In particular, the staunchly anti-communist Son Sann has been fearful of being swallowed up by the Marxist and much more powerful Khmer Rouge, who have about 30,000 men under arms and form the main fighting force.

At least until recent weeks, Son Sann had been pressing for

the foreign affairs portfolio in any coalition government. But, as Khieu Samphan underlined, he did not get it.

Under a draft agreement hammered out in Thailand, Khieu Samphan becomes vice-president of the coalition with responsibility for foreign affairs.

Son Sann resumes his old post of premier, while the president of the grouping will be the mercurial Prince Sihanouk, who commands much the smallest armed following of the three factions, but is recognised as having more international stature.

On the face of it, the Khmer

Rouge will have come out of the coalition negotiations well. As well as Khieu Samphan having responsibility for foreign affairs, the draft agreement says that if the coalition falls apart after six months, the Khmer Rouge would retain the Kampuchean seat at the United Nations, which it still holds, and the other two groups would revert to their former status in virtual international limbo.

Khieu's reaction to agreement on a Kampuchean coalition has been predictably hostile. Some diplomats are speculating whether the Vietnamese will launch a military strike against the guerrillas.

The situation might perhaps have continued as an armed truce had a disagreement not developed 18 months ago between Gencor's chairman, Dr Wim de Villiers, and Sanlam's chairman, Mr Andreas Wassenaar. Needless to say, both of them are Broderbond members.

Gencor had granted shareholders loans of about R2m (£102m) to a small computer bureau, Union Digital Developments, managed by Mr Wassenaar's son Dirk. It appears that Dr de Villiers was unaware of the Wassenaar family connection or of the fact that the head of Sanlam had provided personal guarantees for his son's company. When Dr de Villiers decided to call a halt to the outflow of Gencor funds into Union and call up loans already made, Mr Wassenaar,

understandably, screamed blue murder.

The outcome, according to a source close to Rembrandt, was that Dr de Villiers was overruled by Mr Wassenaar and that Gencor wrote off about R2m of its loans and investments. None of this—not even the fact that an interest was held in Union—ever appeared in Gencor's annual reports.

A start was made by forcing Dr de Villiers to vacate his post as Sanlam's deputy chairman, where he was seen as Mr Wassenaar's heir apparent. He was followed, briefly, by Dr Etienne Rousseau, yet another Broderbond member.

Dr Rousseau quickly fell out with Mr Wassenaar and ceased to be deputy chairman of Sanlam after six months. His place was taken by—yes, another Broderbond member, Dr Fred du Plessis, the head of Bankorp and Trust Bank. There is little love lost between Dr du Plessis and Volkskas.

When Trust Bank, the creation of yet another Broderbond member Dr Jan Mapais, was foundering some years ago, Volkskas refused to come to the rescue, fearing that Trust Bank's problems might undermine its own foundations.

The Wassenaar-de Villiers fight took another turn when according to the Rembrandt camp, Dr de Villiers refused to sanction a share incentive

scheme in Gencor for Dr Bill Coetser—also a member of the Bond—which was to be retrospective to 1972.

By the end of last year, the antagonisms boiled over. When Dr de Villiers was known to be suffering from a heart complaint, Wassenaar was set under way to remove him from the Sanlam board and from the chairman's seat at Gencor. But Dr de Villiers recovered and, with the help of Rembrandt, successfully fought his removal.

According to the articles of association of Federale Mymbou and Gencor, Sanlam could not simply fire Dr de Villiers. And when, earlier this year, Sanlam tried to change Federale Mymbou's articles to increase from 12 to 15 the number of the company's directors as a prelude to ousting Dr de Villiers, Rembrandt stepped in and used its 30 per cent votes and the 5 per cent held by Volkskas to prevent the articles being changed.

The situation is now something of a stand-off. Sanlam is preparing to call a shareholders' meeting to alter the articles of association of Federale Mymbou and Gencor—something which will require a simple majority vote. Rembrandt, for its part, is threatening legal action. Privately it concedes that it could be the loser in a legal battle, but the threat of much of Afrikanerdom's business being washed in open court might persuade Sanlam into a compromise.

Two pillars of Afrikaner business are fighting over the future of a mining house. Our special correspondent reports

Sanlam vs Rembrandt—South Africa's brothers fall out

THE TWO pillars of the Afrikaner business establishment, Sanlam and Rembrandt, are locked in battle over the future direction and management of the mining house Gencor. Far from being relegated to the financial pages, this struggle has made front-page headlines here, for reasons that go back into the history of Afrikaner business in South Africa.

Shortly before the end of the First World War the insurance company Sanlam—now the country's second largest life insurer—was established not only to carry out normal insurance business but also with the aim of channelling the small savings of Afrikaners.

For many years, Sanlam appealed to the Afrikaner nationalism as a means of business development. Its aim to bring as many investments and corporations as possible under Afrikaner control.

Meanwhile, in 1918 three young Afrikaners had joined together to form an association destined to become the most influential secret organisation in South Africa's history: the Broderbond. Its aims were to promote Afrikaner domination of the country's politics and economy. Its influence is such that its membership includes

not only every Prime Minister since the National Party won power in 1948, but also the present heads and senior management of all public sector corporations.

A close relationship was developed between the Bond and Sanlam at a very early stage. Broderbonders worked to promote Sanlam and Afrikanerdom's major banking institution, Volkskas.

Founded by Broderbonders in 1934—as well as the business ventures of its members. When Mr Anton Rupert, a Bond member, set up his Voorbrand Tobacco Corporation—the predecessor of the Rembrandt Group—in the 1940s, it was sponsored by the Bond. And once the National Party gained power in 1948, with it the control of the country's nationalised industries, the stage was set for Rembrandt's growth into the multi-national tobacco and liquor giant it is today.

South Africa is too small a market to support an independent tobacco company. Rembrandt, in order to fight the foreign tobacco groups effectively, had to expand overseas, which it did worldwide.

Unlike Sanlam, which is rarely satisfied with less than 50 per cent of the equity in those companies it controls,

Rembrandt believes that effective control can be exercised with as little as, for example, 30 per cent.

This difference in strategy of philosophy is where the present fight over Gencor has its roots. Afrikanerdom's first controlling interest in mining was through Federale Mymbou, a small producer of coal in the early 1980s. With help from Bond members in the railway system Federale Mymbou managed to start coal exports to Ireland, and in 1957 it was enabled to quadruple its coal production thanks to a contract to supply coal to Eskom—again, a Broderbond-dominated parastatal.

Federale Mymbou's growth might still have been pedestrian, based as it was entirely on coal, except that in 1965 with the positive assistance of Anglo American, it gained control of the then troubled and poorly-managed mining house General Mining. Sanlam's money was behind the acquisition and the outcome was that Sanlam acquired more than half of Federale Mymbou's equity capital.

The next step was not so easy. To push General Mining into a prominent position in the country's mining industry, growth by acquisition was necessary. This possibility came in 1974 when it became obvious

that control of the then—Independent Mining House Union Corporation was up for grabs.

The only Afrikaner group with the necessary foreign financial muscle was Rembrandt.

GFSA gave up its bid and eventually, Union Corporation became wholly-owned by General Mining to form the group now called General Mining Union Corporation, in its abbreviated form, Gencor. However, the price was that Rembrandt acquire a 25 per cent stake in Federale Mymbou, with another 10 per cent being held by Volkskas. Since then, Rembrandt has acquired half of the Volkskas, interest, pushing its holding up to 30 per cent.

At the same time Rembrandt may well have believed that its large minority position in Federale Mymbou made it a "partner" of Sanlam in the

gold price of \$554 per ounce, which demands a high level of assistance, is no longer economic.

The only redeeming factor for the mining houses is that the rand continues to depreciate against the dollar. It lost ground again yesterday and, closing at 88 cents, has achieved an effective devaluation against the

dollar of over 33 per cent since the beginning of 1981.

The significance of this for the mines is that their costs are calculated in rands: evidently, when denominated in rands, the decline in the gold price has been considerably cushioned over the period since January 1980 when the gold price peaked at \$850.

Sanlam's position in the gold price of \$554 per ounce, which demands a high level of assistance, is no longer economic.

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● GENERAL MINING UNION CORPORATION: South Africa's second largest mining house. Main interests: gold, uranium, platinum, coal and numerous industrial companies. Taxed profit in 1981: R408.7m (R334.7m). Total assets at end-1981: R2.9bn.

● REMBRANDT GROUP: South Africa's fourth largest industrial company and leading international tobacco and liquor concern. Has joint control of Rothmans of Pall Mall. Taxed profit in 1981: R150.1m (R115.3m). Assets: R1.2bn.

● FEDERALE MYNBOU: Investments mainly in coal before acquiring control of General Mining in 1965. Now mainly a finance and investment company, whose interests are centred on Gencor. Taxed profit in 1981: R409.1m (R334.6m). Total assets at end-1981: R2.9bn.

● SANLAM: South Africa's second largest life assurance company with substantial investments in banking, industry, property and mining. Has minority stakes in local subsidiaries of Siemens and GKN. Premium income in 1981: R654.1m (R529.4m). Assets: R3.0bn.

Major gold mine loses state subsidy as price slides

BY J. D. F. JONES IN JOHANNESBURG AND GEORGE MILLING-STANLEY IN LONDON

THE CONTINUING fall in the gold price is now causing acute concern to South African officials and economists, as well as to the mining industry.

Yesterday's London afternoon fixing of \$296.75, and the fall below the psychologically-important \$300 barrier, has provoked speculation that the price could move steadily down to

\$275 or even \$250.

As a result of the fall, the General Mining Union Corporation's veteran gold producer, West Rand Consolidated, has been told by the Minister of Mineral and Energy Affairs that it will receive no state assistance from January 1 next year.

South Africa's state aid scheme for the country's gold

mines, which provides financial assistance to keep mines in operation during times of price weakness, has long been the envy of the mining industries of other countries.

The scheme is currently helping six of the country's 47 gold producers. But its administrators have decided that the West Rand Consolidated's break-even

gold price of \$554 per ounce, which demands a high level of assistance, is no longer economic.

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The Wassenaar-de Villiers fight took another turn when according to the Rembrandt camp, Dr de Villiers refused to sanction a share incentive

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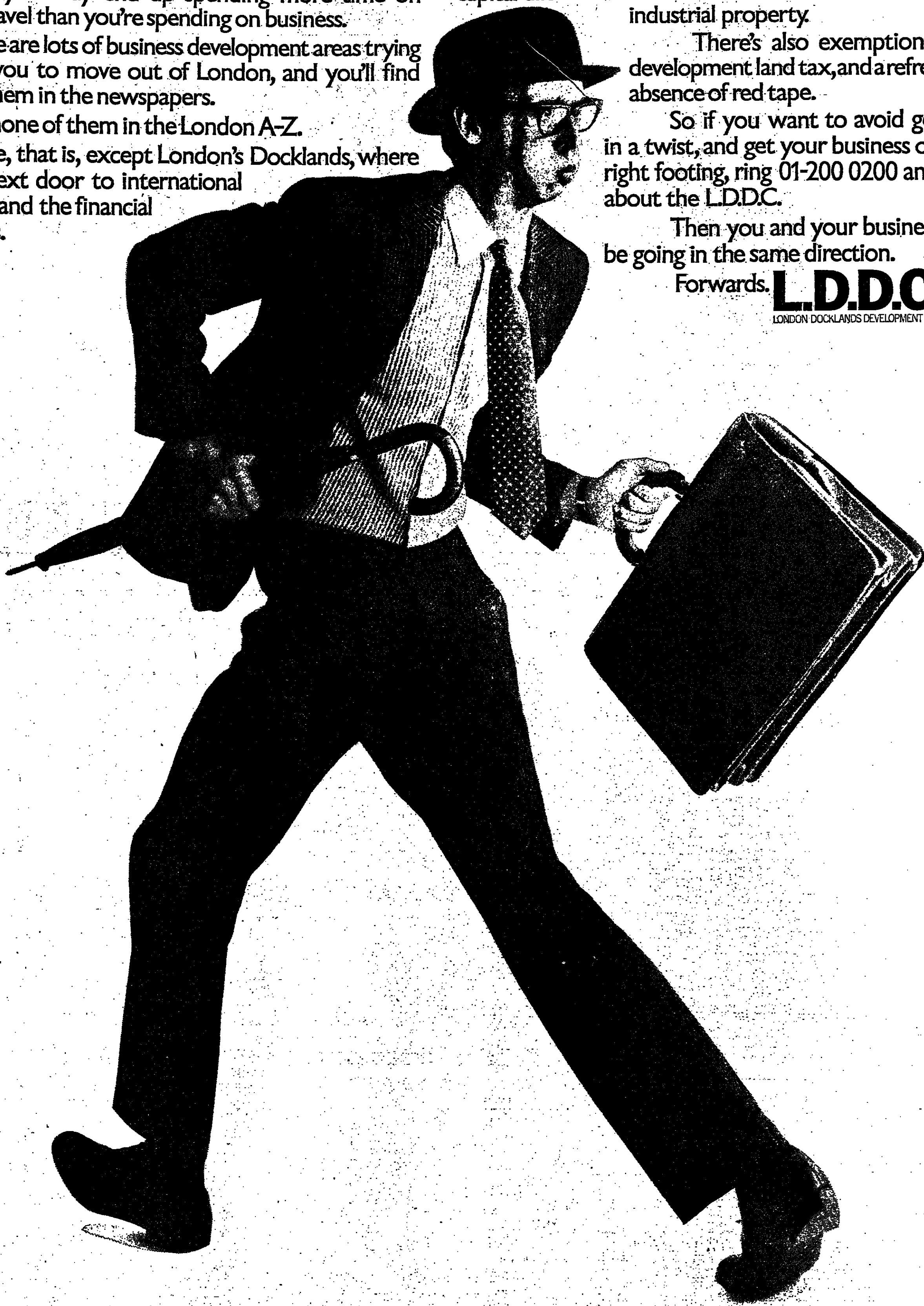
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WHY MOVE TO THE MIDDLE OF NOWHERE, WHEN YOU CAN MOVE TO THE MIDDLE OF LONDON?

GNP estimates suggest U.S. recession is over

BY ANATOLE KALETSKY IN WASHINGTON

THE RECESSION in the U.S. economy appears to have ended sometime in the past three months, according to a preliminary estimate of gross national product released yesterday by the U.S. Commerce Department.

The department estimates the economy grew at an annual rate of 0.6 per cent in the second quarter (April to June) of this year after contracting at an annual rate of 3.7 per cent in the first quarter.

The first quarter figure is a slight improvement on the department's initial estimate, which indicated a contraction of 4.3 per cent.

Administration officials said that yesterday's preliminary figures were bound to be revised and that the positive growth rate for the second quarter could easily turn out to have been a slight contraction.

Nevertheless, it is becoming increasingly clear that the worst of the economic downturn which began last July 15 is now over.

Most economists believe the rest of this year is almost certain to show a significantly improved growth rate.

Their confidence is based on the fact that about \$45bn will be added to personal incomes from July 1 onwards, as a result of the 10 per cent tax cut and 7.4 per cent increase in social security pensions announced by the Reagan Administration.

Mr. Donald Regan, the Treasury Secretary, said yesterday that he expected growth at an annual rate of about 4 per cent in the second half of the year.

Beyond that, however, the outlook becomes more hazy because of uncertainties over interest rates.

Despite the upward revision in the first quarter's GNP figures, yesterday's Commerce Department statistics showed a further deterioration in corporate profitability.

Profits fell by 18 per cent in the first quarter, rather than 17.5 per cent as originally estimated.

EEC sanctions decision 'will help deter conflict'

BY JOHN WYLES IN LUXEMBOURG

BRITAIN'S EEC partners yesterday produced a vague undertaking to reimpose trade sanctions against Argentina if Buenos Aires triggers a new military conflict in the South Atlantic.

However, Britain now stands alone as the only Community country still operating a trade embargo despite an urgent appeal for continued solidarity from Mr. Francis Pym, the British Foreign Secretary.

In taking their decision, Mr. Pym's fellow foreign ministers failed to respond to his warning that the British people would not understand why the Community should lift its ban on Argentine imports before Argentina had clearly declared an end to hostilities. Without such a declaration British troops were still at risk, claimed Mr. Pym.

Publicly, however, the Foreign Secretary showed no disappointment with the EEC's decision. He stressed the importance of a passage in the ministers' public statement that if there was further conflict "a new situation would arise to which the Ten would have to react immediately."

This meant that the measures would have to be reimposed, asserted the Foreign Secretary, who added that the Ten had not committed themselves to an automatic introduction of sanctions because much would "depend on the circumstances of the time."

Their declaration "should help deter the Argentinians from taking any further action," said Mr. Pym.

Given the urgent desire of France and West Germany to lift the embargo, Britain was more or less resigned to losing the measures which since mid-May have been applied by all EEC governments, except Italy and Ireland.

However, the defection of these two countries and the strong desire of other member states to begin repairing relations with Latin America could make reintroduction of the measures extremely difficult.

Britain's partners took the view that the main objective of their support—reimposition of the Falklands—had been achieved and that leaving the measures intact could cause further complications with Latin America and financial sacrifices for them all.

The ministerial statement "hoped" that hostilities in the South Atlantic were now at an end and announced that the trade sanctions were being lifted "in the expectation that there will be no further acts of force in the area."

France, West Germany, Italy and the Netherlands are to continue their ban on arms supplies to Argentina for the time being.

Break up of Argentine junta looms

By Jimmy Burns in Buenos Aires

THE PROSPECT of a break-up of Argentina's military regime loomed yesterday as the country's military leaders failed for the third consecutive day to agree on a new President.

Buenos Aires was rife with speculation about possible candidates. The independent news agency Noticias Argentinas said the junta had agreed to propose Argentina's Ambassador to Venezuela, Sr. Juan Ramon Aguirre Lanari, if the military commanders continued to disagree on a military man for the presidency.

Political tension appeared to centre on a major power struggle involving the three wings of the armed forces. The three service chiefs—General Cristino Nicolaides of the army, Admiral Jorge Anaya of the navy, Brig General Basilio Lami Dozo of the air force—were reported at the weekend to be deeply divided over the scope of political change that should take place following the Falklands debacle.

Last week Gen. Leopoldo Galtieri was sacked as president and replaced by an interim president, Gen. Alfredo St. Jean.

Leading army officers have been insisting that the replacement of Gen. Galtieri should be followed by the removal from the junta of the present navy and air force chiefs.

Chilean government to sell seven state-owned companies

BY MARY HELEN SPOONER IN SANTIAGO

CHILE'S military government is to sell seven state-owned enterprises and its shares in at least one mixed enterprise to the private sector.

Salaries of government officials are also to be reduced by 10 to 20 per cent.

General Augusto Pinochet, the four-man military junta and all government officials earning more than 150,000 pesos (\$2,176) per month will take a 20 per cent salary cut.

Officials and employees earning over 100,000 pesos per month will take a 10 per cent cut.

In talks on new labour contracts, the regime has also eliminated a provision in its labour code which guarantees automatic wage and salary increases in line with Chile's consumer price index.

The state enterprises to be divested include Chile's steel company, the state electricity and telephone companies, a telecommunications company, a pharmaceutical corporation, a shipping company and one bank.

In addition, the Government will sell off its shares in the oil and gas company Copec.

The Pinochet regime began to divest itself of the greater part of Chile's state enterprises in 1976, turning much of its economic activities over to the private sector.

The Government retains control of the state copper corporation, Codelco, which operates the four largest mines in Chile, despite earlier calls by some civilian cabinet members for privatisation.

The new economic measures were approved last week, a few days after General Luis Dumas, the Economy Minister, made a surprise announcement that the peso would be devalued from 39 to 46 to the U.S. dollar.

The peso was set at its former exchange rate three years ago, and Chilean officials have repeatedly denied any plans to devalue.

The Government has also imposed a 10 per cent tax on tobacco and raised the wages of workers in its Minimum Employment Programme. They have been earning 1,300 pesos per month in full-time manual jobs. The new wage is to be 2,000 pesos per month.

Approximately 4.5 per cent of Chile's labour force has been absorbed by the Minimum Employment Programme. They are not included in official unemployment figures.

The Government appears to have abandoned any idea of a general reduction in wages to help combat Chile's rising unemployment.

The official National Statistical Institute has estimated that unemployment is 17.4 per cent in Greater Santiago. The University of Chile's department of economics, which is generally considered to produce more reliable figures, has estimated unemployment at 19.1 per cent in Greater Santiago and 18.4 per cent nationally.

William Chislett reports on El Salvador three months after the elections

Reforms blunted as bloodbath continues

THE DELIVERY of six jet fighters to El Salvador last week by Washington is a clear indication that the new government of the Central American republic is intensifying its efforts to beat the guerrilla forces. At the same time, the two U.S.-trained crack Salvadoran battalions, Atlacatl and Belhosa, numbering 2,000 troops, are sweeping through the countryside in a massive drive to root them out.



U.S.-trained troops arrive in San Salvador. The Senate Foreign Relations Committee has proposed that military aid to El Salvador be cut by \$100m next year, to \$86m, the current level, because of renewed attacks in the U.S. Congress.

The assembly suspended the "Land to the Tiller" law which permitted peasants to buy the small plots they have been renting since the breaking up of large estates started. Legislators argued that the move was needed in order to boost production, since farmers have allowed their land to become fallow for fear that it might be expropriated. Some 150,000 peasant families are already eligible to receive the title for plots. The authorities claim that these people will not be affected.

This move has led the old land-owning oligarchy, some of whose members are returning from self-imposed exile in the U.S. to evict peasants from the land, reportedly in collusion with local military commanders.

The March elections, boycotted by the left and denounced as fraudulent earlier this month by the Jesuit-run Central American University in San Salvador, put the moderately reformist Christian Democrat Government of Sr. Jose Napoleon Duarte out of office and returned the right-wing to power under Major Roberto d'Aubuisson, who heads the constituent assembly.

The Arena party of Major d'Aubuisson and three other conservative parties, including the National Conciliation Party which ruled for 18 years, control 36 of the assembly's 60 seats.

Many observers believe that U.S. policy is now boxed into a corner and that Washington has lost a lot of leverage. With their allies, the Christian Democrats, out of power, and the right-wing back in harness, Washington's hopes have been dashed for the emergence of a civilised centre to take the wind out of the sails of the guerrilla left.

Since Washington is adamant that the guerrillas will not be allowed to gain power by military means, and the door has been closed on a political settlement, the Reagan Administration has to prop up a questionable regime which wants to reverse reforms and exterminate the guerrillas.

Major d'Aubuisson, who will almost certainly run for the presidency in 1984, wants to denationalise the banking system and the state marketing agencies for the country's commodity exports.

The country's interim president, Sr. Alvaro Magana, a banker, is a moderate in the Salvadoran context of violent extremes. He is largely beholden to the assembly which is responsible for paving the return to democracy.

The level of violence has not improved since the elections. The opposition Christian Democrats are increasingly in the firing line. Four Christian Democrat mayors have been murdered in the past month, one murdered, along with her daughter, on the day she took office.

Meanwhile, the shattered economy continues to be undermined by U.S. economic aid, which is just about keeping it afloat. El Salvador is due to get \$128m from the total \$350m Caribbean Basin development programme.

Curbs on foreign collaboration in India to be eased

BY DAVID DODWELL AND JOHN ELLIOTT

SOME OF the irksome restrictions on foreign collaboration with Indian companies are being removed in a bid to boost foreign investment in India and improve the country's export competitiveness, Mr. Shivraj Patil, India's Commerce Minister, said in London yesterday.

At the same time, a leading Indian Government official called for a "complete change of attitudes" between British and Indian industrialists. Mr. S. M. Ghosh, the Indian Government's permanent secretary for industry, said that while Britain remained one of India's leading trade partners, and the foremost foreign investor in India, a "metamorphosis" was needed in the relationship if this was to remain the case.

The two speakers were in London for four days of discussion on Indo-British economic co-operation. The high-powered delegation, headed by Mr. Patil, aims to boost foreign investment in India and to open avenues for collaboration between Indian and British companies.

In his keynote speech, Mr. Patil claimed that measures to liberalise the Indian economy had removed "some of the irksome restrictions" that kept investors away from the Indian market, had provided greater flexibility to entrepreneurs, had streamlined the industrial infrastructure, and had improved supplies of critical raw materials.

Claiming that India's liberalisation was irreversible—"no nation can afford to remain an island," he said—he called for higher levels of British investment in India.

He warned that India looked upon foreign investment essentially as a vehicle for transferring technology. He said his government would be selective in encouraging the direction of investment and in choosing the technologies it needs.

Mr. Ghosh, keen to place in perspective the expectations which might be generated during the next few days' talks, warned that India was shopping around internationally for the technologies it needs.

He implied that the attitude of "giver and recipient" had to change if British industrialists were to win a substantial share of future collaborative ventures with India.

Mr. Ghosh is responsible for approving all industrial licences in India, and can influence the direction of foreign collaborative ventures in India.

Chinese discuss N-purchases with U.S.

By Tony Walker in Peking

THE CHINESE are discussing with U.S. companies the possibility of purchasing U.S. technology for a proposed nuclear power station in Guangdong province, despite legal impediments facing companies selling nuclear equipment to China.

A U.S. official in Peking said at the weekend that discussions were being conducted with several U.S. companies. He did not name the companies, but one is known to be the Westinghouse Corporation.

For some time there has been strong U.K. interest in the Guangdong nuclear plant. A British delegation including representatives from British Nuclear Fuels, GEC Turbine Generators and Department of Industry officials is due to visit Peking in July for discussions.

Under the Carter Administration, U.S. companies are not allowed to sell nuclear technology to countries which are not signatories to the Nuclear Non-Proliferation Treaty and are not subject to the inspection procedures of the International Atomic Energy Agency.

China, which has had the bomb since the early 1960s in this category. However, the U.S. Administration has indicated it is investigating ways that an exception can be made.

The Reagan Administration is concerned about an anomaly that would allow the Chinese to buy Westinghouse technology through the French company, Framatome, which manufactures it on licence. Chinese and U.S. officials have had discussions about possible ways of removing impediments blocking sales of U.S. nuclear technology to China.

The Chinese have not yet made a decision about whether to go ahead with developing a nuclear power industry, but consideration is at an advanced stage of a proposal to build two 900 Mw pressurised water reactors (PWRs) in Guangdong province, South China, to supply provincial power needs.

The U.S. official was speaking at a press conference given by Mr. Raymond Waldmann, assistant secretary of commerce for International Economic Policy. Mr. Waldmann had discussed the nuclear project with officials of the Chinese Ministry of Water Conservancy and Power.

Soviet worries grow over pipeline delays

BY ANTHONY ROBINSON IN MOSCOW

PRESIDENT Ronald Reagan's decision to include the foreign subsidiaries and licensees of U.S. corporations in the U.S. Government ban on the export of oil and gas equipment to the Soviet Union has evoked strong but mixed feelings in Moscow.

The official news agency Tass, in a despatch from Washington, described the move as "another step in whipping up international tension and destroying mutually beneficial business and economic co-operation between East and West."

But, rhetoric aside, the Soviet Union is worried about the delaying effects the U.S. move could have on the timing of the \$4.5bn Siberia-Western European gas pipeline which is already under construction and scheduled for completion by the end of 1984.

This date has always been considered optimistic by most Western energy experts. Soviet Press reports indicate that, even without delays on the Western side, the Soviet pipeline and construction industry would find itself hard pressed to fulfil its part of the project on time.

To that extent any delays in the delivery of Western plant and equipment attributable to the latest U.S. decision might in fact prove a useful scapegoat for delays on the Soviet side.

But delays in completing the pipeline would also mean

delays in earning the estimated \$80m in hard currency annually when the project is fully on stream.

Although the U.S. Government has partly opposed the gas pipeline because of what it sees as Europe's strategic danger of over-dependence on Soviet supplies, its main objection is precisely because of the pipeline's value as a fresh, long-term source of hard currency well into the next century.

Against the risk of delay, however, the Soviet Union clearly sees the political gains to be made from the strong Western European reaction to the U.S. President's latest move.

The party newspaper, Pravda, yesterday commiserated with the chairman of Caterpillar Trucks and General Electric of the U.S. who had sought removal of the original ban affecting their products and expertise.

But it paid most attention to the comment of leading West German industrialist Herr Wolf von Amerongen, who according to Tass, predicted major new tensions between Europe and the U.S. and total confusion over the legal status of existing contracts and licences with numerous European, U.S. and Japanese concerns.

Apart from sowing discord between Western Europe and the U.S., the latest U.S. move, coming on top of the decision

taken at the recent Versailles Summit to raise the cost of credit to the Soviet bloc, is also seen in Moscow as another reason for persuading Comecon to speed up the process of introducing co-operation and integration.

This was the leit motif of the Comecon summit in Budapest last week, and the latest U.S. move will reinforce it. But the major factor pushing Comecon in this direction is not President Reagan but hard currency shortages brought on by Comecon indebtedness and the backwardness and inefficiency of its technology and organisation.

Brazilian and Portuguese companies form consortia

BY DIANA SMITH IN LISBON

BRAZILIAN and Portuguese constructors and equipment manufacturers have formed two consortia to handle \$220m of port works and equipment supplies for the Portuguese petrochemical, industrial and port complex of Sines.

The Brazilian civil construction company, Mendes Junior, which has worked on the trans-Mauretania highway and a 51bn Iraqi railway project, is making its European debut with one of the new consortia.

It has formed a tie with the Brazilian concern, Companhia Docas de Santos, and with Portugal's capital equipment companies, Mague, Sogame and Equimetal, as well as Italy's Condotti d'Acqua, which built the tanker dock at Sines.

The consortium will build and equip cargo and mineral docks.

The Brazilian metallurgical companies, Vazires and Bardeha, have formed a complementary consortium with Portuguese concerns in the same field, Socometal and Equimetal.

Among the equipment which would be jointly produced by Brazilian and Portuguese concerns is loading and unloading gear, cranes and trucks.

The consortia for Sines were formed during the visit last week to Lisbon of Sr. Ernani Galveas, the Brazilian Finance Minister, and Bank of Brazil officials and private businessmen.

EEC Commission closes two anti-dumping cases

BY GILES MERRITT IN BRUSSELS

THE EUROPEAN Commission has closed its anti-dumping procedures against Japanese and Eastern European manufacturers involved in two unrelated cases, following commitments by the exporters concerned to raise their prices.

The Japanese case involves exporters of polypropylene film for use in capacitors. According to European Commission findings, they had been practising dumping with margins that varied from 1.07 per cent to 86.4 per cent. On average, the Japanese producers had sold at prices of around 30 per cent lower than those of their EEC competitors, and thus had caused material damage to the EEC industry.

Although the EEC market for the film expanded by some 75 per cent between 1976 and 1980, the Japanese suppliers had through their pricing policies retained around one

Norway wins Soviet milk packing deal

By Fay Gjerster in Oslo

THE Norwegian company Elopak, which makes Pure-Pak juice and milk cartons under licence from the U.S. Ex-Cello Corporation, has won a contract worth more than Nkr 400m (£36.5m) to supply packaging systems to four of Moscow's largest dairies. Deliveries will be made through Elopak's Finnish subsidiary.

The order, won in keen competition with Sweden's Tetra Pak—is the result of several years' co-operation between Elopak, the Finnish forest products concern Enso-Gutzeit, and the Soviet Ministry for Meat and Dairy Products.

The Norwegian company believes it will pave the way for further sales on the Soviet market.

Under the contract, Elopak will supply 37 complete packing lines for fresh milk, with a combined annual capacity of 500m litres.

Moscow to open rail-ferry link to East Germany

BY LESLIE COLLITT IN BERLIN

THE SOVIET Union is to open a rail-ferry link to East Germany following the West German Government's failure earlier this year to hold talks with Moscow on a Soviet plan to establish a rail-ferry service to a West German Baltic Sea port.

The reluctance of the West German Government to become involved was seen as politically motivated at a time when the U.S. was calling for trade measures against Moscow.

The link will permit Soviet imports and exports to be shipped across the Baltic Sea which now have to be sent by rail across Poland. Moscow has complained about rail bottlenecks in Poland and high Polish transit fees for its goods.

The Soviet Union and East Germany announced that the ferry link will be between the Lithuanian port of Klaipeda and the East German port of Sassnitz. It is to open by 1986.

Threat to Sakhalin project prompts Tokyo protest

TOKYO — Japan believes President Reagan's decision to maintain and extend a ban on the sale of U.S. technology to the Soviet Union will seriously delay a joint Japanese-Soviet oil and gas project.

A senior Japanese government official, Mr. Ichiro Fujiwara, who is trade and industry vice minister, told reporters yesterday that Japan would lodge a "strong protest" with the Reagan Administration.

The U.S. move, announced on Friday and aimed mainly at the construction of the Siberian gas pipeline, affects the project off the Soviet Far Eastern island of Sakhalin because the electrical logging equipment for the drilling programme is being supplied by a U.S. company.

Japan has invested \$160m so far in the Sakhalin project, on which work started in 1976. The Soviet Union agreed to supply Japan with 3m tonnes of natural gas annually.

Mr. Zenko Suzuki, the Japanese Prime Minister, is due to discuss the issue with his Cabinet ministers at a Cabinet session today. It is thought that the Tokyo government will ask the Reagan Administration to reverse its latest decision, and

which were originally imposed against Moscow because of the Afghan invasion and the Polish crisis.

Tokyo is believed still to consider its ties with Washington important, even though the ban on the shipment of U.S.-built drilling equipment could lead to the project's "complete cancellation," according to an unnamed official.

Agencies

Western transport officials said the Soviet Union will be able more rapidly to ship goods bound for central and southern Europe, as well as for West Germany. This will put an extra burden on the East German rail network, but West Germany has held out the prospect of helping electricity and modernise several East German rail-lines.

The project was broached last November when the Soviet President, Mr. Leonid Brezhnev, visited Bonn. The Soviets said Moscow wanted to ship about 2m tonnes of goods annually across the Baltic in co-operation with a West German shipping company.

A West German port official estimated it would have cost DM 100m to build the necessary installations on the West German side, which would have had to be shared with the state and Bonn Governments.

UK NEWS

Economic outlook for long term improves slowly

BY ROBIN PAULEY

THE longer-term prospects for the economy continue to improve slowly but steadily, according to the Government's cyclical indicators, while in the short term the economy now appears to be edging out of the doldrums.

The indices for April and May, published by the Central Statistical Office yesterday, show that although there was a faltering in the slow recovery in the early part of this year, the trend is still out of the trough reached in the second quarter of last year.

But both the longer and shorter-term indices have had such a shaky 12 months that it is still not possible to discern a firm advance.

There are four indices. Two predict changes in economic activity one year ahead and six months ahead respectively. The coincident indicator shows the present state of the economy while the lagging index reflects turning points one year after they have occurred.

The coincident indicator fell to a low point in April 1981 at 93.9 (1975 = 100). It then climbed slowly each month to reach 99.3 in February, 99.6 in March and the same level in April.

This fairly static position has

characterised the shorter-term indicator, which rose from 103.1 in April 1981 to around 110 in August. Then a serious hold-up occurred and continued throughout the autumn before the index reached 111 in January. Since then it has edged up to 111.7 in February, 111.9 in March and 112.7 in April.

Even allowing for the fact that the effects of bad weather and strikes made it difficult to gauge what was happening to the economy during the winter, the figures for the past 12 months underpin the fact that economic progress based on the business cycle will be slow.

This view was reinforced by the stagnant industrial production figures last week, which showed output from all non-oil industries to be slightly below the average for last year and nearly 7 per cent below the 1980 average.

The longer-term index, which fell back badly last summer and autumn, moved to 116.2 in May compared with 115.2 in April and 114.6 in March. The continuing improvement in this indicator has been caused, according to the Central Statistical Office, by falling interest rates, rising share prices and improved housing starts.

Lloyd's insurers recover \$5.5m in court settlement

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A GROUP of Lloyd's syndicates and insurance companies is to recover about \$5.5m (£3.1m) as a result of the settlement of a multi-million dollar insurance dispute announced in the High Court yesterday.

Mr James Bragg and Ulster Marine Insurance Company, acting on behalf of the Lloyd's insurers, had sued Oceanus Mutual Underwriting Association (Bermuda) and C. E. Heath and Co (Marine), the London broker.

The dispute was one of two arising from the insurance of cargo containers leased to shipping companies by the U.S. multinational, CITI International.

Oceanus, a Bermuda-based protection and indemnity club, succeeded the Lloyd's syndicates and companies as CITI's insurer and reinsured the risk of the cargo containers.

In January, CITI obtained judgment against Oceanus for damages to be assessed, the court rejecting Oceanus' allegations of non-disclosure and misrepresentation against

Heath, which had acted for CITI in negotiations with Oceanus.

In the Lloyd's action Oceanus was alleged to have avoided reinsurance of the Lloyd's policy. Oceanus renewed its allegations against Heath.

Yesterday Mr Jonathan Mance, QC, for the Lloyd's insurers, told Mr Justice Webster that the action had been settled.

Oceanus had agreed to pay Lloyd's \$100,000 within 10 days in full and final satisfaction of the Lloyd's claim.

Oceanus would also release Lloyd's \$3.7m which had been held on deposit pending the outcome of the dispute.

Heath would pay Lloyd's \$1.65m within ten days.

Each party would bear its own legal costs.

Counsel for Oceanus and Heath each said that the agreement to end the litigation had been made without any admission of any kind by them. Mr Mark Waller, QC, for Oceanus, added that the company had paid 1 per cent of a very large claim.

Bcal steps up LA flights

FINANCIAL TIMES REPORTER

BRITISH CALEDONIAN has doubled the frequency of its new non-stop service between London and Los Angeles. The schedule has been increased from three to six flights a week with services now operating every day except Thursday.

The airline has confirmed that the new service — launched on May 21 — is expected to make a profit this year with advance bookings to date exceeding 23,000.

Flights are scheduled to depart from Gatwick at 14.35 and arrive at Los Angeles International airport at 17.45, coming from Los Angeles at 19.30 and arrive in London at 13.55 the following day.

Qantas, the Australian airline, will introduce a twice-weekly service from London to Adelaide from November 3.

Flights will depart on Monday and Wednesday at 20.45, calling at Bahrain, and Singapore, arriving in Adelaide on Wednesday and Friday at 19.05.

Air New Zealand has reached agreement with Cathay Pacific Airways and Air Niugini for the joint operation of services between Auckland and Hong Kong.

From November 3 the present weekly DC-10 service will be replaced by a 747 flight via Port Moresby.

Monarch Airlines, the package holiday airline, yesterday signed a £15.5m contract for new Rolls-Royce engines — in a deal worth £1.5m — in the back of a Rolls-Royce Corniche.

The RB 211-535 engines are for Monarch's three new energy-saving Boeing 737 aircraft which will go into service in March next year.

Exhaust company expands

FINANCIAL TIMES REPORTER

EXHAUST manufacturer Bosal (UK) is to invest £1m in expanding and re-equipping its UK headquarters in Lancashire. The move will double its factory and put into operation the latest computer-controlled equipment.

Mr Car Betley, the managing director, announcing the expansion said: "Bosal's growth in the UK has been exceptional. It has developed

from nothing to being the fourth largest supplier of after-market exhaust systems in the UK in just over four years."

The company will soon start work on a further 100,000 sq ft of manufacturing and warehousing and has just introduced computer-controlled pipe bending machines and high-speed box making lines.

APPOINTMENTS

Management changes at Esso

Mr K. C. Herring, divisional director of industrial consumer marketing, will be retiring from ESSO-PETROLEUM on June 30. From July 1, Mr Herring will be consumer and international specialists divisions are being merged and Mr D. K. Jones will become director of the new industrial and wholesale division of the marketing department.

BEECHWOOD CONSTRUCTION (HOLDINGS) is enlarging the boards of its well-drilling subsidiaries with the appointment of Mr Geraint Lewis as director and general manager of La Grand (Well-drilling and

Engineering) Company, and Mr Pat Fielman as director and general manager of Doncaster Well Borers. Mr Lewis was previously with the Thames Water Authority where he was manager of development and services. Mr Fielman joined La Grand in 1980 as contracts manager from Thurston Bore Construction. Before assuming a civil engineering career he was a professional cricketer with Essex County Cricket Club.

Mr John Warne, at present deputy director general of fair trading, is to become the new secretary of the INSTITUTE

OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES. Mr Warne will replace Mr John Hough, the present secretary for the past ten years.

Mr Richard W. Elviss, who joined as operations director last September, is being appointed managing director of HANSON TRANSPORT from July 1.

Mr Andrew Wood Flockhart has been appointed to the new post of managing director of LANCAIRE ENTERPRISES, an industrial and training initiative launched by Lancashire County Council.

Anthony Moreton discovers why Whitehall is interested in Leicester's new Business Advice Centre

Where resources meet initiative under one roof

AT THE start of this month the Duke of Kent paid a flying visit to Leicester to open a business venture of great interest to Whitehall.

The Business Advice Centre, a three-storey block in New Walk, a pedestrianised street just off the shopping centre, houses five organisations whose objective is to stimulate job creation and start-ups as well as give advice to existing concerns.

The five are independent of one another but, as they operate in the same field resources are often pooled. All initial inquiries to the centre, for instance, go to one person who sends them to the appropriate arm.

At the hub of these activities is the Leicestershire Business Venture, an advice and consultancy unit headed by Mr Tim Connor, seconded from Marks and Spencer and funded entirely by private industry. In addition there is the Leicestershire Small Firms Centre, which has local authority backing, the Leicester Co-operative Development Agency, the Action Resource Centre, which assists community projects by seconding professional help from industry and commerce, and the Department

of Industry's Small Firms Counselling Service.

Mr Connor's Business Venture is one of a growing number of enterprise trusts opening around the country in which prominent local companies either fund or support the local authority in backing such enterprises. The daddy of them all is St Helens, where the St Helens Trust set up under the auspices of Pilkington Brothers and the council has pioneered the way for others.

The concept of participation between major local companies and start-up or counselling organisations appealed greatly to Mr Michael Heseltine, Secretary for the Environment, and he threw his weight behind such schemes. Today there are about 60 around the country, in places such as Leeds, Gloucester, London, the Wirral and Nottingham. The aim is to have about 200.

What is interesting Whitehall about the Leicester scheme is that it claims to be the only one in the country where services provided by various agencies can be found under one roof.

"It is sometimes very confusing for someone seeking assistance to know where to go,"



Mr Connor says. There are a number of agencies and the businessman or woman seeking to start their own operation can be confused when confronted by different organisations in different buildings.

"By putting all our resources under the same roof we can filter all inquiries, pass them on to the organisation we think can give them the best advice and, if necessary just walk down a corridor to introduce them to someone else. Having

all these organisations under one roof gives us great flexibility and that means we can give a better service to those who come to us."

The Business Venture, like the other four organisations under the centre's umbrella, is a small organisation.

Mr Connor will return to Marks and Spencer at the end of this year after an 18-month spell. He will be replaced by an executive from United Biscuits and has recruited Mrs

Sarah Beech from Readers Digest and a clearing banker who will join them in the autumn. These three will be the venture team.

They will, however, have the backing of some of the biggest companies in the county. Among the 31 founder members who have put up sufficient finance to fund the project for at least five years, are Bovis, British Shoe, Corah, Fisons, Skelchey and Stead and Simpson. A further 28 concerns are making non-financial resources available.

It might be wondered why either Leicester or the county feels the need for such a scheme. Unemployment in the city at 10.6 per cent is comfortably below the UK average of 12.4 per cent and the county figure of 9.9 per cent is even more healthy. Indeed, over the past three months unemployment has actually fallen in all parts of the county with the exception of Loughborough and Melton Mowbray, where Pedigree Petfoods is already associated with an enterprise trust called Midas.

The answer is that despite its relative prosperity the area still has its problems, highlighted by the Government's inclusion of Leicester in its inner city pro-

gramme with an allocation of £6m. The creation of or support for jobs is still of vital importance in a city which relies heavily on the depressed clothing and textile industry for employment.

Since the venture was set up in July 1981 it has had more than 2,000 general inquiries and some 200 companies or start-up situations have received advice from it. That is probably as many as they can handle. "We are not in the instant solution game," Mr Connor says. "Our object is to get into an ongoing relationship and we already have a number of companies with which we have very close contact."

The Department of the Environment is so interested in what is happening in Leicestershire and the Midlands in general where enterprise trusts are now well established, that it has appointed an official to oversee their development.

With a business awards scheme that has already attracted 103 companies in its second year of operation, the Leicestershire Business Venture is in a good position to do what Mr Heseltine wants—marry local initiative to local needs without any cost to himself.

Siddall gets one-year term in NCB chair

By Sue Cameron

The Government has finally announced that Mr Norman Siddall is to be the new chairman of the National Coal Board — but on a strictly "caretaker" basis.

Mr Siddall, who succeeds Sir Derek Ezra, will hold the £51,000-a-year post for one year. He will have two deputy chairmen — Mr John Mills and Mr James Cowan — to help him. All three are mining engineers.

The appointment of Mr Siddall, who has been deputy chairman of the NCB since 1973, has been an open secret for weeks. But yesterday's official announcement seems to have taken some coal board executives by surprise because they had expected him to be given 18 months in the job.

The ostensible reason for allowing him only 12 months as chairman is that he will be 65 next year and therefore due for retirement. He is already a year older than Sir Derek and underwent a heart operation last year.

But the real reason for such a short-term appointment is that the Government wants to give itself more time to find a tough, hard-hitting industrialist — possibly in the style of Mr Ian MacGregor, head of the British Steel Corporation — to fill the job on a longer term basis.

When the NCB's figures are published next month they will show that the industry made a marginal profit — after receiving £460m in grants. The Government has made no secret of the fact that it wants to reduce — and if possible phase out entirely — the operating grants it pays to the industry.

In the meantime Mr Siddall, a Yorkshireman who was the board's member for mining before becoming its deputy chairman, will have Mr Mills and Mr Cowan to share the coal industry's burden with him and perhaps to lend extra weight to the NCB leadership.

This is the first time the coal board will have two deputy chairmen on a regular basis. Mr Mills was the board member for mining, Mr Cowan was the member for industrial relations.

The first test for the new team could come very soon. Besides the current fight by miners against planned cuts in the workforce at Snowdown colliery in Kent, the National Union of Mine-workers, under the presidency of Mr Arthur Scargill, starts its annual conference at Inverness in Scotland in two weeks' time.

Reform of family income tax and social benefits urged

BY ROBIN PAULEY

A REORGANISATION of a system of income tax and social security benefits so that families receive financial support when they most need it was urged on the Government yesterday.

Family Forum, a group representing more than 100 organisations, said the Government should distribute resources over the complete family life-cycle, considering the effect of benefits and taxation together.

The present system regards

cash benefits as increasing public expenditure and therefore treats them separately from tax allowances and tax expenditures such as mortgage relief.

An example of the inadequate approach was the Government's Green Paper The Taxation of Husband and Wife, which had considered the question of fairness in taxation between men and women, married and single people and couples with one or

two incomes, but had ignored the issue of fairness between those with and those without dependents.

It had also failed to examine the part that cash benefits could play in achieving fairness over the different stages of family life.

Family Forum called for a new Green Paper to examine how far people were prepared to pay higher taxes or contributions when they were prosperous so

as to pay lower taxes or receive higher benefits at times of greatest need.

The Green Paper should also examine the balance between earned income and other income during unemployment, sickness, retirement and single parenthood, said Family Forum.

The issue was also discussed at an Institute for Fiscal Studies seminar yesterday at which Mr John Kay and Ms Cathy Sandler, of the IFS, said 33 out of 37

organisations had agreed that the married man's tax allowance should be abolished.

A majority thought the £30m in revenue which abolition of the £700 extra allowance would release should be used to increase child benefit. But a substantial minority preferred that a household basis for taxation should continue, with transferable allowances which spouses with no or low incomes could transfer to husband or wife.

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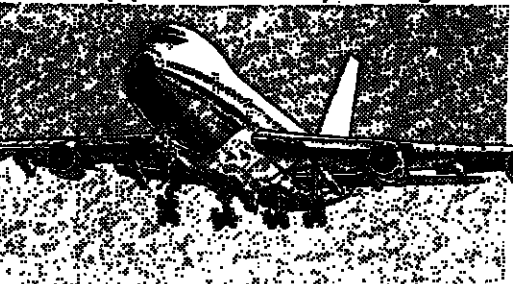
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'No money for shareholders' in Stone-Platt sale

By Ray Maughan

THE RECEIVERS of the textile machinery and engineering group Stone-Platt Industries expect to realise "well over £50m" by the time the group's sole remaining business is sold.

Mr Bill Mackel, the receiver, of the accountancy firm Ernst and Whinney, said yesterday that after paying "unknown millions to preferred creditors" there would be no distribution to ordinary shareholders.

These include Equity Capital for Industry, M and G and Prudential Assurance, which backed the group in an earlier capital injection and were standing by to put in further funds when the receivers were called in three months ago.

The remaining operation is a foundry at Bolton, Lancs, which employs about 130. The receivers announced yesterday that the sale of Stone-Platt at Charlton, South London, had been concluded.

The price was not disclosed, but it was based on assets and an element of goodwill.

At the end of last month it was stated that the receivers had realised about £40m, but at that point both the Charlton and Bolton plants were still managed by Ernst and Whinney.

The buyer of the Charlton foundry is Mr John Langham, fixed-pitch propeller subsidiary, who acquired Stone-Platt's Stone Manganese Marine, two years ago.

The Stone foundries site occupies ten acres near Woolwich, but it was a condition of

Commodity newsroom takes step back in time

By Ian Hamilton Fazel

MR MICHAEL HESELTINE, Environment Secretary, this Friday will open a commodity trading newsroom in Liverpool which seems to spit in the face of technological progress.

He is opening Merseyside's New Atlantic Newsroom which aims, by easing the means through which people meet and trade, to undo the ravages to human relations caused by modern telecommunications.

If the venture succeeds, it will rationalise, save and ultimately regenerate commodity trading on Merseyside, contributing to increased use of the sailing Port of Liverpool by shippers and the creation of long-term jobs.

As Mr George Alcock, chairman of a newly-formed umbrella organisation, the Liverpool Commodity Trades Association, put it: "The old newsrooms were where people did their business. It was their main source of commercial information. The revolution in telecommunications over the last two decades changed all that and kept them in their offices."

"Now people are realising that things like electronic offices don't facilitate the face-to-face human contacts you also need to spot some opportunities and develop your business. Our New Atlantic Newsroom attempts to fill this need," he said.

The project has involved a substantial facility for the old newsroom on the ground floor of the Liverpool Corn Exchange. It also involved the liquidation of the former Liverpool Corn Trade Association - membership had declined from 400 companies to 38 in 15 years.

The association's shareholders, who had received no dividend for years and were mostly unconnected with the trade, realised their capital which amounted to 302 issued shares, valued at about £500 each and spread among 92 shareholders. The shareholders' response was to give £42,000 back for the new newsroom to be developed.

A reconstituted Corn Trade Association now sits under the new Commodity Trades Association umbrella. The Liverpool Provisions Trade Association has already thrown in its lot and is administered by a common secretariat. The long term hope is that the new arrangements will also prove attractive to other traders and their associations, such as those for fruit, meat and cotton.

Mr Alcock sees possibilities of establishing new futures markets in Liverpool for a whole range of commodities. The prospects have awakened considerable interest, with 115 individuals and 44 companies having already joined the umbrella organisation. Of its £50,000 authorised share capital, half has been taken up by a wide range of Merseyside people and organisations, each paying a minimum of £100.

Modern telecommunications will, of course, be there to ensure that the newsroom is better equipped with up-to-the-minute information than any of its predecessors. To help its finances it will also tempt its members to less skillful forms of gambling than futures markets - there will be two fruit machines near the front door.

Membership is inexpensive: £35 for individuals and £70 for companies, which then have to pay £10 for each member of staff they wish to use the newsroom. The restaurant, which is almost certain to make the newsroom a popular lunchtime meeting place for Merseyside's business community, is being run by the highly reputable catering department of an enthusiastic shareholder, the Mersey Docks and Harbour Company.

ICI fears tax relief plan for rivals

By Sue Cameron

IMPERIAL CHEMICAL Industries fears the Government is poised to give large tax advantages to its biggest rivals in the UK - Shell, Esso and BP Chemicals.

ICI's concern follows the announcement last week of its large-scale restructuring deal in petrochemicals and plastics with BP Chemicals.

BP made clear that it had finally managed to wring tax concessions from the Government to cover North Sea gases used to make petrochemicals. It therefore planned to go ahead with a £30m programme to revamp its 250,000 tonnes-a-year base chemical plant at Grangemouth in Scotland.

The full details of the tax arrangement are expected to be announced today, when the Government spells out its plans to amend clause 119 of the Finance Bill.

Senior executives in ICI's troubled petrochemicals and plastics division are anxiously awaiting them. ICI has promised that if it finds it has been placed at a disadvantage over the taxation of petrochemical raw materials, then it "will not let the matter rest."

Last week it admitted that it had already started "intensive discussions" with the Government on its tax position.

The basic principle of the tax concessions, has become clear after the original publication of the Finance Bill and a further statement from the Government last week to outline the proposed amendments to clause 119.

The new arrangements will give tax stability to Shell, Esso and BP Chemicals for five-year periods - and will almost certainly lower their final tax bills as well. But the concessions will apply only to gas used as a petrochemical feedstock - not to oil - and only to gas sold in-house or between associate companies.

ICI's biggest base chemical plant - at Wilton on Teesside - mainly uses naphtha, which is made from oil, as a raw material. ICI has to buy most of its naphtha from other companies in arm's length deals.

ICI now fears that it will be charged the full 70 per cent petroleum revenue tax - which is to become 75 per cent on January 1 - on a price that can change every few months. Over a five-year period therefore, its costs could be considerably higher than those of Shell, Esso and BP. The market for basic chemicals is already so weak that it is essential to keep costs to a minimum in order to be competitive.

What could develop into a full-scale row over taxation of petrochemical feedstocks began last year when Esso Chemicals threatened to abandon the £500m petrochemicals plant it

is building at Mossburn in Fife. The plant, which is being 50 per cent financed by Shell, will use North Sea ethane gas as a feedstock.

The Government - desperate to prevent cancellation of the project - did a secret deal with Shell and Esso, which was formalised this year in the Finance Bill. It was agreed that Shell/Esso's in-house transfer prices for ethane from their North Sea Brent field would be accepted for periods of up to five years by the Inland Revenue for tax purposes. Previously, the Inland Revenue would have had the right to revise the price it would accept for tax purposes every few months.

BP Chemicals then pleaded for similar treatment, and it is to be given it. The Finance Bill is expected to be amended to cover not only ethane when used as a feedstock, but mixed gases, which is the chief component in ethane.

Air travel organisers' profits rise 19%

Financial Times Reporter

COMBINED net profits of Britain's 30 largest air travel organisers rose 19 per cent last year to £52.2m on turnover of over £2.5bn, according to a survey by the Financial Times.

The combined profit margin of 5.1 per cent showed an improvement over 4.8 per cent in 1985 but was below the 5.4 per cent level reached in 1979 and 6.3 per cent in 1978.

Four of the top 30 air travel organisers made losses in 1985 totalling £2.5m on turnover of £23.4m.

Four air travel organisers failed in 1985, but none was in the top 30. In the first three months of this year, seven failed, including two subsidiaries of Laker Airways.

Drupa exhibition play pays off for Crabtree

By Our Industrial Correspondent

DIRECTORS of Crabtree Vickers, the only British company which manufactures a significant range of printing presses, returned from the Drupa printing equipment exhibition in Düsseldorf this week-end having exhibited nothing.

The Crabtree Vickers stand, set out to resemble a golf course, offered only refreshments to visitors. Customers interested in products were taken to Düsseldorf Airport and flown in the Vickers executive jet to see them in operation at Crabtree Vickers's new printing equipment factory in Leeds.

Potential customers were offered seats on three daily return trips which the aircraft made throughout the two-week

exhibition. Crabtree Vickers regards the venture as a success not only in terms of new orders - £1m worth of business was placed with the company at Drupa, although some was in the pipeline anyway - but also in terms of establishing the international reputation of its manufacturing facilities.

The Leeds factory, which will be officially inaugurated next month, is the culmination of a development strategy launched by Crabtree Vickers in 1977 in the face of mounting overseas competition. A new management team was appointed, marketing approach was reviewed and the company's new 900 series offset presses were developed.

Production, which was previously carried out on three sites, has been concentrated at one - although foundry activities have been retained at the company's original location at Otley, Yorks.

Crabtree Vickers currently holds 4 to 5 per cent of the world printing press market and, depending upon product, 30 to 60 per cent of the British market. The company is concentrating sales efforts heavily in the U.S. where there is no major domestic producer of sheet fed presses, while it looks for indication of lasting improvement at home.

Mr Les Bennett, marketing director, sees signs of the home market strengthening, "but from a very weak position."

Traditionally, the place to find the Crabtree name had been on newspaper presses. A decision by the company to stop building last-year's machines, the last 1970s model, caused concern among customers over whether components and service would still be available and led to the formation of the International Crabtree Users Association.

But the company has retained facilities for CV Newspress at Leeds, a section of the organisation devoted to the continuing needs of newspaper letterpress users. This provides spares and service, and - using records of all Crabtree presses produced during the past 60 years - suggests ways of modifying and extending existing equipment.

Census indicates rise in ethnic minority population

By Lisa Wood

BRITAIN'S ETHNIC minority population, people from the New Commonwealth and Pakistan - rose from 2.5 per cent to 4.1 per cent in the decade to 1981, according to estimates published yesterday by the Office of Population Censuses and Surveys.

The estimates were compiled from answers to a question on country of birth in the census. The OPCS said that the country of birth of the head of the household could be used as a proxy for the ethnic origin of all the members of the household for the purpose of analyses of social characteristics and housing.

A question on ethnic origin was excluded after opposition from ethnic organisations.

While it points out the imprecision of the data - some ethnic minority head of households were born in the UK, for example, the OPCS says its results are comparable with those of other surveys.

The Labour Force Survey of 1981, which asked direct ethnic questions, estimated that some 4.3 per cent of the population in 1981 were of New Commonwealth or Pakistani origin.

The OPCS, in an editorial in the latest edition of Population Trends, said: "The main conclusion is one of broad consistency between the various sources allowing for differences in definition and the sampling variability inherent in results given by sample surveys."

This conclusion is of significance, given the current debate on whether or not a direct ethnic question should be included in the next census.

In 1971 a question in the census had asked parents' country of birth but, in the future such information will become increasingly unreliable for estimating the ethnic population because more parents will be UK born.

House prices rise slowly despite increased sales

By Michael Cassell

INCREASING activity in the private housing market is not yet being accompanied by significant price increases, according to the Royal Institution of Chartered Surveyors.

The latest survey among members of the Institution shows average prices moving up slowly and indicates that no upsurge is likely in the immediate future.

One-third of those estate agents responding to the survey say that prices in the three months until the end of May rose by between 2 and 5 per cent, while nearly two-thirds report average prices showing no change. Less than 3 per cent say prices have fallen.

According to the Institution, the first-time buyers' market remains the most buoyant, although agents suggest that interest in more expensive properties is beginning to pick up. Room for any substantial

House prices rise slowly despite increased sales

price increases is still limited by the many houses remaining unsold, the RICS adds.

These indicators become available at a time when the private housing market is increasingly buoyant, in respect of both demand and new building activity.

Mortgage lending by the building societies and the banks is at record levels and any further fall in interest rates could further strengthen the demand for home loans. There are already reports that despite the availability of bank mortgage finance, buyers are again having to wait until their loans are approved.

Last month the building societies advanced a record £1.2bn and promised another £1.37bn to borrowers. Their lending is expected to remain at the present level for the next few months.

Austin Rover's pro-UK drive 'matter of policy'

By Kenneth Gooding, Motor Industry Correspondent

AUSTIN ROVER, BL's volume car subsidiary, yesterday denied suggestions that its failure to achieve market share targets had prompted another Buy British appeal to its suppliers.

Mr Harold Musgrove, chairman of Austin Rover, said: "The appeal went out from Mr. Harold Musgrove, chairman of Austin Rover. Some suppliers say his letter contained a veiled threat that BL would consider withdrawal of its business from companies which did not buy British cars."

The company pointed out that, during the past year or so, Austin Rover had carried out a large-scale review of its purchasing policies and decided to buy from UK-based companies as a matter of policy, even if it was to prove more expensive in the short run.

BL buys about £600m of components a year, 95 per cent of them from British-based companies.

"If someone with whom we do business has a policy of not buying our cars, we would have to review our purchasing policy in relation to that company," BL said. "In the past, it could have been claimed that our car range left something to be desired. That is no longer the case."

Mr Musgrove's letter was drafted long before it became apparent that BL car sales would fall well short of target in the first part of June, the company insisted.

This month, BL has taken less than 17.5 per cent of total new car sales in Britain. The target is at least 20 per cent for the year. BL's share this year so far is not quite 18 per cent.

This month Mr Musgrove wrote to Austin Rover's 50,000 employees to urge them to encourage their relatives to "buy British."

Cavern Club site to be developed by Royal Life

By Nick Garnett

ROYAL LIFE insurance company unveiled plans yesterday for a £7m development on a derelict site in central Liverpool where the Cavern Club, made famous by the Beatles, once stood.

The development, on land which the owner, British Rail, has agreed to sell to Royal Life, would include a club or a Beatles museum and statues of the pop group as well as shops and offices.

Radio City, the local independent station, has purchased more than £40,000 of Beatles memorabilia to start a Beatles museum in Liverpool, while the insurance company has shown some interest in trying to get this material housed in its proposed Mathew Street development project.

Royal Life has also been active in the national and Merseyside task forces set up by Mr Michael Heseltine, Environment Secretary.

The project includes 23 small shop units totalling 17,750 sq ft, office space of 62,000 sq ft on six floors, and a 4,000 sq ft public house and restaurant.

The insurance company said it intended to erect a statue of John Lennon at one of the site's entrances and another of the four Beatles together in the central mall area.

The scheme, which has been put before city planners, envisages the covering in of Mathew Street. The company wants to see the shopping area finished by the spring of 1984, with the offices completed later.

MSC urged to consider revamping part-time jobs plan

By Alan Pike, Industrial Correspondent

MEMBERS of the Manpower Services Commission are being urged to reconsider proposals for providing temporary part-time work for the long-term unemployed when they meet today.

The proposals before the MSC are a compromise on a scheme announced by the Chancellor in the Budget which failed to find favour among trade union leaders and elsewhere.

Under the Government's proposals it was envisaged that long-term unemployed people would do work of a socially useful nature in return for benefit and expenses. In afterthought, the proposals were put before the commission, tanked by Mr Geoffrey Holland, MSC director, it is proposed that the scheme be recast so that people would work part-time and be paid the part-time equivalent of the full rate for the job.

The alternative proposals are based in part on a scheme prepared by Sheffield City Council for 1,000 unemployed people to do valuable community work. But in a letter sent to all members of the MSC yesterday the council says it fears that the part-time idea has been "lifted out of context" and may lead to proposals for a central government scheme distorting what the council had in mind.

The council says its aim was to provide "a decent living wage" for a shorter working week of, perhaps, 30 hours. "The proposal now before the commission differs very considerably from the Sheffield plan. Firstly, the MSC scheme only provides temporary opportunities, whereas our proposal would result in permanent employment."

"Secondly, in the MSC scheme part-time has come to mean half-time, rather than a shorter working week. This may run the risk of removing those on the scheme from full employment protection."

"Thirdly, payment for those on the MSC half-time scheme will be little better than state benefits plus expenses - a concept firmly rejected by the TUC, CBI and voluntary organisations when it was first proposed by the Chancellor."

MSC urged to consider revamping part-time jobs plan

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Alan Pike examines the prospects for the Government's Youth Training Scheme

Mr Tebbit decides to pay the 16-year-olds

THE FIRST attempt to give all British school-leavers proper preparation for work will not, after all, collapse in a sideshow argument over payment of supplementary benefit to 16-year-olds.

If Mr Norman Tebbit, the Employment Secretary, had announced yesterday that the Government still intended to withdraw the right to supplementary benefit from 16-year-olds who refuse places on the proposed Youth Training Scheme, there would have been no scheme. Such an announcement might also have precipitated the break-up of the tripartite Manpower Services Commission (MSC) which runs the employment and training services.

Faced with this prospect, plus the view of all those who will be responsible for delivering the new scheme that reluctant recruits would be a bad thing, Mr Tebbit has changed his position. However, he believes that the moral and social justification for the Government's original decision still stands.

He repeated in the Commons yesterday that the Government still believes 16-year-olds - whether in education, training or unemployed - should be regarded as dependants. Mr Tebbit said allowances paid to young people should be at least £25 per week, rather than the

£15 which the Government originally suggested. Mr Tebbit will review, without commitment, whether £25 is still sufficient when the scheme starts next autumn, and will consider whether travel allowances should be added.

With the arguments over the structure and organisation of the scheme now complete, the MSC must press ahead and, within only a year, get ready for massive changes in the way Britain prepares its young people for work. Some of the questions which this raises include:

Will the new scheme be better than the often-criticised Youth Opportunities Programme (YOP) which it will displace?

Yes, say the Government and the MSC. The new scheme not only lasts twice as long as the YOP, but it includes positive training elements which the older scheme never contained. This is a genuine training scheme which will become a permanent feature of British life, not just a response to youth unemployment.

Will industry provide sufficient worthwhile training places to make the scheme effective?

This is the area of greatest potential difficulty, Mr Tebbit, the MSC, TUC and Confederation of British Industry face a

giant marketing job. At least 400,000 places will be required next September. Companies will receive £1,850 a year per trainee - from which they will pay the young person's allowance - and the MSC has tried to structure the grants system so as to encourage employers to take as many trainees as possible.

Clearly the scheme will simply defer youth unemployment from 16+ to 17+?

Critics will certainly mount this charge. The Government will respond that, by providing real training and vocational preparation, the scheme should enhance young people's job prospects, that the economy should soon be in better shape and that, by the mid-1990s, demographic factors now putting disproportionate numbers of young people on the labour market will ease.

How will the scheme be funded?

Because industry will be meeting a greater share of the costs than under the original proposals, it has been possible to extend the scheme to all school-leavers, rather than just the unemployed, within the Government's financial ceiling of £1.1bn.

But the problem for the Government is that, by making the scheme a permanent one for all the school-leavers, the costs will not disappear as youth unemployment diminishes. In the long term, the Government is likely to want industry to bear more of the cost.

Where does the Youth Workers' Scheme fit in with the new training scheme?

The MSC told Mr Tebbit that the Youth Workers' Scheme, under which employers can claim a subsidy if they take on young people for less than £45 per week, was inconsistent with the new training scheme because it contained no training element.

Mr Tebbit is not prepared to scrap the Youth Workers' Scheme, although it is still regarded as experimental. There have been about 70,000 applications for the subsidy, but the scheme appears to be leading to the creation of few extra jobs.

How will the Youth Training Scheme allowances affect young people who remain at school between 16 and 18?

Some educationalists and teachers' unions argue that young people may be tempted - only on financial grounds - to leave school and join the training scheme, unless the Government introduces educational maintenance allowances.

This would be costly for the Government to adopt.

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UK NEWS - PARLIAMENT and POLITICS

Howell denounces railmen for lack of productivity

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

AN OUTSPOKEN attack on the rail unions for their lack of productivity was delivered in the Commons yesterday by Mr David Howell, Secretary of State for Transport. He said no additional taxpayers' money would be forthcoming to meet their latest wage demands.

Mr Howell added that if the National Union of Railwaymen went ahead with its national strike threatened for Sunday, it will be a disaster for the railways and an appalling setback for all hopes of a modern and efficient rail system.

The Minister's main criticism was directed at the Associated Society of Locomotive Engineers and Firemen whose record on productivity he described as "atrocious". But he also made scathing comments about the NUR, accusing it of failing to deliver on productivity agreements.

He said the industry had been hit by a "trifling and pointless" Aslef disruption earlier in the year. This had severely constrained what could

be offered in pay increases during the current year.

"The alternative is for the taxpayer to pick up the bill for the Aslef behaviour. It is not an alternative which the Government is prepared to contemplate."

Mr Howell was speaking in a debate on a Labour motion deploring the Government's refusal to intervene in an attempt to avert the rail strike. The motion recognised the unions' contribution to the power savings on the railways and regretted the Government's failure to match this with new investment.

"What we are talking about is the need to end restrictive practices as a necessity for the survival of the railways in their present form," the Secretary of State said.

"The reality is that the industry is now in a very dangerous condition. The demand for more taxpayers' money is promoting a delusion that there is an easy way out of the difficulties which are now faced. There is not."

The inquiry by the Advisory Conciliation and Arbitration Service and the McCarthy Tribunal had said what should be done on flexible rostering. Instead, Aslef had taken the 3 per cent pay increase last year but had failed to surrender its restrictive practices.

Mr Howell was prepared to concede that the NUR's record was far better than Aslef's and that it had co-operated on de-manning. But on several points there had been no delivery by the NUR.

Mr Albert Booth, Labour's transport spokesman, said the Government's failure to provide adequate investment could bring about a collapse of the rail network.

The Labour motion was defeated by 50 votes (288-238). Without a vote the House then approved a Government motion welcoming the substantial financial support which it had given to the railways and deploring the threat of strike action.

Compromise may be offered, Page 12

Tribune doubts over report on militants

By Our Political Staff

Growing unease over the implications of the Labour Party's report on the Militant Tendency has spread to the Tribune Group, whose members last night expressed strong opposition to some of its findings.

In particular, they appear disturbed by the report's proposal that the party should establish a register of all groups permitted to function within it.

Two representatives of the Militant Tendency, who hoped to address the meeting, were excluded by a vote of 10 to 9. Only one of the MPs present, however, Mr Stan Orme, is understood to have spoken unequivocally in favour of the report.

Mr Orme is one of the staunchest supporters of Mr Michael Foot, the party leader, who has called on all members to back the report.

The findings, published at the weekend, say that Militant is operating as a party within a party, in contravention of the Labour constitution. But the recommendation that the party should keep a closer check on all groups, through the setting up of a register, is seen by many on the left as an attack on the plethora of left-wing fringe groups.

At least seven Tribune MPs are understood to have spoken out strongly against the report.

The national executive committee is expected to approve the report, tomorrow, though possibly by a narrow majority. Tribune decided to postpone until next Monday any discussion on whether it should seek to register as a group.

Tribune is one of the oldest and most respected of all the party's groups — Mr Foot is a former editor of Tribune — and many of its older members have drifted from the left to the centre of the party. It is not regarded as being under any threat from the proposed tightening of controls.

SDP LEADERSHIP BATTLE

Jenkins puts stress on Alliance

By ELINOR GOODMAN, POLITICAL CORRESPONDENT

THE SOCIAL Democratic Party's self-denying ordinance on personal attacks in the leadership campaign was coming under increasing pressure yesterday as the contest entered its second week.

Mr Roy Jenkins launched a thinly veiled attack on Dr David Owen, the Liberal leader, while his election would strengthen the alliance, Dr Owen's would damage it.

Mr David Steel, the Liberal leader, has already made clear that while he would be prepared to stand aside for Mr Jenkins as leader of the alliance, he would not do so for Dr Owen.

Mr Jenkins said yesterday that the country would not "buy a pig in a poke." It would not vote for an alliance, which hoped to beat a Government, without knowing who the Prime Minister was to be. For that reason, he said, it was essential to agree upon an alliance leader well in advance of a general election.

In one of a series of television and radio interviews given by

the two candidates at the weekend Dr Owen repeated his view that, once electoral reform had been achieved, the Liberals and the SDP would be able to put up separate candidates. He was careful to emphasise the value he put on the alliance.

Yesterday in an interview published in Alliance magazine, Dr Owen reaffirmed his belief in the need for a long-term relationship with the Liberals. He saw the partnership as "permanent as far as the eye can see."

Having achieved proportional representation, "we should go into an election under PR saying that we would intend to continue our coalition."

Dr Owen said he was often portrayed as the candidate less committed to a close relationship with the Liberals. "I believe that our relationship is strengthened by retaining our separate identities."

On analysis, he said, the weight of evidence suggested that divestment of the shareholding links would damage the London market.

He said that no submissions had been made to Sir Henry Fisher, the former High Court judge who reviewed Lloyd's self-regulation and whose report formed the basis of the new legislation, of the likely impact on the flow of business to the London market.

Sir Frank argued that much business placed in the London insurance company market was placed in the same way as at Lloyd's, through agencies. He said witnesses had described how the trend towards vertical integration in the insurance world was intensifying.

The "subtle cohesion" between broking and underwriting interests and its long-standing basis has proved successful. It was important that the success should be reinforced.

Mr Hugo de Burgh, the Conservative candidate predicted inertia among Labour voters and insisted he was out to win. He thought local issues rather than the Falklands would be foremost in voters' minds.

Mr Ron Wylie for the Scottish National Party said he, too, was out to win the by-election and thought there would be a low turnout among the electorate. He emphasised the party's drive for support among trade unions by condemning the Employment Bill as extremely harmful to trade union rights.

By-election 'deposits in danger'

By MARK MEREDITH, SCOTTISH CORRESPONDENT

ALL THREE of Labour's opponents in Thursday's by-election in the Scottish constituency of Coatbridge and Airdrie may lose their deposits, Mr Tom Clarke, the Labour candidate predicted yesterday.

He was speaking during the morning round of party Press conferences where it appeared Labour's only real worry was the size of the turnout later this week. The party have controlled the constituency for over 30 years.

Mr Bruce Millan, shadow Scottish Secretary, said the public would be dismayed if the Falklands conflict had to be paid for in the form of cuts to public expenditure which could create further unemployment.

Earlier Mr Sandy Henderson, the Alliance candidate, came close to contemplating defeat by saying he was looking for a vote that would give the party credibility. "But I am not throwing in the towel," he said.

By his side Dr Dickson Mabon, the Social Democrat MP for Greenock and Port Glasgow, said the Alliance needed a long sustained campaign to be able to win the constituency. Turning to Mr Henderson Dr Mabon said: "There might be a fluke result and you might get

in."

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Tebbit concession on benefit

By IVOR OWEN

DISPLAYING conciliatory skills which seemed to surprise his supporters as well as his opponents, Mr Norman Tebbit, Employment Secretary, put his personal preferences aside yesterday to ensure the successful launching of the Government's first youth training scheme.

He reaffirmed his belief that young people should not be entitled to supplementary benefit in their own right but announced that it would continue to be available to 16-year-old school-leavers for at least a year from the introduction of the new training scheme in September 1983.

Mr Tebbit described the Government's view—that young people, whether in education, the new training scheme, or unemployed, should generally be regarded as dependents on their parents for the first year after reaching the minimum school-leaving age—as "socially and morally right."

Then, acknowledging the view of employers and unions that withdrawal of supplementary benefit from 16-year-olds might prejudice the new training initiative, Mr Tebbit declared: "I think the future of those youngsters that I do of the views I have expressed so strongly."

Mr Tebbit confirmed that youngsters who unreasonably refused a suitable training place would, like adults, have their supplementary benefit reduced for six weeks.

The new scheme is designed to remove the threat of unemployment, from all 16-year-old school-leavers, during their first year on the labour market. It will bring together some 480,000 employed and unemployed young people, under a single integrated scheme to help them acquire the skills they need.

Mr Tebbit acknowledged that the Government had enlarged the scheme originally proposed by accepting proposals made by the Manpower Services Commission and explained that, with employers sharing in the training costs, a training allowance of £1,300 a year would be appropriate for the launch of the scheme in September 1983.

The size of the training allowance and the question of excessive travel costs would be reviewed next summer.

Mr Eric Varley, Labour's shadow Employment Minister, praised the role of the Manpower Services Commission in improving the scheme.

He underlined its achievement in convincing Mr Tebbit that "had he persisted with his ludicrously low level of allowance and withdrawal of supplementary benefit from non-trainees, the scheme would have been unworkable."

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Margaret van Hattem portrays a key Thatcher aide and fixer

The man MPs call 'Supergrass'

ONE OF Mrs Thatcher's strengths is her capacity to keep in touch with the lower ranks in the Tory Party. More often than not, her chosen instrument is her Parliamentary Private Secretary, Mr Ian Gow, the MP for Eastbourne.

Mr Gow, 45, known in Westminster as "Supergrass," is the Prime Minister's portly shadow. Everywhere she appears in public, his stooping figure, spectacles glinting, balding head cocked forward expectantly like a retriever, is detectable a discreet pace or two behind.

Every morning, as Mrs Thatcher descends from breakfast to her office at No 10, he is there waiting for her. Late at night when she leaves the Commons, he remains behind to patrol the corridors, popping in to hear what is being said at a meeting of back benchers, scooping up the odd litterer-for-a-drink and a chat.

He attends, if only for a few minutes, virtually every Tory back bench meeting that takes place at Westminster, carefully noting not only what is being said but also the tone of the discussion and the number present.

He is, by general consent, a "workaholic." He deals with the Prime Minister's correspondence, attends many of her meetings, takes part in briefing sessions before Prime Minister's Questions and acts as her liaison officer with the party. At weekends, he is often to be found, with his wife, at Chequers.

His devotion to the Prime Minister is beyond question. "He just adores her," a colleague says. "He also agrees with her on just about everything. He treats her in the manner of an old-style family solicitor with one of his most treasured clients."

It is perhaps because of this loyalty and willingness to be utterly at the Prime Minister's disposal that he enjoys more influence than is customary in his position. He has become her personal fixer, dealing with back benchers and sometimes even Cabinet Ministers, whose she cannot be immediately available, speaking for her among the restive, providing access to her, carrying out in a more personal, informal way much of the function of the party whips.

"He is not just her eyes and ears," one MP says, "he's a sort of third hand and to some extent her mouth as well."

To his former schoolmates at Winchester, Mr Gow's rise in the world has come as something of a shock. He does not appear to have shone at school. Mediocre at games (he has since become a whizz at ping pong), he was considered to be

only average intellectually. "He was already quite a good manoeuvre," one former schoolmate recalls. "He was keen on debating. We were once on the same side in a big debate and pooled ideas before hand. He led, I was second speaker. To my horror, he took everything that I was going to say."

From these Wimbledon beginnings—one of his Tory colleagues says he even looks like Wimbledon, the key character in Anthony Powell's *Dance to the Music of Time* sequence of novels—Mr Gow went on to national service with the 15th Hussars, rising to the rank of major during active service in Malaya. He later qualified as a solicitor, becoming a partner in the eminence respectable firm of Joynton Hicks and Co.

His apprenticeship in the Tory Party involved fighting two hopeless seats—Covey in 1964 where he stood against Richard Crossman and Clapham in 1966—before winning the safe seat of Eastbourne in February 1974.

He was subsequently co-opted to Mr Airey Neave's shadow Northern Ireland team, where he found himself in close sympathy with Mr Neave's staunchly pro-unionist views. It is widely believed that it was Mr Neave who first singled him out for Mrs Thatcher's attention.

In his early days as an MP, his sociability appears to have won him a wide circle of friends across the party spectrum. "He was always terribly right-wing, almost paranoid about it," says one MP on the left of the party, "but you couldn't help liking him. He liked his claret and his White Ladies and was a bit wild in a cavalry officer sort of way... once dined on a table in the Harcourt Room for a dare. Of course he realised he was on parade the moment he got the job."

As the Prime Minister's side



Ian Gow: loyal and willing "workaholic"

de camp, his old-fashioned correctness came to the fore. He is said to be the only man at Westminster who still wears sock suspenders—but his sociability has proved invaluable in his untiring efforts both to cultivate those who do not share his views and to ensure that the Prime Minister always has company in the smoking room or at party conferences.

"Ian's a wonderful major domo," says one MP. "Wonderful at making sure everyone has a drink... that the PM has someone to talk to. Then he'll whisk her off to an appointment, she complaining 'Oh dear, my life's not my own. Enables her to drop the headmistress bit and be a bit feminine.'"

He remains widely liked, a point illustrated when he made his only speech of the current Parliament two years ago, in support of a private Bill on the Eastbourne Harbour development. More than 180 Tories, including the Prime Minister and several Cabinet Ministers, stayed up unwhipped until after 11pm to hear him speak and to vote for the Bill.

In choosing Ian Gow as her PPS, the Prime Minister has secured a liaison officer closely in harmony with her own thinking on the economy, on law and order, on foreign affairs, on virtually everything except hanging, which he has consistently voted against.

This congruity may lessen his political influence with her, in that she may try to balance her own views by seeking advice from less biased sources. But it has enhanced his status as her mouthpiece, enabling him to lobby effectively against the current Northern Ireland Bill, of which he thoroughly disapproves though he has dutifully voted for it.

It is largely because of his efforts that many of the Tory rebels against the Bill believe they have the Prime Minister's tacit support. Indeed, his activities proved so disturbing to Mr James Prior, the Northern Ireland Secretary, that he complained to the Prime Minister who then instructed Mr Gow to desist.

The incident does not, however, appear to have diminished his standing in her eyes and it is widely expected that he will sooner or later be promoted to at least a junior ministry. Some predict that he will be promoted straight into a non-portfolio Cabinet position.

For he has served the Prime Minister tirelessly and well in a job that carries few rewards. Mr Gow lists his Sussex address in Who's Who as The Dog House. It is not a joke, but so long as Margaret Thatcher remains leader of the Tory Party, it could be—and one he could comfortably afford to make.

BASE LENDING RATES

A.B.N. Bank	12 1/2%	Robert Fraser	13%
Allied Irish Bank	12 1/2%	Grindlays Bank	12 1/2%
American Express Bk.	12 1/2%	Guinness Mahon	12 1/2%
Amro Bank	12 1/2%	Hambros Bank	12 1/2%
Arthur Andersen	12 1/2%	Heritable & Gen. Trust	12 1/2%
Barclays Bank	12 1/2%	Hill Samuel	12 1/2%
Bank of Australia	12 1/2%	C. Moore & Co.	12 1/2%
Bank of Calcutta	12 1/2%	Hongkong & Shanghai	12 1/2%
Bank of China	12 1/2%	Kingsnorth Trust Ltd.	12 1/2%
Bank of Ceylon	12 1/2%	Knowlton & Co. Ltd.	13%
Bank of India	12 1/2%	Lloyds Bank	12 1/2%
Bank of Japan	12 1/2%	Mallinham Limited	12 1/2%
Bank of Korea	12 1/2%	Edward Manton & Co.	12 1/2%
Bank of London	12 1/2%	Midland Bank	12 1/2%
Bank of Mexico	12 1/2%	Morgan Grenfell	12 1/2%
Bank of New South Wales	12 1/2%	Norwich General Trust	12 1/2%
Bank of North America	12 1/2%	P. S. Refson & Co.	12 1/2%
Bank of Paris	12 1/2%	Roxburgh Guarantee	13%
Bank of Portugal	12 1/2%	R. S. Schwab	13%
Bank of St. Petersburg	12 1/2%	Standard Chartered	12 1/2%
Bank of Spain	12 1/2%	Trade Dev. Bank	12 1/2%
Bank of Siam	12 1/2%	Trustee Savings Bank	12 1/2%
Bank of South Africa	12 1/2%	T.C.B.	12 1/2%
Bank of Swatow	12 1/2%	United Bank of Kuwait	12 1/2%
Bank of Taiwan	12 1/2%	Whiteaway Laidlaw	13%
Bank of Tokyo	12 1/2%	Williams & Glyn's	12 1/2%
Bank of Union	12 1/2%	Witnurst Secs. Ltd.	12 1/2%
Bank of Victoria	12 1/2%	Yorkshire Bank	12 1/

A word in the right ear...

Tim Dickson reports on one man's efforts to widen tax relief rules on equity stakes

IF YOU want to get something changed in next year's Budget, you might try asking Frank Eliel.

Eliel is the 35-year-old finance director of Norwich-based Datron International and must be one of the few people in the UK who can claim almost single-handedly to have influenced the content of this year's Finance Bill.

His efforts, he would be the first to admit, will not on their own set the small business sector right.

But, besides enabling two of his boardroom colleagues to buy shares in Datron, they will give a timely boost to those small company managers who believe key employees should be given the opportunity to purchase a small equity stake in their business.

What Eliel has done is to persuade the Government to remove a restriction on the availability of tax relief for those borrowing to buy shares in a close company. (Broadly speaking a "close" company is one controlled by five or fewer people).

Alternative

At the moment relief is available provided the investor holds 5 per cent or more of the shares in the business. Once the current Bill becomes an Act, however, there will be an alternative condition dating back to March 9 this year. As a result shareholders will qualify for tax relief on interest if they can show that they have worked for the greater part of their time in the management or conduct of the business.

Eliel himself has benefited from this relief having been offered the chance to buy 8 per cent of Datron when he joined the business full time in 1979.

Founded 10 years ago by John Pickering and Geoff Cannell, two former executives of the U.S. Dana Corporation, Datron is a private company which today employs just over 100 people at Norwich making

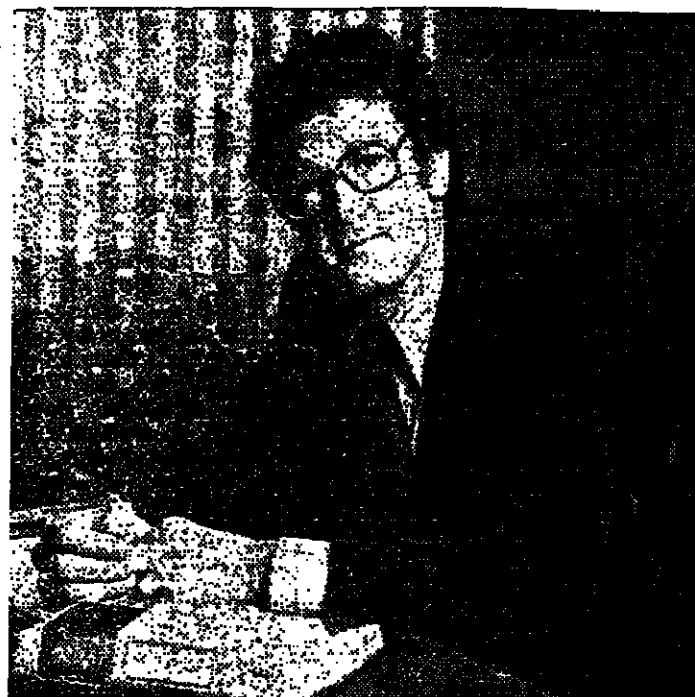
highly sensitive electronic measuring equipment. Besides the steady development of new products, Datron has also been keen to encourage as much employee and management participation as possible.

Eliel explains: "When we put together my package we decided that as part of our management philosophy we wanted to allow key employees to share in our success. We do not believe in giving the shares away to people on a profit sharing basis but we do think directors and some other employees should be able to buy them. If you have borrowed money to take up your entitlement, the monthly interest outgoings on a bank statement provide the very best incentive to make the capital value of those shares worth more."

Eliel, however, was conscious from Datron's experience that the 5 per cent requirement imposed serious constraints. "You can't give everyone in the company 5 per cent or more and it's obviously impossible with more than 20 shareholders." At the same time valuing our shares as we do on the basis of net asset value, a mere 2 per cent in Datron costs £13,000 or £14,000. Not very many people have that sort of spare cash so they almost certainly have to mortgage their house and borrow. Without the tax relief on the interest, that becomes a very expensive exercise."

Datron's acquisition plans last year—shelved for the moment because of the recession—highlighted another more personal problem which could have been caused by the 5 per cent rule. "We wanted to go into manufacturing in the United States but rather than setting up from scratch we reckoned we should buy an existing business with a complete product range which we could sell in the UK and Europe."

"There was no way that we had enough money to do this so the only alternative was to give away shares. In such a



Frank Eliel: Explained his dilemma to John MacGregor

situation the chances were that my stake in the company would have fallen below 5 per cent and I would instantly have forfeited my tax relief."

Eliel's opportunity to air his views came at a meeting in Ipswich last November organised by the Department of Industry as part of the Business Opportunities Programme (BOP).

The BOP was essentially a huge public relations drive by the Government to publicise the range of public sector assistance now available for small firms. Altogether the BOP "roadshow" visited more than 70 different towns and John MacGregor, the Industry Department Minister with special responsibility for small firms, reckons that as a result of this hectic programme he met as many as 5,000 individual businessmen.

Delighted

It was MacGregor. In fact, who arrived on November 10 to chair the Ipswich event.

"I got up at the meeting and explained our dilemma, pointing out that the 5 per cent rule was hampering industrial democracy and that two of our directors who hoped to take up shares might not be able to do so," recalls Eliel. "Mr MacGregor told me to write to him and said he would see what could be done. He emphasised that any decision, however, would have to be made by the Chancellor of the Exchequer."

"I was naturally delighted when it was announced in the Budget on March 9th that bor-

rowers could qualify for the tax relief as long as they were shareholders and worked for the greater part of their time in the management of the business. I wrote to thank the Minister a couple of days later he wrote back to thank us for drawing it to his attention."

The result is that John Reader, company secretary of Datron Electronics, the main operating subsidiary, and Paul Stevenson, production director of the same subsidiary, will each be buying 1,000 shares in the parent company later this year. "I would not have been able to take up my entitlement without the relief," says Stevenson. The idea is to expand the Datron scheme to other key employees later this year, or next year.

The timing of this move may well depend on the results of Datron, which in common with other companies in this sector, is going through a difficult patch at the moment. The company makes True RMS voltmeters and digital volt meters designed to perform to a very high degree of accuracy.

Most of the company's output goes into aerospace and defence. Datatron digital meters, for example, are used to test the recently topical Rapier, Sea Dart and Sea Wolf missiles.

Turnover, however, has stubbornly stuck at around £24m in the last couple of years and with Datatron ambitiously opting to finish off its 51m research and development programme and keep its U.S. sales and marketing operation going, profits are only just going to be on the right side of break even in 1982.

Buying a stake in buns to technology

"MASTER shareholders" in Electra Risk Capital (ERIC) will find from their first half-yearly report, due shortly, that they are backing businesses as diverse as a Hamburger bun manufacturer and a Scottish barytes mining company to a software house and a Windsor-based specialist medical equipment supplier.

With £8.6m originally in its coffers ERIC is by far the biggest of the approved funds set up under the Government's Business Start Up Scheme last year.

The scheme was designed primarily to allow individuals to claim relief at their top marginal rate of income tax on an investment up to £10,000 (now £20,000) in a "new" company—"new" being defined as up to five years old. Following fierce lobbying during the committee stage of last year's Finance Bill, however, an amendment was introduced enabling managed funds to be established to help investors identify the more promising opportunities and still take advantage of the concessions.

Parameters

Under the terms of the legislation each of its 1,811 Master Shareholders owns a proportionate stake in a company when ERIC makes an investment. Following the end of the tax year when that investment is made appropriate tax relief can be claimed. ERIC is limited to investing in companies less than five years old and has set its own parameters of investing not less than £50,000 or more than £850,000 in any single situation.

According to Gordon Dean, the managing director of ERIC responsible for day to day operations, the fund has now completed eight investments totalling just over £1.6m. A further 10 should be completed shortly and these will swallow up another £2m.

Dean says he is currently receiving around half a dozen investment propositions a week, ranging from start ups and existing businesses requiring additional finance to joint ventures to develop new products with big companies and offers for participation in investment syndicates.

Although companies backed by the fund to date cover a number of sectors, growth is expected to come primarily from the new technologies such as computer applications and



Gordon Dean

satellite and cable television, including video.

Among the most recent of the eight completed investments is Froilward, a manufacturer of hamburger buns, hamburgers and other food products to which ERIC has subscribed £251,250. The extra capital will enable the company to meet growing demand for its products by buying additional production capacity.

Elsewhere the fund has paid £225,500 for a 50 per cent stake in Acutech International, a company which will manufacture plastic extrusions which accurately copy the grain and finish of different woods. Michael Kirby, Acutech's managing director, will hold the other 50 per cent while an ERIC nominee will become part-time executive chairman.

Other investments include £125,000 in Protel Computer Systems, a new business started by Mr Michael Tooms to provide operational support systems for TV and radio broadcasting companies; and £250,000 for 40 per cent of Venture Out, operators of business centres.

Although he has reservations, Dean says that "based on our experience so far we regard the Business Start Up Scheme as a success. It must be appreciated that it will take some time for the momentum to gather and to deploy investment funds within the parameters of the legislation."

"There are plenty of people around who wish to start up—the best hope, however, lies with those coming out of big companies." Electra Risk Capital, Electra House, Temple Place, Victoria Embankment, London WC2R 2HP. Tel: 01-586 7766.

Tim Dickson

Backing buy-outs

MANAGEMENT buy-outs are increasingly seen as one solution to the problem experienced by big groups of "surplus" subsidiaries and as an answer to the entrepreneurial urge of many managers working in large organisations.

The accompanying table—taken from an article by Mike Wright and Mike Jarrett of the Department of Industrial Economics, to be reproduced shortly in the National Westminster Bank Quarterly Review—shows which financial institutions have been leading the way and the average size of the deals they are tending to arrange.

The biggest contrast is between the Industrial and Commercial Finance Corporation and Candover Investments, which between them vie for recognition as the leading management buy out specialists.

Candover, which was set up by Roger Brooke with the

backing of several leading UK investment institutions completed only six deals in 1981, but committed more than £30m in the process. ICFC, on the other hand, financed 39 buy-outs in the same period but the average size of each transaction was only £250,000.

The inaugural meeting of the Management Buy-Out Association (MBOA) will be held on Thursday July 2 at Midland Bank Industrial Finance, Scottish Life House, 55, Poultry, London EC2, at 4 pm.

The moving force behind the association is George Bloomfield of Melville Technologies, who bought out a part of a division of Alfred Herbert in September 1980. He contacted the Financial Times earlier this year and the idea was first floated on this page in April.

His address is Melville Technologies, Spring Road, Leichworth, Hertfordshire.

SCOREBOARD OF MANAGEMENT BUY-OUTS 1981

Institution	No.	Total Finance £m	Average Size of Buyout £m
	(1)	(2)	(3) = (2) ÷ (1)
Barclays Development Capital	4	31.0	2.75
Candover Investments	5	30.9	3.38
Charterhouse	6	5.0	0.83
Citibank	7	3.2	0.47
Country Bank	20	11.4	0.57
Equity Capital for Industry	4	2.3	0.58
Guidehouse	2	n.a.	n.a.
I.C.F.C.	39	20.0	0.51
Total	128	83.9	0.67
Other Non-Financial Divestments	121	247.3	2.04
Liquidations	8,407	n.a.	n.a.

Sources: Financial Institutions; British Business magazine, January 1982 and February 1982.

* Finance raised by institutions for management buy-outs includes both equity and loan funds, and relates to both individual and joint deals. † Based on 126 cases for which values are available.

In brief...

Those who feel that much academic research on small firms has little practical value may be convinced otherwise by the programme for the forthcoming Fifth Annual Research Conference organised by the Small Business Management Education Association.

For suggestions on how research can be more helpful to those taking policy decisions in the main theme of this year's conference, to be held at the University of Glasgow from September 9 to 11.

The cost is the same as last

year—£130—though fees of £50 will be available. The conference is being organised by the Bank of Scotland, National Westminster Bank and the Foundation for Management Education, and will have a Tartan flavour given the presence of the major Scottish support agencies and an address by Alex Fletcher, Scottish Minister for Education and Industry, with particular responsibility for small firms. It is, however, very much a national event.

Details: A. D. F. Boyle, Stock Exchange House, 69 St George's Place, Glasgow G3 7JF. Tel: 041-321 3124.

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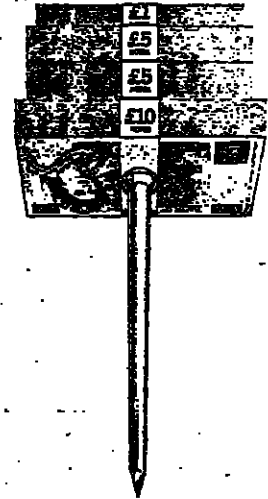
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The Managing Director
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Small quoted Company wishes to acquire controlling interest in or outright purchase of profitable companies currently earning min. £30,000 p.a. pre-tax. Cash and/or shares.
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MARINE PARADE CLACTON-ON-SEA, ESSEX
FREEHOLD & CONTENTS £350,000
Situating in a prime trading position with a total of 48 Lettable Bedrooms together with 100 Lettable Bathrooms, 10 Bars and 6 Subterranean Car Parks. Conference facilities. Staff and Management Accommodation. Car Park and Garage. SOLE AGENTS: MESSRS. FLEMING, 18 Broadwater Square, London, W.C.1. Tel: 01-636 6395.

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£200,000 turnover. 1981 to 1982. South Humberdale area. Modern single story premises. Storage Yard - Dwelling House. Write Box G8065, Financial Times
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MARINE PARADE CLACTON-ON-SEA, ESSEX
FREEHOLD & CONTENTS £350,000
Situating in a prime trading position with a total of 48 Lettable Bedrooms together with 100 Lettable Bathrooms, 10 Bars and 6 Subterranean Car Parks. Conference facilities. Staff and Management Accommodation. Car Park and Garage. SOLE AGENTS: MESSRS. FLEMING, 18 Broadwater Square, London, W.C.1. Tel: 01-636 6395.

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Offering a general service to the West Midlands contribution. Turnover £200,000 per annum. Leasehold property, established customer list. Minimal administrative staff.
Write Box G8059, Financial Times
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NEW ISSUE

This announcement appears as a matter of record only.

May 1982



THE EUROPEAN ECONOMIC COMMUNITY (E E C)

20,000,000,000 Japanese Yen

8.0% Bonds Due 1992 - First Series (1982)

Daiwa Securities Co. Ltd.

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Morgan Stanley International Société Générale de Banque S.A.

Union Bank of Switzerland (Securities) Limited S.G. Warburg & Co. Ltd.

COMPANY NOTICES

BANQUE WORMS
SUS.30,000,000 Floating Rate
Notes 1978/1985

In accordance with the terms and conditions of the above mentioned floating rate notes the rate of interest for the period 17th June, 1982 to 17th December, 1982 has been fixed at 15% per cent.

BANQUE INTERNATIONALE A LUXEMBOURG
Société Anonyme
Trustee

NOTICE TO HOLDERS OF EUROPEAN DEPOSIT RECEIPTS (EDRs) IN SHARP CORPORATION

The 88th Ordinary General Meeting of shareholders of Sharp Corporation will be held on June 22, 1982.

1. Approval of Financial Statements and appropriation of retained earnings for the 88th Term from April 1, 1981 to March 31, 1982.

2. Partial Revision of the Articles of Incorporation.

3. Revision of remuneration for Directors and Auditors.

(Full text of Notice is available at Citibank, N.A., London.)

Shareholders who wish to exercise their voting rights must deposit their certificates not later than June 22, 1982 at the office of the Depository, Citibank, N.A., 315 Strand, London WC2R 1LS, or its Agent, Citibank Luxembourg S.A., 16 Avenue Marie Thérèse, Luxembourg, together with instructions indicating the way the shares are to be voted.

CITIBANK, N.A., LONDON
Depository

June 22, 1982.

LEGAL NOTICES

IN THE MATTER OF
JOHN C. TAYLOR
(UNITED PHOTOGRAPHERS) LIMITED
AND IN THE MATTER OF
THE COMPANIES ACT 1948.

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required, on or before the 15th day of July, 1982, to send in their full and complete particulars of their claims and descriptions, full particulars of their debts and claims, and the names and addresses of their creditors (if any), to the undersigned BRIAN MILLS, of 1, Wandsworth Place, Carver Lane, London, EC4V 5AJ, the Liquidator of the said Company, and, if so required by notice in writing from the said Liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 9th day of June 1982.

HAROLD M. ARTHUR,
BRIAN MILLS,
Liquidators.

No. 002384 of 1976
THE COMPANIES ACT, 1948
IN THE MATTER OF
HURFORD PROPERTIES LIMITED

NOTICE IS HEREBY GIVEN that a First and Final Payment to Preferential Creditors is intended to be declared in the above-named Company and that Preferential Creditors who have not already proved their claims are to come in and prove such claims on or before the 7th July, 1982, after which date the Official Receiver and Liquidator of the above-named Company will proceed to distribute the assets of the said Company having regard only to such Preferential Creditors as shall then have proved their claims.

J. A. BELL,
Official Receiver and Liquidator,
Atlantic House,
Holborn Viaduct,
London EC1N 2HD.

AZIENDA AUTONOMA DELLE

FERROVIE DELLO STATO

U.S. \$200,000,000
Floating Rate Notes 1988
Convertible until June 1988 into
15 per cent.
Bonds 1991

For the six months period
22nd June, 1982 to 22nd December, 1982

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 16% per cent per annum, and that the interest payable on the relevant interest payment date, 22nd December, 1982, against Coupon No.2 will be U.S.\$428.91

S.G. Warburg & Co. Ltd.
Agent Bank

ART GALLERIES

PARSONS GALLERY, 71, Motcomb St., SW1, 01-235 8144. JESSICA GUYNNIE Recent Paintings, 1981-2 July.

SANFORD GALLERY, COVENT GARDEN, 10, St. Martin's Lane, WC2N 1AF. ENGLISH 18th-19th C. Paintings, 12-13-14 July.

RICHARD GREEN, 44, Dover St., London, W1A 1SA. Paintings, 10-12 July.

MASTERS PAINTINGS, 10-12, Dover St., London, W1A 1SA. Paintings, 10-12 July.

COLMAGHILL, 14, Old Bond St., W1, 01-485 1872. Paintings, 10-12 July.

WILLIAM DUNN, 10, Old Bond St., W1, 01-485 1872. Paintings, 10-12 July.

COLMAGHILL, 14, Old Bond St., W1, 01-485 1872. Paintings, 10-12 July.

WILLIAM DUNN, 10, Old Bond St., W1, 01-485 1872. Paintings, 10-12 July.

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CONTRACTS AND TENDERS

ALGERIAN POPULAR DEMOCRATIC REPUBLIC

MINISTRY OF TOURISM

NATIONAL AND INTERNATIONAL CALL FOR TENDERS

Within the scope of the execution of the Five-Year Plan, the Ministry of Tourism is launching a national and international call for tenders for the execution, at all stages, of the plans for hotels and tourist and thermal installations situated throughout national territory, a list of which is given below:

CENTRAL REGION

- Hôtel de Bouzarjah (Algiers) Capacity 1000 beds
- Hôtel de Blida Capacity 300 beds
- Hôtel de Média Capacity 300 beds
- Hôtel de Ouedj Capacity 300 beds
- Hôtel de Laghouat Capacity 300 beds
- Hôtel de Bouira Capacity 300 beds
- Centre Touristique de Palmyre Beach (Palmyre Beach Tourist Centre) Capacity 300 beds

WESTERN REGION

- Hôtel d'Arzew Capacity 300 beds
- Hôtel de Mostaganem Capacity 300 beds
- Hôtel de Tlemcen Capacity 300 beds
- Hôtel de Saida Capacity 300 beds
- Hôtel de Hammam Bou-Hadjer Capacity 300 beds

EASTERN REGION

- Hôtel de Constantine Capacity 300 beds
- Hôtel de Boughail Capacity 300 beds
- Hôtel de Tabessa Capacity 300 beds
- Hôtel de Jijel Capacity 300 beds
- Hôtel de Skikda Capacity 300 beds
- Hôtel de Hammam Bou-Hadjer Capacity 300 beds
- Hôtel de Hammam Bou-Hadjer Capacity 300 beds

Interested companies should apply to the Ministère du Tourisme, Direction Générale de la Planification et du Développement Touristique, Direction du Développement Touristique, Sous-Direction de l'Aménagement et des Etudes Techniques (Ministry of Tourism, General Directorate for Planning and Tourist Development, Directorate for Tourist Development, Sub-directorate for Development and Technical Studies), to obtain a voucher enabling them to obtain technical dossiers for the foremen concerned, against payment of reproduction costs.

Offers, accompanied by the documents required by Circular No. 21/DGC/DMP/81 of 5 May 1981 issued by the Ministry of Commerce, should be placed in a sealed unidentifiable envelope bearing the mention, set out clearly, "Appel d'Offres National et International No. Hôtel ou Hôtels de ..." (National and International Call for Tenders No. Hotel or Hotels ...).

Offers must be received within 90 days from the date of appearance of this notice in the national daily newspaper El-Moudjahid, at the Ministère du Tourisme, Direction Générale de la Planification et du Développement Touristique (Ministry of Tourism, General Directorate for Planning and Tourist Development), 42 Rue Khélifa, Boukhalfa, Algiers.

Tenders will be bound by their offers for 120 days with effect from the date on which offers are submitted.

PUBLIC NOTICES

INTERVENTION BOARD FOR AGRICULTURAL PRODUCE

INVITATION TO TENDER

Tenders are invited for the urgent supply of 5,000 tonnes of bulk soft wheat for delivery on a FOB stowed and trimmed basis to an EEC port. Loading shall commence no earlier than 19 July 1982 and no later than 23 July 1982.

The price for the supply and transportation costs of the soft wheat for the above tenders will be determined on examination of the tenders which must be submitted by noon on Wednesday, 7 July 1982 to:

HOME GROWN CEREALS AUTHORITY
Hannay House, High Gate Hill, London N18 6PR

Notice of invitation to tender together with tendering forms may be obtained from:

Branch B (Cereals), Internal Market Division
INTERVENTION BOARD FOR AGRICULTURAL PRODUCE
Fountain House, 2 Queens Walk, London E1 7QW
Tel: Reading (0734) 583236 Ext. 338/278

UK NEWS - LABOUR

Railmen may offer strike compromise

BY PHEIP BASSETT, LABOUR CORRESPONDENT

BRITISH RAIL is to maintain a firm line when it meets the unions today, in spite of the indefinite strike set to start on Monday by the National Union of Railwaymen, BR's largest union.

There were indications last night, however, that the NUR might approach this afternoon's meeting of the Railway Staffs' National Council armed with proposals for some sort of compromise, which might possibly lead to the strike being deferred.

Talks with the unions over the strike called in response to BR's 5 per cent pay offer were arranged following an adjournment of last week's RSNC meeting to give all parties time for reflection and, in particular to

allow union negotiators to seek new mandates from the executive committees.

BR seems unlikely to move far today from its position of insisting that the 5 per cent offer is dependent upon the union's agreeing to six outstanding productivity improvements.

Senior BR officials last night were taking a gloomy view of the talks. In particular, they rejected the possibility that following the payment of 50p per shift to NUR guards for accepting more flexible work rostering, BR might accept commitments from the unions on other issues—particularly from the NUR on single manning of trains.

There is a rough proposal to try out the two ideas from BR and the NUR on single manning.

The unions are not keen. But if the NUR is found to have changed its mind, this could form the basis of a compromise.

There were guarded hopes last night that the NUR might be considering a concession on their stand against single manning on the Bedford-St Pancras line—where trains running without guards should be operating.

Some BR officials said Bedford-St Pancras had now become an important issue as flexible rostering for the train drivers' union, Leaders of the Associated Society of Locomotive Engineers and Firemen were still meeting on pay and rostering last night.

Hopes were being raised that any shift in the current serious position might be enough to

allow the NUR to defer its strike. While this might leave a decision to the NUR annual conference, which is more moderate than the union's executive, it is also possible the decision might pass back again to the executive.

The biggest steel union will prevent the troubled British Steel Corporation from sending products by road if the rail strike goes ahead next week.

Mr. Bill Sims, general secretary of the Iron and Steel Trades Confederation yesterday appealed to all sides in the rail dispute to negotiate a settlement and prevent severe damage to both British Rail and British Steel. He was speaking on the eve of his union's annual conference at Douglas, Isle of Man.

Steel union calls for boycott on U.S. goods

BY BRIAN GROOM, LABOUR STAFF

MR BILL SIMS, general secretary of the Iron and Steel Trades Confederation, called yesterday for retaliation against the U.S. Commerce Department's ruling that 40 per cent duties are payable on imports from the British Steel Corporation.

The ISTC leader is writing to Mr Patrick Jenkin, the Industry Secretary, calling for "retaliatory measures against the 200,000 tonnes of steel which the Americans export to Britain."

He said trade unionists in Britain could show their anger by boycotting U.S. agricultural

produce.

"We could also make our feelings known by taking action in the High Street by refusing to buy everything American, from Coca Cola and McDonald's hamburgers to Kentucky fried chicken."

Mr Sims was speaking on the eve of his union conference at Douglas, Isle of Man.

The State-owned BSC's problems will figure prominently. The corporation has already begun a review of plants, to lead to more cuts and possibly closure of one of its five main

sites, because of a fall in orders.

The conference today will debate a motion of no confidence in the approach of Mr. Ian MacGregor, BSC chairman, and industrial relations. Mr Sims will propose that the Corporation shut down whole areas of steelmaking in Britain, "combating the chronic over-capacity in the European steel industry."

"Britain has cut by more than any other European nation, and this has cost money, and the Americans, with their hatred of State-run industries, have taken advantage of the situation."

The U.S. was "staggering out British Steel for heavier duties than other countries because of its State subsidies," he said, "but these subsidies are not to enable BSC to produce cheaply, they are subsidies to help the Corporation shut down whole areas of steelmaking in Britain."

"Britain has cut by more than any other European nation, and this has cost money, and the Americans, with their hatred of State-run industries, have taken advantage of the situation."

More Midland Bank job cuts

ANOTHER 134 jobs are to go at the Midland Bank offices in Sheffield. The department, which runs the bank's premises, is to be cut from 186 staff to 52.

This follows last week's announcement that the bank's registrars department is to close with the loss of 106 jobs.

Power pay rise

PAY RISES ranging between 7.3 and 7.6 per cent have been agreed for 20,000 engineers in the electricity supply industry.

The settlement, reached last Friday between the Electricity Council and the Electrical Power Engineers' Association, is nearly 2 per cent lower than the 9 per cent agreed for the industry's 90,000 manual workers.

TUC-Labour strategy agreed

BY JOHN LLOYD, LABOUR EDITOR

TRADE UNION and Labour Party leaders yesterday set their seal on a programme within the Liaison Committee has focused on the scope of this department's role in the Treasury: the report solves the incipient dispute by allowing the Treasury to retain oversight of public expenditure, while the planning department would prepare expenditure priorities "related to the key objectives of job creation and industrial regeneration."

The document agreed by the Trades Union Congress-Labour Party Liaison Committee, "Economic Planning and Industrial Democracy," crowns two years' work by Labour movement leaders and officials. It will be formally published next month, and will go to Party and TUC conferences in the autumn for adoption.

At the core of the strategy, which will now dominate Labour movement debates for years to come, is a two-pronged policy of extending planning over the main areas of economic and industrial life, with a commensurately large increase in the rights of unions to intervene in the planning process at every level.

The report notes that economic decision-making continues to become more centralised and less accountable while at the same time unions' collective bargaining agendas are widening.

In order to extend planning and make it accountable, the report proposes a battery of institutions, legislation and government action. These include:

- A Department of Economic and Industrial Planning, headed by a senior cabinet minister. Much discussion within the Liaison Committee has focused on the scope of this department's role in the Treasury: the report solves the incipient dispute by allowing the Treasury to retain oversight of public expenditure, while the planning department would prepare expenditure priorities "related to the key objectives of job creation and industrial regeneration."
- The planning department would sponsor a National Investment Bank and a rejuvenated National Enterprise Board, which would return to its former role as promoter of state ownership in expanding and advanced industrial sectors.
- The department would also "focus the activities" of the National Economic Development Council and the Manpower Services Commission.
- A Price Commission would be established, which would counter inflation and act as an efficiency audit on private companies.
- The annual Public Expenditure Survey Committee exercise, in which public spending priorities are agreed, would be opened up to union and other influences. The report says that Pese should become "the collective exercise at cabinet level."
- Development plans would be agreed between the Government and private companies, covering company policies on purchasing, imports, investment, pricing and training. The planning department would have reserve powers to issue directives, and to invest in or purchase companies in order to "ensure that companies participate constructively."
- In the area of industrial democracy, the report proposes a range of rights to information and consultation. Unions would obtain information on the financial position of their companies, on its investment plans, its performance output, productivity orders and sales; on the wages and benefits it paid. They would be consulted on decisions affecting the whole or part of their companies, such as closure, mergers, rationalisation and new investment. The report says, "No such decisions should be implemented until the trade union representatives of the workers affected by them have had a chance to respond within a set period of 60 days."
- The notable lack in the report of an incomes policy—a gap which is thinly covered by a reference to the annual "National Economic Assessment," which would cover "the share of the national income going to profits, to earnings from employment, to rents, to social benefits and to other incomes."

Rising damp in Scots pits

A TRACE of concern has appeared amidst the traditional defiance and determination which characterise the annual conferences of the Scottish miners.

The miners have found themselves increasingly on the defensive although they do not show it. Demand for their coal is falling, Scottish pits make a loss for the National Coal Board, manning levels are declining and investment is nothing like what the union sees as necessary for a healthy industry.

There is a growing suspicion that the Coal Board regards its Scottish mines as peripheral. About a 12th of the national workforce is producing below one-tenth of the colliery coal in the country, the coal is of mediocre quality and the geology of Scotland notoriously faulty. The great future for coal seems to be south of the border.

It could have been quite a gloomy annual conference in Dundee last week. But the miners are far from a pessimistic union.

The mechanism of the union is geared to staking tough demands for better pay and conditions for dirt, difficult and dangerous work.

A traditional affiliation with the hard left—Mr Michael McGahey, the union president is a Communist—drives this machinery and seems suited to take it through the bad times which have set in.

The miners were not even subdued by the underground quality of the Angus Hotel, where every possible influx of daylight was checked by heavy curtains and bathroom red and yellow lighting.

"We are used to the environment," a senior official reassured.

Seated, almost impatiently, at the executive head table, Mr McGahey, the union leader for 15 years, ran a tight conference. Resolutions moved along at a brisk pace.

There was straight and practical talking by members of this

very male industry. Demands for Donkey jackets and better winter clothing, more underground toilets, early retirement and a four-day week.

The Scottish branch of the union proposed a 85 per cent wage increase putting surface workers on a minimum of £120 a week. The idea will go to the meeting of the national union in Inverness next month.

Conference business was hustled through so that delegates could watch the latest World Cup football match.

Behind the meeting across the plait of beer the long-term problems of the coal mines in Scotland came to the fore.

The Scottish coalfields, run from Ayrshire in the south-west along the central belt between Glasgow and Edinburgh on both sides of the Firth of Forth in Central Fife and Lothian regions.

The Coal Board presently has a £31m investment programme for the 14 working mines. Most of the attention is focused on the Lanarkshire complex west of Dunfermline which links four mines. A fifth mine, Kinnell, is also being tied underground to the complex. Lanarkshire produces nearly 2m tonnes a year.

Seven projects are underway but a substantial development to drive a new set of shafts under the fourth, just east of Edinburgh at Musselburgh, has been bogged down for years by local objections to mining development.

The Musselburgh basin. The miners also want the development of the Canabon colliery of better quality coaling coal which stretches from Dunfermline in the south-west under the Solway Firth. But this development may not be undertaken before the turn of the century.

The Scottish mines lost the Coal Board £28.9m in 1981 despite improvements in productivity the losses continue. On paper the work of the open cast mines offset the losses. They made £28.9m to keep the board in profit.

But the proportion of open cast work is most of it is central in East Fife—so kept to a strict proportion by agreements between the union and the board.



THE ULTIMATE DRIVING MACHINE

TECHNOLOGY

Video brings upheaval to film laboratories

A PREDICTION expressed in this column a number of times over the last few years is now coming true.

Apart from the video challenge to the commercial cinema and broadcast television — now plainly evident for all to see — the production side of the short film business has been often singled out here as an area that would be substantially affected by video. The prediction has been not wholly negative: for some, it has been a signal of new opportunities ahead.

Film laboratories generally make their money out of the printing of copies of films. The processing of the original camera material — known as "front-end" work — represents only a small part of the potential revenue on a production; whereas the striking of release prints — sometimes 100 or more at a time — is almost a mass-production process with higher profit margins.

The bulk of film printing orders in recent years has been on 16mm stock. But the dramatic switch to video where cassettes are one-tenth the cost of 16mm copies and are much more convenient to use — has heralded a decline in the demand for 16mm printing.

Quantification of this decline was exemplified to me last week by Video Arts — the training film company who have held up to managers worldwide an image of themselves mirrored by John Cleese. About 18 months ago only 2 to 3 per cent of bookings for Video Arts films were videocassette copies. This percentage has now risen to 30 per cent and is still growing.

Likewise, many industrial sponsors who once ordered 100 16mm copies of their films will now order only two or three with a bulk printing going on to videocassettes. Which may not matter for film laboratories which have a video duplicating facility, but not all of them

Video and Film

BY JOHN CHITTOCK

have — and others were late into the field.

Meanwhile completely new companies have sprung up exclusively in the video duplicating business and with no film laboratory background at all, such as REW Video, part of Thorn EMI.

Video boom

The degree to which 16mm film printing could be affected is typified by the way the bottom dropped out of the market for 8mm film printing. Buck Film Laboratories, which specialised in this gauge saw the fall coming in 1980 and began to add videocassette duplicating facilities. Now the bulk of their old 8mm business has moved to videocassettes and with the boom in video the print orders may be up to ten times the numbers once ordered for 8mm.

If some of the profitable duplicating work is now going to new companies outside the film laboratory business, the news is not altogether bad. The duplication of videocassettes is not the easy process it seems to be, and frequent are the complaints about poor quality cassette copies. The film laboratory business has considerable experience in the technology of image processing — some of which, I would dare to say, gives it an advantage over those with a purely electronic background even when the final process in the chain (video duplicating) is wholly electronic.

Most of film laboratories are capitalising on this experience,

such as Filmatic, who are about to offer a film-to-tape transfer service based on new concepts of quality. Others, such as Colour Film Services, are extending their established tape-to-film transfer facilities — which have enabled video producers to order film copies from videotape masters — and intend now to offer video producers a new service exploiting some of the traditional advantages of film. The most important benefit comes through the ease with which film can be edited, whereas videotape editing demands very expensive equipment which — hired at very high hourly rates — inhibits experimentation in editing.

Universal Sound, the subsidiary of another laboratory, has extended this film-based experience to the dubbing of sound tracks for video programmes. Conventional methods of preparing sound tracks for films have again offered greater creative freedom than those used in video; the former are generally assembled from a wide variety of soundtracks, put together by trial and error on a cutting bench whereas videotape usually requires the sound to be edited in live as the picture is running. Universal's system allows soundtracks to be assembled shot by shot against the videotape picture — which can be controlled on a viewing bench much like film.

At least the producers are not complaining. Many of those at Brighton last week regarded video as a stimulus to the sponsored film business because it has created a new awareness in industry of the potential of moving pictures.

That awareness does not stop at the sponsors. When I asked Mr Ron Haddock of Chess Valley Films and Video what video had done to his company, his reply was succinct and shrewd: "Made us wake up."

For the consumer side of video, however, the shrewdest remark came from his colleague Mrs Heather Davies. Their company, 21 years in sponsored films, also runs for consumers a video club with 1,000 titles available, and thus sees both function and fiction at work: "I'm getting bored with being entertained—I want to be educated." For the consumer video business, that should be enshrined as the quote of the year.

BL IS undertaking a wide range of research projects aimed at reducing vehicle fuel consumption by 50 per cent by the late 1980s, according to BL Technology, the state-owned company's research arm.

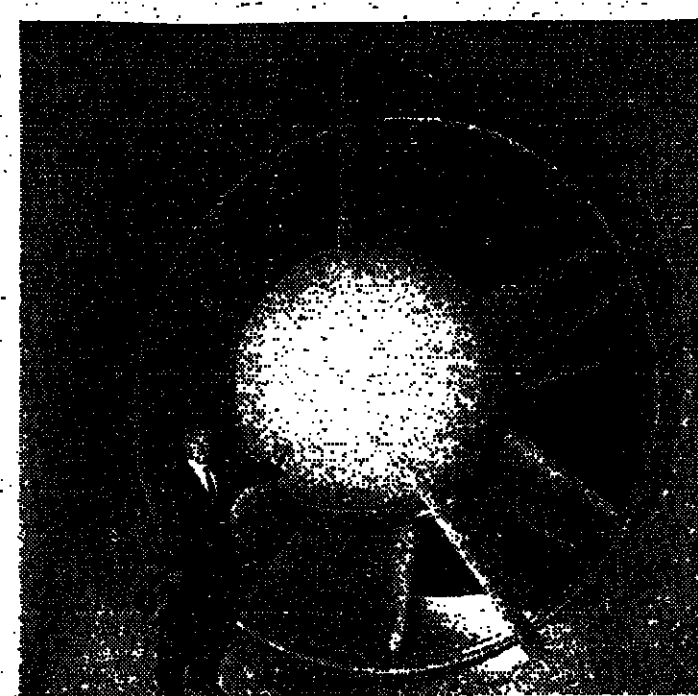
It is expected to achieve this through a combination of advances: by the use of lightweight materials, aerodynamics, high efficiency small capacity engines running on petrol, diesel or LPG, extensive use of plastics in bodyshell construction and high-tensile light alloys for body structures.

Some 15m worth of new research and development facilities, including the UK's only climatic wind tunnel built at a cost of £8m, aimed to help meet these targets are to be opened today at BL Technology's Gaydon vehicle proving ground by Mr Norman Lamont, Minister of State for Industry.

BL appears to be rather more optimistic about the date by which such improvements can be made than Ford, which has said that if cost were no object, a massive research effort should be able to produce such an improvement by just before the turn of the century.

However, BL is giving nothing away in terms of what it sees as the main potential advances, probably in engines. While other manufacturers are investigating such areas as gas turbines and ceramic engines, BL Technology's chairman and managing director, Mr Harry Sherron, says only that it is "keeping in touch" with developments on a broad front.

In the meantime, BL Technology expects to unveil, probably



Mr Harry Sherron, MD of BL Technology, above, with 4.8 m diameter tunnel fan; below, testing quietness in the Gaydon anechoic chamber

within the next year, the next of its own research vehicles, the ECV 3. Mr Sherron refuses to provide any details of its likely characteristics or the vehicle on which it is likely to be based. But he says it will show "significant" improvements on the Metro-based ECV 2 shown two years ago which had 100 mpg at 30 mph economy.

Mr Sherron insists that the Gaydon facilities are "the most advanced in the UK motor industry. They are part of our

role in supporting the product-led recovery of BL.

BL's R and D subsidiary, set up in 1979, has already been talking to Ford, Rolls-Royce, Lotus and others about their possible use of the new Warwickshire facilities.

They bring to EMM the amount spent so far on Gaydon in the past three years and further installations are expected to bring the total to about £22m next year. The Gaydon site, a former air force base, already

includes some 29 miles of assorted test tracks.

The computer-controlled wind tunnel enables the behaviour of engine cooling systems, air conditioning and heating and ventilation systems to be studied at wind speeds up to 100 mph and in temperatures ranging from -32 to plus 55 degrees centigrade. The other facilities being unveiled today range over cold starting, research, structural analysis and corrosion, stress and noise/vibration/harshness (NVH) testing.

Despite its size and cost, however, the wind tunnel is not designed to carry out research into vehicle aerodynamics.

While aerodynamics are a major element in vehicle makers' pursuit of significant improvements in fuel consumption, BL will continue to use the Motor Industry Research Association tunnel at Nuneaton.

Mr Sherron says: "MIRA is adequate for this purpose. In the longer term, however, BL shares with other manufacturers the problem of what to do about researching the next area from which aerodynamic gains are expected to flow, the vehicle underbody."

Substantial fuel economy gains will come from smoothing out the under-vehicle airflow. The Ford Probe III research car showed at Frankfurt last year illustrated such thinking.

The trouble is, full investigation of this means of eradicating turbulent drag would involve the building of "moving ground plane" tunnels. These are likely to be extremely expensive, requiring a rolling road inside such a tunnel. Model tunnels already exist, notably among grand prix racing car constructors assessing the "ground effect" essential to their machines' performance.

Whether a need for full-scale tunnels becomes pressing depends on the extent to which gains can be made in other areas. It could be the 1990s before full-sized moving ground plane tunnels come to be regarded as necessary.

Gaydon's tunnel, a data acquisition system (developed by another subsidiary, BL Systems) can monitor data from up to 190 transducers fitted to test vehicles. Climate simulation equipment includes a heated floor up to 30 degrees C above ambient and banks of overhead lamps with outputs closely approximating to the solar spectrum, so that virtually any level of sunlight can be simulated. Humidity can be set at any level between ambient and 95 per cent.



Norwegian weather-by array processor

NORWAY IS hoping to improve its short range weather forecasts by increased use of computers.

Early next year it is to install a new microcomputer system at the Norwegian Meteorological Institute in Oslo, to speed the calculations needed for weather predictions.

The Norwegian Meteorological Institute's new system will comprise an IBM 4341 system and Floating Point System's latest array processor, the 164, connected to a network of 100 microcomputers, provided by Norsk Data, the Norwegian manufacturer.

Each microcomputer carries out a separate function such as communicating with other international sources of weather data, printing and plotting weather maps, collating information from national sensors.

Weather forecasting is based on so many variables related to constantly changing conditions in the atmosphere that the meteorological institute needs a system which can process the huge volume of data fast enough to be of value.

The main computers carry out the bulk of the processing work to decide how temperature, wind speeds and air pressure will change over a few hours or days.

Barcode printing at speed

A HIGH density barcode printer which can print up to ten lines of 100 characters has been announced by Interdec, for applications in the grocery industry.

The printer can cope with adhesive backed paper or polyester labels in roll or tag form. More information on 0794 662888.

DO YOU NEED A MICROPROCESSOR PRODUCT DESIGNED?

If so, contact Richard Bence on Reading (0734) 584604. Candela Instruments Ltd., 5 Loverock Road, Battle Farm Industrial Estate, Reading.

BBC 1

6.40-7.55 am Open University (Ultra High Frequency only). 9.05-11.15 For Schools, Colleges. 1.00 pm News After Noon. 1.20-1.45 The Flump. 1.55 Wimbledon 82. The Lawn Tennis Championships. 4.18 Regional News for England (except London). 4.20 Play School. 4.45 Lassie. 5.05 Newsworld. 5.10 Take Two.

5.40 News.

6.00 Regional News Magazines.

6.22 Nationwide.

6.43 Comedy Classic: The Good Life, starring Richard Briers and Felicity Kendal.

7.13 Triangle.

7.40 World Cup Grandstand: Scotland v USSR, including at half-time News Headlines. Coverage of the match between Belgium and Hungary, and highlights of Poland v Peru.

10.05 News.

10.30 Wogan: The last in the series of late-night shows. Guests tonight include Vincent Price and Selina Scott.

11.10 Harry O starring David Jason.

All IBA Regions as London except at the following times:

ANGLIA

12.30 pm Gardening Time. 1.20 Anglia News. 6.30 About Anglia. 11.55 Quince. 12.50 am Anglia On The Air.

BORDER

1.20 pm Border News. 6.30 Look-around Tuesday. 11.55 Border News Summary.

CENTRAL

12.30 pm The Young Doctors. 1.20 Central News. 6.30 Central News. 11.55 Central News. 12.00 City Of Anglia.

CHANNEL

12.30 pm The Electric Theatre Show.

(S) Stereophonic broadcast

RADIO 1

5.00 am As Radio 2. 7.00 Mike Read. 9.00 Simon Bates. 11.30 Dave Lee Travis. 2.00 pm Steve Wright. 4.30 Richard Skinner. 7.00 Talkabout. 8.00 David Jensen. 10.00-12.00 Mark Ellen (S). VHF Radios 1 and 2-5.00 am With Radio 2. 2.00 pm Don Durbridge (S). 4.00 Colin Barry (S). 5.45 News, Sport. 6.00 John Dunn (S) also on Radio 2. Medium Wave between 7.00-7.45 pm. 8.00 The Golden Age of Hollywood (S). 8.00 Listen To The Band (S). 9.30 The Organist Entertains (S). 10.00 With Radio 1. 12.00-5.00 am With Radio 2.

RADIO 2

5.00 am Steve Jones (S). 7.30 Terry Wogan (S). 11.00 Jimmy Young (S). 12.00 Gloria Hunniford (S). 2.00 pm Wimbledon 82. 7.00 John Dunn (S) (continued from vhf). 7.45 World Cup Special: USSR v Scotland from the La

TELEVISION

Tonight's Choice

Here we go again time on all channels this evening. Best of the repeats should be George and Mildred (ITV 10.45) in which all of Mildred's (the late Yootha Joyce) aspirations are thwarted by her ferret-fancying husband (Brian Murphy), and The Swingers, still the fastest of the smash-the-door-down drama series, this time with a topical footballing theme. BBC-1 hits back with BBC-2 a 1967 production by North German Television of Stravinsky's ballet Apollo, with Balanchine choreography.

Tonight's World Cup match should be a humdinger—Scotland against the fancied USSR (BBC-1, 7.40).

If you are not sporty nor nostalgic and the weather keeps you in, Radio 4 has some likely offerings: archaeologist Barry Cunliffe starts a series on past masters of his trade with a look at Belzoni, the first Egyptologist, and later Wyndford Vaughan Thomas introduces the soothing The Countryside in Midsummer. Radio 3 is tackling a suitably cheery topic—are there any advantages in going to university in a time of recession? (7.35). One answer is provided at 10.05 when ex-English students can compare their translations of Beowulf with that of Michael Alexander.

ANTHONY THORNCROFT

BBC 2

6.40-7.55 am Open University.

10.30-10.55 Play School.

2.00 pm You and Me.

2.15 For Schools, Colleges.

2.35 Wimbledon 82.

7.35 News Summary.

7.40 "The Wreck of the Mary Deare" starring Gary Cooper.

9.20 Stravinsky and the Dance.

10.15 Wimbledon: Match of the Day.

10.55-11.45 Newsworld.

GRAMPIAN

9.45 am First Thing. 12.30 pm Paint Along with Nancy. 1.20 North News. 6.30 North Tonight. 11.55 Spallbenders. 12.25 am North Headlines.

GRANADA

1.20 Granada Reports. 1.30 Emmerdale Farm. 6.30 Granada Reports. 11.55 Late Night from Two.

HTV

12.30 pm Paint Along with Nancy. 1.20 HTV News. 6.30 HTV News. 10.45 HTV News. 11.55 Portrait of a Legend. HTV Cinema/Wales—As HTV West

SCOTTISH

12.30 pm Gardening Time. 1.20 Scottish News. 6.30 Scotland Today followed by Job Spot. 11.55 Late Call.

TSW

12.27 pm Gus Honeyburn's Magic Birthdays. 12.30 The Electric Theatre Show. 1.20 TSW News Headlines. 6.30 Today South West. 10.30 TSW Late News. 11.55 News World. 12.25 am Postscript. 12.55 South West Headlines.

TWS

1.20 pm Paint Along with Nancy. 1.20 TWS News. 6.30 TWS News. 10.45 TWS News. 11.55 Portrait of a Legend. HTV Cinema/Wales—As HTV West

TVS

1.20 pm TVS News. 6.30 Coast to

LONDON

9.35 am Schools Programmes. 12.00 Button Moon. 12.10 pm Let's Pretend. 12.30 The Sullivan. 1.00 News, plus FT Index. 1.20 Thames News with Robin Houston. 1.30 Emmerdale Farm. 2.00 Best Sellers: Perry King, Bruce Blair, and Deborah Raffin in "The Last Convertible." Part 2. 3.45 World Cup '82: Peru v Poland, from the Riazor Stadium, Coruna, introduced by Brian Moore. Commentary by Gerry Harrison with expert comment from Ian St John.

6.15 News.

6.30 Thames News.

7.00 "Sinbad and the Eye of the Tiger" starring Patrick Wayne, Taryn Power and Jane Seymour.

9.00 Best of British: The Swengies.

10.15 News.

10.45 Best of British: George and Mildred.

11.15 World Cup '82: Highlights from Peru v Poland, Belgium v Hungary and Scotland's last crucial qualifying match against the USSR.

11.55 Barney Miller.

12.25 am Close: Sit Up and Listen with Lord Beloff.

† Indicates programme in black and white

TYNE TEES

9.25 am The Good Word. 1.20 pm North East News. 6.30 Northern Life. 10.30 North East News. 11.55 Poetry of Landscape. 12.15 am Island.

ULSTER

1.20 pm Lunchtime. 3.45 Ulster News. 6.30 Good Evening Ulster. 10.45 Ulster Weather. 11.55 News at Bedtime.

YORKSHIRE

12.30 pm Looka Pamflier. 1.20 Calendar News. 6.30 Calendar (Emley Moor and Belmont editions). 11.55 The Living Legends of Jazz and Blues (Remsey Lewis).

FT COMMERCIAL LAW REPORTS

Worker not excluded from 'poaching' union

CHEALL v APEX. Court of Appeal (Lord Denning, Master of the Rolls, Lord Justice Donaldson and Lord Justice Slade): June 18 1982

WHERE A trade union is at fault in accepting an application for membership without first asking the applicant's previous union if it objects, it is not later entitled to terminate the membership on the ground that the TUC finds it guilty of "poaching".

The Court of Appeal so held, (Lord Justice Donaldson dissenting) when allowing an appeal by Mr Ernest Cheall from Mr Justice Bingham's decision (1982) 1 ICR 231 that he had not been unlawfully expelled from his trade union, the Association of Professional and Executive Clerical and Computer Staff (APEX).

LORD DENNING said that Mr Cheall was employed by Vauxhall Motors as a security officer. He was a member of the Association of Clerical Technical and Supervisory Staffs (ACTSS), and was secretary of the local branch.

In 1974 several members of the branch became dissatisfied with their local full-time official, and resigned from ACTSS, and Mr Cheall followed suit. Three weeks later he applied to join APEX, thinking he was free to join the union of his choice. He was accepted as a member.

According to the Bridlington Principles, however, APEX was not free to accept Mr Cheall's application. The Principles were a code of conduct designed to minimise conflict between unions. They were regarded as morally but not contractually binding on TUC members.

Under principle two, when a man resigned from a union and applied to another, the second union must not accept him without asking the previous union if it objected. Any resulting dispute between the two unions was referred to the TUC.

APEX knew that Mr Cheall had recently left ACTSS and that it ought to apply the Bridlington Principles. It deliberately turned a blind eye.

It accepted Mr Cheall with open arms, and appointed him its representative at Vauxhall. ACTSS made a formal complaint to the TUC.

On May 17, 1977, there was a hearing by the TUC Disputes Committee. The Bridlington Principles, applied only to the unions, and they were the only parties to the proceedings. Mr Cheall was present but not as a party, and his interventions were "sweet talks". The committee held that APEX was in breach of the principles and that it should exclude Mr Cheall and advise him to rejoin ACTSS.

Mr Cheall was excluded from APEX, but did not rejoin ACTSS. He was not a member of any trade union. If Vauxhall should become a "closed shop" he would be out of work. On February 27, 1980 he commenced proceedings against APEX, claiming that the termination of his membership was invalid. Mr Justice Bingham dismissed the claim. Mr Cheall now appealed.

The fundamental principle, enshrined in article 1k (1) of the European Convention on Human Rights, was that "Everyone has the right... to join trade unions for the protection of his interests." That article stated a basic principle of English law. In *Nigel v Feilden* (1968) 3 QB 693 at page 644, Lordship had said: "The common law of England has for centuries recognised that a man has a right to work at his trade."

If a man had a right to join a trade union for the protection of his interests, it must follow that he had the right not to be expelled from it, except for reasonable cause and in accordance with the requirements of natural justice.

It was a fiction that the rules of a union constituted a contract between the members and the union. Often a man was com-

mitted to join a union so as to be able to earn his living. The rules were dictated to him. He had no choice but to obey. Trade union rules were nothing more nor less than by-laws. They were binding on members whether they liked them or not. Being by-laws, they were binding only so far as they were reasonable and certain.

APEX relied on rule 14 of its rules, which said: "...the executive council may... terminate the membership of any member, if necessary, in order to comply with a decision of the disputes committee of the TUC." That did not accord with the fundamental principle. His Lordship asked himself, first, was it reasonable that Mr Cheall should be bound by a decision of the TUC's disputes committee? That was a decision which affected him vitally, and in which he had no right to be heard. It made him and his livelihood a pawn in a conflict between two unions.

Secondly, if misconduct were alleged against him, he would have a right to be heard; surely he should have a right to be heard when he had been guilty of no misconduct? Thirdly, the misconduct was not his case. That was the case of APEX. It was found guilty of "poaching". Could it pray in aid its own misconduct so as to exclude him from membership, or to deprive him of a hearing? The law always set its face against that. An individual disputes that a man has a right to work at his trade.

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RACING

BY DOMINIC WIGAN

THE SURPRISE announcement that Golden Fleece is again below par—this time through a virus infection—should leave no one in doubt that ante-post betting on the outcome of such races as the Irish Derby, the Eclipse and the King George VI and Queen Elizabeth Diamond Stakes is fraught with danger at present.

Already there are doubts sur-

rounding the participation of Persipolis, Silver Hawk and Palace Gold in Saturday's Irish Sweepstakes Derby, while the race's market leader, Assent, has been isolated by David O'Brien, who reports some "dry noses" among his two-year-olds apparently suffering from the same infection that has made uncertain Golden Fleece's participation in the King George.

Unless Persipolis, on whom Saint Martin had a singularly uninspired ride at Epsom, is at the Curragh on Saturday, Assent should again have things his own way.

Piggott, who I suspect is already on standby for Persipolis in preference to Saint Martin and Cash Assen, may well be back at Pontefract today, despite the presence of Doolymixture Boy in Brighton's Operative Society Challenge Cup. His mounts on the Yorkshire track include the Luca Cumani-trained Brod Crystal.

Owned by Rome's most successful criminal lawyer, Sir Carlo d'Allesio, who was recently successful on Willie Carson's behalf in the jockey's double riding engagement case, Brod Crystal need only reproduce the

form which saw him falling by the minimum margin at Leicester recently to open his account.

For this afternoon's major event on the Racegoers' Club Concession Day programme, the Darley Brewery Handicap, I find it difficult to look beyond Newmarket's lightly weighted Mahabba.

PONTEFRAC
2.45—Hawth Nest
3.45—Mahabba
4.15—Brod Crystal
BRIGHTON
2.00—Mollison
3.30—State Romance

Opera in New York

The Venice Biennale

sors' conceptual piece, a live part written statement, was the most directly visual and sensual: of any I have seen for far too long in a difficult and often pretentious genre: Alison Wilding's small sculptures, oddly organic, fetish-like objects, were new to me and quietly impressive; and Silvia Ziraneck, "A Simple Lass," lent her performance, and her distinctive presence, to make the event a most particular occasion.

22 The place to eat in Germany
(5)

Solution to puzzle No. 4,902

F	I	N	A	L	E
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P	R	E	S	E	N
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FINANCIAL TIMES

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Tuesday June 22 1982

Discord over a pipeline

PRESIDENT Reagan's decision to extend economic sanctions against the Soviet Union is at best provocative and at worst may be damaging to the Western alliance. It will delay, but cannot prevent the building of a gas pipeline between Siberia and Western Europe. It will further antagonise European allies, already at odds with the U.S. over East-West trade. It will doubtless lead to another round of dispute between the U.S. and European countries about the implications for national sovereignty of U.S. claims to exercise extraterritorial jurisdiction.

Resentment

Last December, following the imposition of martial law in Poland, the U.S. unilaterally imposed economic sanctions against the Soviet Union, including an export ban on certain types of oil and gas equipment and technology, for which European companies had already contracted, destined for the Siberia-West Europe gas pipeline. The move aroused deep resentment in Europe. Now the sanctions have been extended to include equipment manufactured by the foreign subsidiaries of U.S. groups or made outside the U.S. under licence to American companies.

The U.S. has made it clear often enough that it is worried about increasing European dependence on the Soviet Union for energy supplies. Some members of the Reagan Administration have argued that trade with the Soviet Union is a means of buttressing a regime which, with a little push, might begin to crumble, beset as it is with economic problems and a need for foreign exchange.

Yet the arguments about energy dependence have been consistently overstated. It seems unlikely, for example, that West German dependence on the East Bloc for energy will exceed 6 per cent by 1990, which is less than France or Italy today, although Italy's dependence could rise to around 11 per cent. But there has been no evidence that the Soviet Union is an unreliable supplier, while Arab oil producers acted in the 1970s precisely in a way designed to encourage diversification of energy sources.

Inconsistency

The Reagan Administration, of course, has pursued a more vigorous anti-Soviet policy than its predecessors. Part of

this policy has been a form of economic warfare, of which the latest sanctions are a part. Yet it is legitimate to ask why, if economic retaliation against the Soviet Union for its role in Poland is so vital, the Administration has seen fit to allow the continuation of U.S. grain exports at a time of successive bad Soviet harvests. This inconsistency is the result of U.S. domestic politics and the power of the farm lobby. It is hardly surprising therefore that European countries, perhaps otherwise generally sympathetic to U.S. policy should query why their manufactured exports, and the jobs which go with them, should be sacrificed to further U.S. political aims.

But puzzlement about the inconsistencies of U.S. policy will inevitably turn to anger as the U.S. seeks to control the activities of companies registered abroad that happen also to be the subsidiaries of U.S. groups. Such exercises of extraterritorial jurisdiction is seen in Europe both as a direct infringement of sovereignty and as an unwarranted interference in the economic policy of others.

Clashes of jurisdiction can only be avoided whether there is a general identity of political aim. The U.S., which has been practising economic boycotts for a century before the word was coined, understands this perfectly well. But in this case it has failed to realise that political leadership of the Western alliance does not equate with economic leadership. The U.S. does not have a monopoly of the technology needed for the gas pipeline. Sooner or later, the Soviet Union will be able to find it elsewhere. Pipeline technology is of no great strategic importance—indeed, the Soviet Union has plenty of its own. The lower the level of technology exported the U.S. seeks to control, the harder it will find the task and the more disputatious the alliance is likely to become.

Alarming

The pipeline decision has come just after President Reagan's successful visit to several European capitals, in which a measure of understanding seemed to have been reached on several troublesome issues, including East-West trade. It is alarming that despite all the discussions at Versailles and elsewhere, the U.S. and Western Europe appear to be as far apart as ever on the practical details of dealing with the Soviet Union.

Gibraltar calls for patience

POSTPONEMENT of the Anglo-Spanish talks about the future of Gibraltar is a less unfortunate event than might seem at first sight.

It is extremely doubtful whether in the present climate significant progress could have been made towards reconciling Spanish claims to sovereignty over the rock and the British refusal to change its status against the wishes of the Gibraltarians.

The Spanish Government of Sr Leopoldo Calvo Sotelo is weak. It needs to protect itself against an overbearing and nationalist military. It also knows that there is a consensus in Spain that Gibraltar should be Spanish. That attitude will have hardened during the Falklands conflict when Spaniards showed their hispanic loyalty to the Argentine cause.

Sovereignty

British attitudes, too, have been affected by the war in the South Atlantic. After successfully resisting Argentine encroachment upon British sovereignty, British public opinion would not have listened kindly to suggestions that British sovereignty over Gibraltar should be surrendered or modified.

There is, hence, a strong case for allowing the dust to settle even though, once more, Spain has postponed the opening of the gates that cut off Gibraltar from the Spanish mainland. Their opening was, originally promised in an understanding, reached more than two years ago, which also provided for talks covering "the whole" problem of Gibraltar. Madrid believes that a British refusal to discuss sovereignty would conflict with that formula.

The continued closure of the gates, first ordered by General Franco in 1969, is regrettable. It is a sad commentary on the attitudes they have engendered that, judging by a recent poll, a majority of Gibraltarians do not even want to see them opened. That kind of siege mentality must not be encouraged.

The sooner the padlocks are removed, the better for all concerned. But the pressures on the Spanish Government are easy to understand. Mr Francis Pym, the Foreign Secretary, behaved with responsible moderation when, in Luxembourg yesterday, he said it was important to understand Madrid's problems in this matter.

Solutions

Potentially a variety of solutions are conceivable. If the process of getting acquainted, once the gates are reopened, does work the Gibraltarians might change their attitude to Spain. A Spanish presence on the rock as part of the Nato system might persuade Madrid that half a loaf is better than no bread. The devolution of authority to the regions now in process in Spain could also point to a possible solution.

None of these possibilities can be realised quickly. They cannot be realised at all as democratic Government in Spain is weak and therefore must not be seen to retreat on what is a deeply felt national issue.

Anachronism

On the other hand, Gibraltar's colonial status is an anachronism in the Europe of today, and there is not vital British national interest at stake. What is at stake is an interest of the western alliance: Gibraltar must remain part of the West, and the conflict must not be allowed to undermine western unity.

That will need patience all round. But patience must not become an excuse for letting sleeping dogs lie for ever. As the instance of the Falklands shows, disputes allowed to simmer for too long have a way of boiling over.

IT WAS not supposed to work out this way. For most of this year, the view has been widely held on Wall Street that the dollar was overvalued—and was likely to decline against the currencies of its main trading partners.

Instead, the dollar has been shooting ahead to the point where its rise has gained a momentum all of its own. "The dollar is going up because everyone wants to hold a currency that's appreciating," said a trader yesterday—a classic rationalisation of any bull market.

The latest surge in the dollar on the world's currency markets can clearly be pinned to a marked change of sentiment in the U.S. money markets since the end of May. For most of last month, U.S. interest rates were falling, and the dollar came back with them. Having risen by about 8 per cent between December and April, its trade-weighted average fell by around 3 per cent during the month of May.

Three-month Treasury bill rates had fallen by more than 1.5 points between the beginning of April and the end of May, and Citibank had moved its prime lending rate down from 16.5 to 16 per cent. It seemed only a question of time before the other big banks followed suit.

But only a few weeks later, the U.S. credit markets are in a demoralised state of shambles. Citibank has moved its lending rate back up to 16.5 per cent, and there is widespread speculation that prime rates generally could be moving ahead in the coming weeks. Three-month Treasury bill rates have climbed by more than a point in the space of a few weeks, and the price of the widely followed 14 per cent Treasury bonds, due in 2011, has collapsed by over 7 points from

its May-time peak. As a result, yields on long-dated government bonds have climbed back over 14 per cent.

The impact of all this on the dollar has been marked. Trading in New York has not been especially heavy in the last few days, but the currency has only moved one way and by the end of last week the trade-weighted figure was over 7 per cent up on May's average.

What has caused this marked reversal in the credit markets? There are probably four main explanations. The weekly money supply figures have been running persistently above the Federal Reserve Board's targets, with M1 rising at an annual rate of roughly 7 per cent so far this year compared with a target range of 2.5 to 5.5 per cent. A marked upsurge in the rate of monetary growth is widely expected in early July, and although the reasons for

this will be mainly technical, the market fears that it will bring the day closer when the Fed feels obliged to tighten its monetary stance.

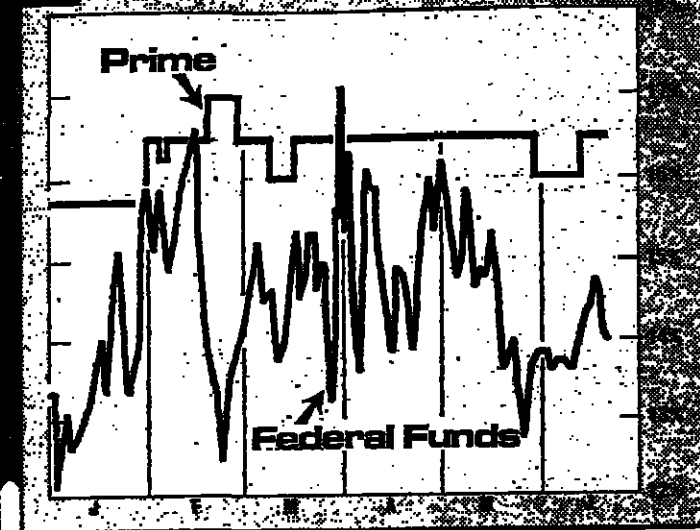
A second reason for the current disquiet is that there has been a major structural change in the government securities market following last month's default by Drysdale Government Securities. Since that shock, speculative demand for Treasury securities has contracted noticeably, and dealers have been much less willing to hold large inventories of stock.

An auction of two-year notes by the Treasury last week met a far lower level of investor demand than might normally have been expected.

Thirdly, the last few weeks have brought increasing evidence that the U.S. economy has bottomed out. Housing starts have been showing a flicker of life, and so have motor

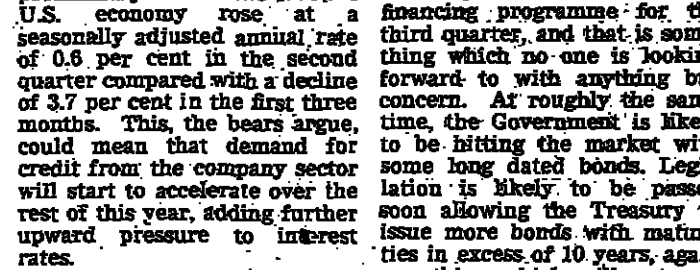
DOLLAR*

1982



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US INTEREST RATES



Brent Redfern

Some time next month, the Treasury will outline its financing programme for the third quarter, and that is something which no one is looking forward to with anything but concern. At roughly the same time, the Government is likely to be hitting the market with some long dated bonds. Legislation is likely to be passed soon allowing the Treasury to issue more bonds with maturities in excess of 10 years, again something which will not win any popularity pools on Wall Street.

Movements in Washington towards a budget compromise have largely been ignored in the face of all this uncertainty. Chase Manhattan summed up Wall Street's reaction in its latest capital markets report: "The real problem that continues to haunt financial markets is the spectre of continuing uncertainty over the long-run stance

of fiscal policy. Will Congress continue to pursue an expansionary and irresponsible fiscal policy in the face of a tough monetary policy, or will this Administration finally get the budget process under control? Who is truly in charge?"

For now the bears have really gone to ground. But their arguments looked quite plausible earlier this year and could still re-establish themselves. One was that interest rates in the U.S. were likely to fall relative to those in other countries, narrowing the rate differential in favour of the U.S. currency. After all the fall in inflation has outpaced that in other countries, and the U.S. economy is relatively weak.

A second reason for taking a cautious line on the dollar is that U.S. exports have become increasingly uncompetitive in world markets, as a result of the substantial appreciation in the U.S. currency during 1981.

In the event, none of these bearish influences on the dollar have materialised—so far, at least. U.S. interest rates are well below the high points of last summer, when the Federal Funds rate was pushing up towards 20 per cent compared with a bit over 14 per cent at present. But the fall has been nothing like as steep as most economists expected, and with interest rates also coming down in other countries, the dollar remains an extremely attractive asset for international investors.

So the bulls have everything going their way at present, but the mood could change. It seems probable that trends in the balance of payments will start to deteriorate soon as the U.S. economy strengthens and the latest surge in the currency makes its mark on export prices. In the credit markets, meanwhile, conditions could always deteriorate further—but a great deal of bad news is already being discounted.

The President's writ does not run on Wall Street

The one thing that all American politicians, from President Reagan down, now seem to agree on, is that interest rates must be made to fall—and soon. European Governments, who have had to deflate their own economies to stop the dollar soaring out of sight, could not agree more.

Unfortunately, the President's writ does not run on Wall Street. Indeed, the dollar has hit new heights immediately after two political events which were aimed specifically at reassuring the markets, and the American public, that interest rates will fall.

On Saturday, Mr Donald Regan, the Treasury Secretary, disclosed in Washington that the Administration is looking at options for a change in economic policy if

interest rates do not start falling in the coming months. Mr Regan may have been driven to say this because an earlier political event—the resolution of a four-month deadlock over the 1983 Budget—failed to galvanise the money markets in the way that both Congress and the Administration had hoped.

The domestic money markets, which determine the level of interest rates, and hence indirectly the level of the dollar, have not been impressed by either of these moves.

The disappointment over the Budget is easy to explain. The deficit of \$103.9bn for 1983 projected in the compromise agreed last week between the Senate and House of Representatives Budget committees is simply much too high, in the view

of most Wall Street analysts. It is worth remembering that when President Reagan originally offered a deficit of \$92.5bn in February, he was accused of wanting to channel all the nation's savings into Treasury bonds. At that time, analysts and Federal Reserve officials suggested that a deficit of \$20bn to \$30bn might be about right.

Furthermore, few investors really believe the \$103.9bn deficit projection. They make allowances for statistical fluffing, economic over-optimism (the projection assumes a real growth rate of 4.3 per cent in 1983) and political uncertainties (some of the painful tax and spending measures the Budget calls for may prove impossible to pass). Their consensus conclusion is that a budget deficit of over \$120bn, and perhaps anything up to \$150bn, is

more likely in the year ahead. The projections of deficits falling to \$94bn in 1984 and \$60bn in 1985 are quite simply ignored.

Thus the resolution of the Budget deadlock, which had been expected to improve the morale of the markets, has actually made matters worse, so far at least. For investors, habitual calls for a return to "more responsible" fiscal policies are now seen to be wishful thinking and nothing more.

The poor response to the budget compromise has led the Administration to conclude that monetary policy is to blame for the continuation of high interest rates. As Mr Regan said over the weekend, "What else is there?"

But the options for action on monetary policy are by no means clear. The Administration's monetarists, like Mr

Sprinkel, would have the Fed tighten its operating procedure so as to make monetary control even more strict. But that, according to Federal Reserve officials, would almost certainly make interest rates even more volatile, and perhaps higher in the short term.

Politically the Administration is hardly likely to stand for this. The alternative would be a relaxation in monetary policy. If it took the form of an official announcement by the Fed that its targets were being abandoned or even sharply increased, many investors believe that the markets would only panic, thinking that the fight against inflation had been abandoned.

However, there are many ways to skin a monetarist cat, as central banks all over the world have learnt in recent years. If the Fed

could be induced to fudge its monetary guidelines and perhaps change its operating procedures to concentrate more on the level of interest rates, it might succeed in making them fall without provoking a monetary explosion.

It is much too soon in the Administration's re-examination of options to conclude whether this is the way of reconciling the opposing principles of Reaganomics that it will indeed attempt. The one thing that is now almost certain, however, is that the Administration will not be able to "just stand there" if interest rates do not soon begin to fall, as Mr Regan said over the weekend.

Anatole Kaletsky in Washington

Men & Matters

Ultima Thule

Is it Thewl, Tool, Tewl, Thewl, or Tool? Broadcasters have been struggling with mixed success over the past few days to pronounce the name of that obscure scrap of rock in the South Atlantic.

The BBC's pronunciation unit has plumped for Thewl on the advice of the Foreign Office—accepted as the final arbiter in such matters. But the Oxford English Dictionary insists that Thule should be pronounced Thewl, coming as it does from the ancient Greek word for the extreme limits of travel and discovery. Later, the word was used by Pliny to refer to islands six days' sail north of Britain—possibly the Shetland Islands.

To complicate matters further, Thule is the name of a settlement in north-west Greenland, pronounced Tool, according to the BBC. And Thule is also the name of an Eskimo culture.

My man at the British Antarctic Survey headquarters in Cambridge made the issue as clear as mud. "Nobody really knows," he says. However, he maintains that Thewl in Greenland, and Thewl in the South Atlantic have become generally accepted pronunciations.

Although the southern Thule was discovered by Captain Cook in 1775, it appears to have been named by a Russian, Admiral Von Bellingshausen, who visited the island in 1820 and published a paper on it 11 years later.

Just to clear up another confusion, the Foreign Office confirms that there were no Argentinians on the island. Instead, there were Argentines.

to pronounce them. Essential in these outward-looking times.

Betting market

LADBROKE'S virtual monopoly in the field of stock market betting is being challenged for the first time. Until today, Labrokes was practically the only company in Britain to take bets on the Dow Jones and FT 30-share indices. Now the gambling giant will have to contend with IG Index, a London concern which employs only eight people.

Although the two offer similar services, Stuart Wheeler, the former merchant banker who heads IG, says that his company will aim for a slightly different kind of punter.

Unlike Labrokes, IG takes bets up to six months ahead on the FT index and a year on Dow Jones. Labrokes is tied to monthly accounts.

The system is simple. Punters make an "up" or a "down" bet and win or lose a multiple of their bet for each point the index moves. IG quotes a spread of buying and selling prices, which differ by less than 1 per cent.

The other main difference is that IG pays its own betting duty, rather than charging it as an extra to the client.

All this means that Wheeler is exposing himself to the highest degree of risk so far in his seven-year betting career. Previously, he took bets on a selection of commodities which allowed him to spread the risk. However, he is prepared to experience hefty betting losses, although he will not allow them to reach the scale of the £750,000 loss he made on one client betting in metals. Wheeler was cushioned in that case because he took the precaution—as he always does—of investing on his own behalf in the futures markets. In any case, the punter, in true

gentlemanly fashion, gave back half his winnings.

Because IG has a betting licence, its 1,500 clients pay no income tax or capital gains tax. It therefore provides a relatively cheap way of speculating.

At this point, the distinction between a punter and an investor begins to get blurred.

Court out

A word of warning if the opening day of Wimbledon has inspired you to retrieve your old racket from the attic and slip on your McQuarrie hair-band. Don't expect to find a tennis court vacant in London's Battersea Park.

It appears that an unholy combination of tennis-playing entrepreneurs and feather-bedded bureaucrats are conspiring to keep the people of South London off the GLC's 19 public courts there.

The issue gave rise to political controversy when Councillor George Nicholson of Bermondsey asked the GLC's arts and recreation chairman Tony Banks to investigate alleged court-hogging by private tennis coaches. Banks promised that any transgression of the complex court-booking rules would be rooted out.

But casual inquiries by a reporter reveal that local opinion regards the private tuition as a minor irritant compared to the block-booking tactics of the GLC's own staff.

Members of the GLC sports club use three of the courts on four afternoons a week for inter-departmental matches. They are given time off work for the games and use the courts free of charge.

Leg-pull

Nobody can accuse Sy Gran of having his head in the sand when it comes to business. For he has just exported 500 ostrich legs to Switzerland.

Gran, managing director of ROBA (UK), the Harlow-based international freight forwarding organisation, first brought the ostrich legs which weigh over 100 kilos more than 8,000 miles from Africa to the UK. Now they are on the final leg of their journey to Switzerland, where they will be turned into fashionable shoes.

"Last time I shipped crocodile skins and the manufacturers gave me a pair of crocodile skin shoes. I'm worried about what I might get this time," he says. A pair of thigh-boots, perhaps.

Power plant

A Canadian researcher has hit on a positively electrifying idea. He is Reuben Hackman, who is testing a method of electrocuting weeds at Agriculture Canada's research station in Ontario.

"The principle is dead simple," explains Hackman. "We all know that lightning will kill plants or any living thing." The execution is only a little more complicated. A tractor motor is hooked up to a generator and the current is passed on to the unwanted weeds through an applicator device.

Tests have shown that a variety of annual weeds could readily be destroyed by one pass through a field. Hackman expects to have enough information to design a full-scale system by next summer.

Judging from my own experience of labouring to keep the weeds at bay in my tiny garden the idea should spark off plenty of interest—not just from farmers.

Observer

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FINANCIAL TIMES SURVEY

Tuesday June 22 1982

Small Businesses

Enthusiasm for small businesses continues to grow around the world, both in industrialised nations and in less developed countries. But at the same time, doubts remain about their ability to solve the unemployment problem and regenerate the economy.

New measures to assist key sector

By TIM DICKSON

SMALL BUSINESSES in Britain can never have had such attention lavished on them as they are receiving at the moment.

Ever since the present Government came to power in 1979, Ministers have hammered home the message from the political pulpit that "small should be encouraged"; financial institutions are displaying a keen, if not always well informed interest in the sector, and big companies (through enterprise agencies and other initiatives) are making significant efforts to boost this important part of the economy.

After more than three years of the Tory "love affair" with small firms—and longer, if you take into account the achievements of Lord Lever under the last Labour administration—there remain, however, a number of paradoxes which must give policymakers cause for concern.

● Despite all the publicity trumpeted from Government departments, newspapers and the like—during last year's Business Opportunities Programme, the Small Firms' Minister, Mr. John MacGregor reckons that he met more than 5,000 small businessmen, individually—there is still a suspicion that the wide range of assistance may not be reaching those it is meant to help.

● Although the Government boasts that it has introduced some 93 measures specifically

for small firms—the round 100 cannot be far off—small businessmen, through their lobby groups, continue to complain that the environment for risk-taking is still not right.

● Increasing numbers of people are either being encouraged (or forced) to set up their own companies at a depth of recession not experienced in this country since the 1930s. The casualty rate is inevitably going to be high.

● The Government's attempts to formulate a policy to give new and existing small businesses a better chance of success are not helped by the absence of reliable statistics.

Since 1971—the year of the now famous Bolton Report which first identified the importance of the small business sector and the extent of its neglect—there has been a not-

able decline in the quality of official data on small firms, either for fear of overloading the small businessman with extra work or to cut back on public sector expenditure.

Statistics are not just for academics' interest. If we know how many small firms there are—estimates range from 1.5m to 2.5m, depending on whose figures you take—and what proportion of the economy they represent, politicians can decide more accurately what resources to allocate—and where they should be deployed.

Little is authoritatively known, for example, on company life cycles—a subject which, if studied in more depth, could persuade the authorities to devote more money to supporting established companies, rather than start-ups.

The past year, however, has seen the birth of the two most far-reaching measures specifically for small firms in the UK. These developments are the Loan Guarantee Scheme, which provides a Government guarantee for 80 per cent of certain loans made by the banks, and the Business Start-Up Scheme, which gives individuals who invest in a new private company relief at their top marginal rate of income tax.

Demand for the Loan Guarantee Scheme has exceeded most expectations and the amount set aside by the Government has been raised from its initial £150m limit to £300m.

As with the more recent Small Engineering Firms Investment Scheme—which offered grant aid to companies investing in up-to-date machine tools and which was met by a

flood of applications—it seems that when the Government is prepared to hand out free goodies, then there are plenty of takers.

Its success, however, has prompted some people to suggest that banks operating the scheme may not be using it to support "additional" lending—but rather to safeguard loans that they would in any case have made. There is also some official concern that the 3 per cent interest rate "premium" charged under the scheme may not be sufficient to cover the cost of failures.

Revolutionary

The impact of the Business Start-Up Scheme, on the other hand, has been less noticeable, but it is a no less revolutionary initiative. The scheme is a bold attempt to reverse the trend in Britain in the 1970s when 90 per cent of net personal saving went into one of three tax privileged forms—pensions, life insurance or residential property.

This has been harmful to the economy in two ways; firstly, by diverting resources which might otherwise have gone into small businesses; and, secondly, by locking up assets in highly illiquid forms of investment and, because of the way occupational pension schemes are run, discouraging employees from moving out of big companies even when they have the entrepreneurial urge.

The first year of the Business Start-Up Scheme—which was introduced in the 1981 Finance Act—has given new impetus to the debate about whether in-

dividual investors or large institutions should be encouraged to provide the much needed finance for new firms.

Although there are a couple of pension funds conspicuously trying to provide this seed capital, the conventional wisdom of many managers is that big institutional funds are too unwieldy to seek out and devote enough management time to start up situations. The reward simply does not justify the effort.

Although it is still early days, individuals do not, however, seem to have responded on their own account to the Start-Up Scheme.

Thanks to a last minute amendment in the 1981 legislation, investors have been able to subscribe to approved managed funds and it is these—there are now six on the market which appear to be making all the running.

Even so, the response has been disappointing.

In his Budget Statement in 1981, the Chancellor indicated that £150m would be allocated over three years to cover the cost of the relief, implying possible gross investment of £225m.

At this stage, the funds have only invested about £11.5m and, according to one leading fund manager, are unlikely to commit more than £25m by the time the scheme runs its course in April 1984.

Unless investment by individuals increases significantly—and the attitude of leading accountants suggests that this is unlikely—the total on a very rough estimate for the three-year period might not exceed £50m.

The attitude of accountants and stockbrokers—both pro-

fessions provide links between wealthy individuals and cash hungry entrepreneurs—will continue to be crucial.

The signs at the moment are that these intermediaries find the start up legislation too complicated and the prospect of advising a client to invest in a small company too risky, preferring to play safe with familiar tax dodges such as leasing containers or investing in small industrial units.

That is a pity. The combination of the Start-Up Scheme and the recent, although still slightly ambiguous provisions allowing companies to buy back their own shares offer a potentially unrivalled investment opportunity. It has to be recognised, though, that this is a potentially risky course—a point not surprisingly emphasised by the "professionals."

Money supply

If finance continues to be a problem for the very new company, it is generally felt that money is no longer in short supply for the more established firm with good growth prospects.

The Industrial and Commercial Finance Corporation (ICFC) has for long been the foremost provider of specialist long-term finance for the smaller company, but in the last two to three years a whole host of other institutions (not least ICF's own shareholders, the clearing banks) have entered this market.

Many merchant banks are also displaying more interest, though this tends to fluctuate with their own profits and their own early experiences. (One or two have had their fingers badly burnt).

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If some of the institutional enthusiasm has more to do with fashion than genuine conviction, there are, at the same time, signs that a more permanent venture capital industry is emerging in the UK.

Money, however, is not the only problem as the Government resources devoted to initiatives such as the Small Firms' Service, the Manufacturing Advisory Service (MAS), the recently announced Small Firms Technical Enquiry Service and the British Overseas Trade Board, bear witness.

The Government and others have become increasingly aware that while the financial gap is closing, a general management and marketing gap remains wide open. There is no doubt that many people are setting up in business on their own who are unsuited to the life of the entrepreneur—a point emphasised by some of the management buy-outs which have failed to live up to the dreams of their new owners.

Working for oneself involves a wider range of skills and more commitment than working for a big company and it would therefore be wrong if the enthusiasm for small businesses was not tempered by an awareness of the pitfalls and as many safety nets for the unwary.

There is certainly no shortage of—indeed there may be a confusing surfeit—non-financial help from enterprise agencies, higher education colleges and Government.

But there is a limit to what can be done. Successful entrepreneurs regularly opine that the only way to learn is by making mistakes—and although some can undoubtedly be eradicated, there is no substitute for experience.



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SMALL BUSINESSES VII

Management buy-outs come of age

IN THE good old days of management buy-outs, according to Michael Cummings, managing director of Barclays Development Capital, "the fences were high and it needed star quality to get over the hurdles. But as the availability of finance has increased the height of the fences has dropped and made it easier for the rabbits to get over."

Such a racing analogy well reflects a fairly widespread feeling that, in what seems an incredibly short time, the management buy-out industry has grown and matured, attracting to it a wide spectrum of financing and an equal diversity of companies seeking it.

The management buy-out is a versatile tool. It provides the means by which the private company proprietor can retire and realise his investment. It is the route to independence for the heads of a division or subsidiary of a large group who want to test their ambition to do their own thing while also having an equity stake in what they are doing.

Acceptable

It is the means by which the directors of a large corporate group can divest themselves of what may have become a peripheral activity in a manner which somehow seems to be more socially acceptable than selling it off to another, equally large and faceless group. It is even, in some instances, the route by which a company in receivership can be resurrected from the ashes.

The mechanics seem simple but the execution of the buy-out can be fraught with difficulties. Basically the management buy-out, or "leveraged" buy-out as it is sometimes known in the U.S. where such deals have been the fashion for several years, involves the management of a company putting up sufficient cash to acquire a significant minority, or majority, stake. The balance of the equity is purchased by a bank or similar financial institution.

The cost of equity will, though, be only a small portion of the total buy-out cost, the remainder being straight loan. Thus the ratio of debt to equity—gearing in the UK—"leverage" in the U.S.—in the deal is high. But while a five times

gearing would be towards the upper limit contemplated in the UK, ten times gearing has been used in America. That, however, has been due largely to the American buy-out company being able both to buy back its own shares and to raise loans on the security of the company concerned.

The British Government has, however, introduced changes which allow companies to buy back their shares and to secure loans on the assets of the company being acquired. Now pressure is on to alter the Finance Bill currently going through Parliament to allow gains buy-back shares by a company to be treated as a capital gain rather than income—thus reducing the tax liability.

Two or three years ago prices being paid in buy-outs were substantial discounts on the value of the assets being acquired. This was happening for a variety of reasons. Not least was that it was a small subsidiary being bought from a large group because the parent company wished to get out of that particular business or needed to realise cash the economic climate was putting pressure on them to sell something as a going concern, even at a discount, rather than close the business down and create further unemployment.

Now, however, that is changing and as Robert Smith, assistant general manager at the Industrial and Commercial Finance Corporation (ICFC), says: "There is no doubt that there is a hardening in the price of buy-outs." This, he adds, "is because a lot of institutional money has come into the market."

ICFC, the specialist medium- and long-term finance supplier to the smaller company and owned by the big banks and the Bank of England, is indisputably the most active institution in this area. Having put £15.5m into 69 such deals in 1980, its 1981 figure is likely to have exceeded 100 deals. A typical sized deal would be between £200,000 and £300,000 and involve a manufacturing company — "we are not too keen on service companies such as computer firms where all the experience it has is in people's heads."

Though there is no really

typical company being sought by institutions financing buy-outs there are favoured parameters. A key point is that it should not require heavy investment in asset replacement since the major demand on its cash resources in the early years will be to fund debt repayments. Therefore a good cash flow is also preferred. It should have a good product, with experienced management and at least a reasonable track record. Asset backing is not vital, but as Andrew Davidson at County Bank comments: "If a company has no assets but an ability to earn it is attractive, but it starts at an enormous asset disadvantage."

If that conjures up a picture of a well-run company in a mature industry with products that have got an adequate life span but not a great deal following on it is very much what financing institutions like. It is easy to see why. They are committing themselves to, say, only seven-to-ten years with the company, perhaps less. They can see that the servicing of the debt is well within the capabilities of the company and so, could be argued that they have no major interest in the company beyond the period of the repayment of buy-out finance. They therefore do not need to run any risk with a company that may be heavily burdened

with a research and development budget or need major manufacturing and marketing expenditure to move into new market areas. It is certainly a scenario for a number of buy-outs seen in the American market.

However, that is not to say that backing would not be forthcoming if a company wished to exploit a new product or process but it may well require an injection of further cash that would necessitate a rescheduling of the original buy-out finance since gearing is generally related to the speed at which loans can be repaid—that is, the quicker the repayment the higher the gearing.

Noticeable

A noticeable feature of current demands, according to Michael Cummings, is the number of propositions that are being presented at the instigation of the top management of large groups anxious to sell off a subsidiary. This is perhaps the reverse of some expectations a year or two back when it was believed that if buy-outs became widely acknowledged as a means of giving unwanted or forgotten offshoots of a group a new lease on life it would be the subsidiary managements who would be coming forward with propositions. This does mean that the

institutions providing the funds feel they must assess even more closely than they might otherwise have done the calibre of the management if the initiative for a deal had not come from them and their willingness to gain their independence were questionable.

While buy-outs have become synonymous with high gearing, David Willis at the Charterhouse Group believes that it does not necessarily have to be so. He says that Charterhouse looks for what it feels are good businesses for which it is prepared to pay a premium. If this means the management cannot afford other than a very small slice of the equity, with Charterhouse retaining control either on its own or within a syndicate, terms can be arranged whereby key management can realise very big gains by meeting or exceeding laid down performance targets.

Such is the arrangement with Coloroll, the wallpaper group, where Charterhouse led a syndicate of buyers for 90 per cent of the equity at a cost of £18m. There the management other than the family selling control already had a small equity stake; but under the recent deal they have a special class of share which increases in value faster than the remaining equity provided that the performance targets are met.

Nicholas Leslie



TOP AWARD FOR SMALL COMPANY

A SMALL Hampshire company, Parker Bath Developments, is winning export orders after being awarded the Prince of Wales Award for Industrial Innovation and Production. The competition was held in conjunction with BBC TV's "Tomorrow's World" programme. The designer of the Parker Bath (intended specially for elderly or disabled people) is Mr Roy Parker, seen here with his staff at the Stem Lane Industrial Estate at New Milton. A further prize of £10,000 was presented to Mr Parker on behalf of the National Research and Development Corporation. The Parker bath was one of nine finalists selected from more than 800 entries in this year's competition. Commenting on the problems of small businesses, Mr Parker says that "funds can be raised for the development and manufacture of a product — but it is practically impossible to raise sufficient funds to market the product successfully. We have succeeded... but it was tough."

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PROFILE: BERKSHIRE HOSIERY (UK)

Classic deal with Merchant bank

BERKSHIRE HOSIERY (UK) is one of an increasing number of companies which are being given equity and other financial support by a UK merchant bank.

Bought out by its management in March this year, Berkshire, which was set up as a joint venture in 1987 but which latterly had been part of the giant V.F. Corporation of the U.S. manufactures and sells women's hosiery and men's socks (under the Blaxitt name) primarily to the UK market. Its only factory and headquarters are at Newtownards in Northern Ireland, where some 380 people are employed.

Berkshire is a classic management buy-out. V.F., which controls Lee Jeans and the Vanity Fair brand of lingerie in the U.S., had decided that the hosiery subsidiary in the UK fell outside its main activities. Despite the impact of the recession—which was responsible for the first loss in 30 years during 1981—Berkshire's management was sufficiently confident of the efficiency of their plant and the quality of their merchandise to make a bid for the assets.

Five men were responsible, including Mr Eric Lowry, who was in charge of finance and administration of the whole of the V.F. Corporation (UK) and Mr Reg Lawrie, managing director of the Hosiery Division (now Berkshire).

The managers' first approach was to the Northern Ireland Development Agency (NIDA) and the Northern Ireland Commerce Department, respectively the Government agency and Department responsible for industrial development in the Province. (The two are now being merged).

Contact with County Bank, which is the merchant banking arm of the National Westminster Bank, came through NIDA. NIDA and County Bank were involved jointly in raising funds for Sperrin Textiles, another management buy-out in Northern Ireland in the textile business which was widely publicised last year.

"The Berkshire deal came together after a round table meeting with the Dept. of Commerce, the Ulster Investment Bank, also a NatWest subsidiary, which had agreed to finance our working capital," recalls Mr Lowry. "County Bank came in immediately after that when NIDA

indicated that we needed more equity and that they could not come up with everything we required."

County Bank then sent in a two-man investigating team from accountants Arthur Young McClelland Moores to go through Berkshire's historical financial information and run their slide rules over the profit projections.

Lowry said that the management team also had tentative discussions with the Industrial and Commercial Finance Corporation's Glasgow office but they were impressed by County Bank's "very positive" approach.

Under the deal County Bank has taken a 20 per cent stake. NIDA has subscribed for just under a third of the equity on a "buy back" basis (the management can purchase these shares if they wish over a period of five years at pre-determined prices), and the managers are left with the balance (roughly 47 per cent).

Conditions

Like most financial institutions in this position County Bank has attached conditions to the equity. There is £20,000 of convertible shares with a guaranteed dividend twice a year (the managers' is not guaranteed); in addition County has subscribed £100,000 of the £300,000 redeemable preference shares, which also carry two annual dividend payments. Finally there is a long-term loan of £119,000.

Commenting on the deal Mr Paul Buchanan-Barrow, assistant director at County Bank, points out that besides the recent losses at Berkshire, both Sperrin and Berkshire are in the "not noticeably popular" textiles sector and both are based in Northern Ireland "with all its problems."

"I believe it becomes easier for us to refute the suggestion that financial institutions are not prepared to take risks," he says.

Since the buy-out Berkshire has introduced a new range in ladies' hosiery and a new range of packaging as well as trying to develop a new image. Although the company hopes to get back into profit this year, its markets are still fiercely competitive and it will be no easy task to regain its former prosperity.

Tim Dickson

The problems of small businesses vary little around the world. The recession is leading to more bankruptcies and Governments are trying to keep the spirit of entrepreneurship and technological development alive.

Bankruptcies are 'threatening the sector's survival'



Amsterdam is the main centre for the international diamond industry in which there are many specialised small businesses involving skilled jobs. Here, a polished stone is being examined.

United States

SMALL businesses are under pressure in the U.S. Between 1967 and 1977 their share of GNP eased from 42 per cent to an estimated 38 per cent, with declines registered in just about every category of industry. Since 1977 the difficult economic environment has probably aggravated the trend.

Recessions are especially damaging to small companies, because of their relatively frail financial base and also because of the kind of businesses in which they tend to concentrate. A recent analysis prepared for the Small Business Administration (SBA) showed that the three types of U.S. business most sensitive to economic cycles were those engaged in manufacturing, wholesale trade and contract construction. Two of these—wholesale trade and construction—are dominated by small concerns.

A recent report from President Reagan on the state of small business concluded gloomily that "the future survival of the smallest businesses in this country, those with less than 20 employees, has come to be less certain." "The number of small establishments in retail trade and manufacturing has declined due to the larger scale of output needed for successful competition, and the numerous regulations and taxes imposed on small firms."

This trend is most unwelcome to an Administration which is committed to restoring the health of the company sector. President Reagan wrote in March that "for me, small business is the heart and soul of our free enterprise system."

All this is not just political theory. Small concerns are labour-intensive and need cherishing at a time when unemployment is at its worst for 40 years. More than 88 per cent of new jobs were provided by companies employing fewer than 500 people between 1969 and 1976.

Innovators

Recent research also indicates that small companies are two to three times as innovative per employee as their bigger rivals; and although they usually have fewer assets per worker than big companies their sales per dollar of assets are higher in most sectors. In other words they make their capital sweat.

But the Reagan Administration is also committed to reducing the role of government in the U.S. economy, which strictly limits the scope for political intervention to bolster the fortunes of small companies. Reasonably enough, the Government argues that this sector of the economy will benefit at least as much as any other from the successful implementation of the economic recovery programme. A healthy business climate would be worth a lot more than any amount of Federal grants.

Even so, small firms are still getting substantial financial support through the SBA. Indeed, there have been complaints that some of its programmes have been wildly indiscriminate. A recent exposé in the Wall Street Journal revealed that SBA money had been advanced to, among others, the owners of a Times Square pornography palace in New York and of a homosexual "Turkish bath" chain in Milwaukee.

But Federal dollars are getting harder to get. Credit assistance to small business has not grown nearly as much as transport and military credit assistance programmes since the mid-1970s. Indeed, the main lending scheme of the SBA, which has extended about the same amount of money in the same number of loans in each of the past five years.

It now seems probable that the amount of money available will be reduced next year as the Government struggles to control its budget deficits. In response, the emphasis of SBA lending is being switched away from direct loans to the provision of guarantees for bank loans. Under this scheme, the SBA will guarantee up to 90 per cent of an approved bank loan to a maximum of \$350,000.

Rationalising the inevitable, the SBA is also putting more weight on management training. It argues that bad management causes more small companies to fail than does a shortage of credit, and it is putting in place schemes whereby, for example, Certified Public Accountants will provide free advisory services to small concerns. The squeeze on Government funds has been partly offset by a period of explosive growth in the U.S. venture capital industry. After remaining static from 1969 to 1978 at between \$2.5bn and \$3bn, the total venture capital pool had expanded to an estimated \$5bn by the end of last year.

But this kind of finance is by its nature available only to certain types of business. Much the biggest single complaint from small companies at present is about the cost of capital in general and the service provided by the banks in particular.

Small companies usually pay two or three points more for their money than big borrowers and are also hit more painfully by the increase in fees which a number of leading banks have imposed in recent years.

There have also been reports that some banks are deliberately discriminating against small companies on the grounds that their accounts are almost as expensive to service as the big ones—and a lot less profitable.

Again, this problem would largely disappear if the U.S. economy could be put back on a sounder footing. But with bankruptcies running at the highest level in living memory the bankers are not winning any popularity polls these days.

Richard Lambert

Government's intentions distrusted

France

FRANCE's one-year-old Socialist Government came into office full of good intentions towards the country's small and medium size companies. But it has not succeeded so far in winning their confidence. Small companies tend to regard the left as anti-business, and many of the Government's early decisions were too costly to industry to reverse this prejudice.

This distrust underlines a central dilemma for the present administration. Perhaps even more than its predecessor, the Socialist Government is deeply committed to a policy of industrial development. It believes that none of its other policies—for employment, improved social services, higher minimum wages—can be achieved without a buoyant manufacturing sector. Yet its growth policies depend to a large extent on small companies over which it has little power or influence.

The Government hopes that this weakness will be partly answered by the nationalisation programme. The investment effort of the big groups should provide orders and pull the

small and medium size companies—the PMEs—along in their wake. In these conditions, small companies, as one minister put it, "are condemned to succeed."

At the same time, the Government has tried to win favour with the PMEs by developing the aid schemes through which subsidies and cheap finance are funnelled into industry. Over the past 12 months, the funds distributed to small companies have increased considerably. These schemes include:

- Cheap credits of about FF10bn (\$1.5bn) distributed by the Government-backed Caisse d'Equipe des PME (CEPME), a kind of soft loan bank for small companies. Finance ranges from a super-subsidised rate of 13.5 per cent for energy saving, exports and job creating projects, to around market rates of 16 to 17 per cent for other programmes.
- Advances of "prets participatif," a kind of semi-equity funding, which is being expanded from FF2bn to FF3bn especially to help small businesses. While these funds are loans, they carry interest payments on a sliding scale, related to profits on a project, and can be converted into

equity. They give family companies access to cheap funds without bringing in outside shareholders.

• Funds to ANVAR, the state industrial innovation body, have been more than doubled to FF720m. This finance is meant to help industrialists develop an idea from the drawing board to the production line. In addition, the Government is giving additional aid for research workers attached to small companies.

• Further, more generalised aid is planned by making the big nationalised companies more sensitive to the needs of the PMEs. In particular, they are being asked to speed up their payment periods to sub-contractors, often stretched out to 120 days. The Government says they should aim for target payments of between 60 and 90 days.

Virtually everything the authorities have offered in the way of improved finance has been snatched up by the small companies. The PMEs have also, like everyone else in France, had the opportunity to operate in one of the few expanding economies in the West over the last year. But still the criticisms have rained in on the Government.

The roots of this dissatisfaction lie in some of the central elements of the Socialist industrial programme. Nationalisation, for example, is reckoned to give big companies too much power, with the added danger that many nationalised groups may pull in work formerly done by sub-contractors.

Secondly, the small groups are extremely suspicious of the extra costs involved in the move towards the 48-hour working week. The new legislated level of 39 hours (down from 40 hours) has led to innumerable conflicts in industry this year. In February the Labour Ministry had about 650 disputes on its hands.

The Government has caused equal alarm with its policy of extending trade union rights. Small businessmen in France probably have more power to manage without interference than any others in industrialised Western Europe. These powers are now being trimmed by legislation which is aimed at more shop-floor consultation.

Argument

Finally, the wealth tax measures announced last year have led to a howl of protest from small businessmen who claim it will undermine their ability to keep their companies together and invest. They argue that they will be taxed to some extent on the fixed capital they have built up, and which they regard as a working tool rather than disposable wealth.

Steadily, over the past few months, the Government has begun to adapt its policies to respond to these criticisms. In April it announced measures to cut local rates this year, and next by about 10 per cent, while freezing industry's social

security charges, and limiting working-hour reductions until the end of next year.

It has since changed personal tax arrangements for small businessmen to give them similar allowances to those enjoyed by salaried managers, while allowing wives to work more profitably. The move towards austerity measures to accompany devaluation should also check the spiralling increase in overheads, although the freeze on prices has not been welcomed.

All of these moves indicate that the Government has to some extent accepted the PMEs' view that the most important issue for a small businessman is his ability to earn profits. The PMEs argue that if they have the right market conditions to work in, they will invest and expand. For the Government there is, of course, no guarantee that the strategy will work. No figures or firm commitments have been attached to the various forms of fiscal relief.

But if the Government's overall industrial policy is to bear fruit, there is no doubt that it needs to succeed with the PMEs. Small companies of between 10 and 499 workers account for about 97 per cent of industrial production, 25 per cent of exports, and employ 2.6m workers—about 45 per cent of industrial employment.

The latest figures also show that the small company sector is a net creator of jobs, not only in services but also in manufacturing industry. Unless these companies are given a fresh lease of life and confidence, the Socialist gamble on containing the unemployment explosion could easily be lost.

Terry Dodsworth

At least 10,000 corporate failures predicted for this year

W. Germany

LAST MONTH the West German city of Nuremberg was the scene of an unusual demonstration.

The event—described by one local newspaper as the first "company demo" in the Federal Republic's history—brought owners of medium-sized and small companies in the area on to the streets to protest about high taxes and the way the Bonn Government was wasting its tax income.

The march was just one sign of how much under pressure the small and medium sized business sector in Germany feels, but it is not the only one. The domestic recession and the high interest rates of the past two years pushed a post-war record of 8,500 firms, most of them small and medium companies, into

bankruptcy last year. This year the bankruptcy wave threatens to be even worse. In the first four months corporate failures rose 40 per cent and predictions for the year are for a minimum of 10,000 failures.

Such forecasts assume a pick-up in business in the second half of the year, though it shows no sign yet of materialising. Concern about the small business sector in Germany has increased not only because of the bankruptcy wave and because it is estimated that around 300,000 workers lost their jobs last year through corporate failures, but because the medium-sized company, or the "Mittelstand" sector, is the core of the West German economy.

Key role

On the German stock exchanges there are only about 425 publicly-traded firms, most of them very large. Most of the

German corporate sector is thus private industry, the owners and the managers being the same people. Within this group the small and medium-sized concern plays a dominant role.

A recent study by the Institute for Research into Small Businesses concluded that—according to the definition of small businesses as companies with up to 499 employees or DM100m in sales—the sector accounted for 41 per cent of capital investment in Germany, 64 per cent of employment outside the self-employed sector, and 48 per cent of Gross Domestic Product.

Government policies have long recognised the importance of this sector of the economy to the strength of German industry and special programmes to support the "Mittelstand" abound. One of the most prominent is the provision of credit through the Kreditanstalt für Wiederaufbau (KfW), the development bank through which "Marshall Aid" was administered in Germany.

Last year, for example, the KfW—partly through drawings on a special Government credit programme announced early in the year as interest rates soared—approved subsidised finance for the medium and small company sector of DM5.2bn, a sum which, alongside the contribution from other sources, is estimated to have stimulated investment of DM13bn.

What is particularly significant, however, is the growing role of the KfW in helping to finance small businesses. Indeed, in the past decade it has increasingly been taking on the character of a Government-backed development bank for small business. In 1975 its involvement in funding for small business was only DM2bn.

Revolutionary

The KfW is not the only agency seeking to direct support directly to the small business sector, however. The Ministry of Research and Technology has also sought to promote innovation among smaller businesses, and there are Government backed consultancy and training programmes for small businesses.

Some of the more active Chambers of Commerce also focus their activities on the small business sectors. In some areas there are special departments which seek to facilitate mergers among small businesses, recognising that owner-managers sometimes need help in selling out of their businesses, when, for example, they are aging and have no family members ready or willing to take on the business.

While much has been done to promote this sector, many small businessmen complain that some of their problems today can also be traced back to Government policy. Small businessmen complain that the burden of social security payments, and the strengthening of the social security network through laws governing the terms on which employees can be laid off, have added to the costs and reduced the flexibility of the corporate sector.

Prospects

Some of these problems would be less burdensome were it not for the change in the economic climate. Through the 1960s and most of the 1970s small and medium-sized companies were operating in a booming, inflation-free economy, and even when business slowed down they could look forward reasonably confidently to the next cyclical upswing.

High profits and this confidence in the future enabled them to operate on a low equity base. Today, however, the outlook is much less encouraging. Companies are having to cope not only with recession but also with the prospect of a longish period of slow growth or stagnation and still high interest rates. In some sectors they also face the challenge of technological change. Electronics is the most obvious case in point, a challenge which is particularly daunting for small concerns which must husband their resources carefully.

These factors help to explain the concern about the health of the small business sector in spite of the official efforts to support it that have long been a feature of West German economic policy.

Stewart Fleming

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Pottery production at Chinhat, Uttar Pradesh, an example of the rural craft industries encouraged by Indian Government agencies as part of a widespread drive to boost small businesses.

Cash crisis takes heavy toll

SMALL and medium-sized businesses in Canada, spurred on and subsidised by Federal and Provincial Government for the past 20 years, is now being squeezed inexorably by the worst liquidity crisis to hit the private sector in 40 years.

The Canadian economy is in deepening recession and three consecutive quarters have shown large declines. In real output, while Governments have for long assumed that employment growth comes mainly from small and medium-sized enterprises and their development, these same companies have been forced to lay off thousands in the past nine months and in many cases they are being carried by the banks.

The world recession suddenly hit Canada last summer just as interest rates soared and demand was choked off. The impact was first felt in housing and commercial construction, the basic market for thousands of small companies across the country. Rapidly the slump spread to the car and components industries, the latter comprising many small businesses. Southern Ontario, Canada's most stable and diversified region industrially, took the brunt. Before the year-end, almost all the resource and manufacturing industries from Newfoundland to British Columbia were in the grip of recession.

Prime rate at the banks was down from the peak of more

than 22 per cent touched in late summer, but still at a crippling 18 to 19 per cent, it has not gone much below that since. The Government, despite warnings from the big banks, of a serious business liquidity crisis has insisted that the only way to head off Canada's double-digit inflation is to use the interest-rate weapon.

The Bank of Montreal has estimated that, in general, about 60 per cent of business cash-flow is now being absorbed by debt coverage, and the situation is not getting any better. Thousands of small- and medium-sized businesses, and several major companies, are close to bankruptcy, and there is little sign that interest-rate relief or stronger demand will appear before the spring of 1983.

Plethora

The small and medium-sized business sector has been nourished carefully by a plethora of Federal direct-aid programmes, special low rates of corporate tax on the first C\$400,000 of profits, direct subsidies for new product development and export efforts, and low-cost financing programmes such as the small business bond programme operated through the banks.

Such Federal measures have been augmented by similar aid from the provincial governments, particularly in the richer provinces such as Alberta, Ontario and Quebec. Some spectacular successes have been claimed, in some cases where

private venture capital has been contributed.

But scant attention has been paid by either level of Canadian government to the problem of economic efficiency and the development of larger productive units. Other Government policies, such as the Foreign Investment Review Act and Social Employment measures, have often militated against the development of small businesses able to withstand the buffeting of a serious recession.

The Federal Government itself has based its own financial and industrial policies on the oil and gas industries, but these industries have themselves been in distress for the past year because of the National Energy Program and constant arguments with the provinces about oil pricing and jurisdictional issues.

Ottawa had promised a small business financing review as a basis for new policies, but when it appeared this spring it proved to be a body of new studies of small business problems. This will have to be reviewed by a special committee before any policy can be made and it will take a full year.

The Canadian Organisation of Small Businesses, based in Toronto welcomed the detailed analysis but complained that "they haven't been carried through to recommendations." Meanwhile, thousands of small businesses are near breaking point while large companies and the banks are being forced to do all they can to carry them.

Several provinces are now

coming out with special direct aid programmes, but these are not extensive and are very late. In the past year both Federal and Provincial Governments have been channelling funds towards high-technology areas, particularly small computers, specialised products for the steel and energy industries, pharmaceuticals, electronic office equipment and other growth areas.

The Canada Development Corporation has taken over the Savings Corporation of the U.S. and put it into its own office equipment maker AES Data.

Because of the recession and its impact on the economy, small and medium-sized businesses generally are going through the worst shakeout since the war ended in 1945.

Robert Gibbens

Special role in industrial policy

India

IN INDIA the Government has given small businesses the job of gradually assembling nearly half the country's target output of 10m wrist watches.

They also assemble about 75 per cent of the black and white television sets (colour will be introduced later this year) and just over half the tape recorders.

Under the current Government's policies, they are encouraged in this way to develop as subcontractors for bigger businesses instead of merely being self-contained entities.

There are about 850 items officially reserved for exclusive development in the small sector (although bigger producers are allowed to continue existing businesses and often expand their output despite the regulations). These items range from ice-cream, vinegar and plastic buttons, to television games, electric toasters, and small diesel engines.

There are also 400 items which government agencies have to purchase from small scale businesses, plus two more batches totalling 20 or 30 items where the Government has to purchase 50 to 75 per cent of its requirements from the small businesses. In all cases small businesses have a 15 per cent price advantage over competitors.

Coupled with financial concessions and other aid and practical services provided by government agencies, these arrangements illustrate how a country which believes in a centrally planned economy can develop special policies that would not be so acceptable elsewhere.

Small businesses—known as the small-scale sector—have played an important part in

work and pottery, which can thrive in India.

The failure rate is high and the Government acknowledges that it has an unsolved problem with what it calls its "sick" businesses. Mr Narayan Tiwari, the Industry Minister, said recently that the Government was trying to help with financial aid but added that "inefficient and dishonest management" was also partly to blame.

The Reserve Bank has estimated that about 21,000 small-scale units were "sick" at the end of December 1979. It blamed mismanagement and marketing problems as well as India's general shortages of power and raw materials.

The previous Government—the Janata administration which held power from 1977 to 1980—placed too much emphasis on the potential of small businesses to operate on their own. It rapidly increased the number of reserved production items and forced output before markets were ready.

The present administration explained its subcontracting plans in an industrial policy statement of 1980, which promoted the "concept of economic federalism with the setting of a few nucleus plants in each district identified as industrially backward to generate as many ancillary and small cottage units as possible."

Echoing practices in Japan, the Government hopes that this will give large companies the flexibility to react to demand because they can use labour-intensive small businesses instead of themselves laying down larger and more capital-intensive plants.

General help is provided for basically under-developed backward businesses through 400 district industrial centres scattered around the country. Some £3.5m is being spent on

basic engineering machine tool rooms, which provide services at a discounted rate.

A network of product testing centres is also being established in an attempt to improve the quality of goods produced by the small businesses.

Financial help has increased in recent years because financial institutions have been nationalised. Subsidised bank loans, reducing interest rates from about 19½ per cent to 12½ per cent, are provided plus further subsidies in more remote "backward" rural areas. Very small units receive loans without security and there are also extra grants from state Governments as well as subsidised property.

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The present administration explained its subcontracting plans in an industrial policy statement of 1980, which promoted the "concept of economic federalism with the setting of a few nucleus plants in each district identified as industrially backward to generate as many ancillary and small cottage units as possible."

Echoing practices in Japan, the Government hopes that this will give large companies the flexibility to react to demand because they can use labour-intensive small businesses instead of themselves laying down larger and more capital-intensive plants.

General help is provided for basically under-developed backward businesses through 400 district industrial centres scattered around the country. Some £3.5m is being spent on

basic engineering machine tool rooms, which provide services at a discounted rate.

A network of product testing centres is also being established in an attempt to improve the quality of goods produced by the small businesses.

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John Elliott

Rescue work by banks as bankruptcies multiply

BANKRUPTCIES have taken a cruel toll of small companies in the Netherlands over the past 12 months—putting not only the weakest and least well-run enterprises to the wall but also some of those whose only fault was insufficient capital.

The potential result, as the Government and the banks are constantly being reminded by the main employers' federation (VNO), is that innovation is discouraged and potentially large companies are being strangled at birth.

Last year the total number of bankruptcies among business employing fewer than 100 workers rose to 6,866, a 40 per cent increase on 1980. This year the position is even worse. Forced closures from January to May were 25 per cent up on the same period last year.

Even so, most small and medium-sized companies remain in business, and now there is help at hand which was conspicuously absent 12 months ago. It has been recognised by the Government, the banks and the insurance companies that small ventures are often the engines of growth and make up the largest and most flexible area of industry.

Source
In the Netherlands, 73.3 per cent of all registered companies employ fewer than five workers while the number of companies employing more than 100 makes up less than 1 per cent of the total. Naturally, among that 1 per cent are such giants as Royal Dutch/Shell, Philips, Akzo, Unilever and Estal. Even so the "minor" enterprises still employ some 3,263,000 workers out of a total labour force of 4.8m, making them by far the largest source of work.

Aware of this and aware, too, of their vulnerability, the big Dutch banks last year ventured full-scale into small business investment corporations. A pioneer was the Nederlandse Handelsbank (NHB) but Amsterdam Rotterdam Bank (AMRO) soon followed and now there are 18.

The investment corporations (IPFs) have taken advantage of new regulations on venture capital enacted by Parliament at The Hague last spring. Rules were relaxed, limiting the equity stake that banks could take in

non-banking companies; and under the latest agreement they may hold up to 49 per cent of the equity of a business—instead of 5 per cent—to a maximum investment value of F1.25m.

Holdings under the regulations are limited to five years, and it is understood that a bank cannot commit more than a few percentage points of its own capital.

Insurance companies are also involved in this development, the intention of which is to help small businesses that could not otherwise grow to finance their ideas. Shares are brought, up to the 49 per cent ceiling, and are held until there are clear signs of prosperity. At that point they are sold, hopefully at a profit. If the ventures fail, half the cost is borne by the corporation and the rest by the Government.

At first several of the big banks were suspicious of the idea, complaining that the treatment of shareholdings was punitive. But now, following NHB's lead, they see technical development credit as a growth area and appear genuinely concerned to see that small businessmen—as future customers—are given the protection they require at a time of recession.

Another area in which the banks are involved is small business centres, based on those first established in the U.S. Control Data of America and Amro have been looking into the possibility of such centres in Holland, and there are plans to construct the first at Enschede, in the eastern Netherlands.

The idea of Business and Technology Centres (BTCs) is the joint provision of research and development facilities, normally available to large companies. Employing as many as 35 experts and administrators, each centre will seek to offer a new kind of location with built-in scientific facilities.

Under the proposal each will be designed and located to meet the needs of local businesses as well as the tenants' needs are supposed to influence the design and scope of each centre.

A joint reception area, telephone service and secretarial assistance would be provided, along with an information centre, data banks, laboratories and advice on marketing, financing, accounting, cash management and the law.

In Holland, Control Data and Amro expects to find clients for the centres among existing small enterprises, those that

are exploring the possibility of going into business and those from outside the area who want advanced local facilities. Not all would have to be housed within the centre.

The Enschede project should begin operation this year, with space for up to 50 companies and the active support of the Provincial Development Corporation of Overijssel. Another is planned for Rotterdam, with the aid of the City Council.

For its part, the Netherlands Government is continuing to fund each of the main industrial sectors, encouraging the banks and the insurance groups to step up investment and stepping in on occasions to help to bear losses. The main employers' federation still feels that the Government is not doing enough, but the present Government, a minority, interim administration led by Mr Dries Van Agt, is intent on cutting back Government spending and remains cautious about spreading its largesse.

Assistance

Since 1978 it has given considerable assistance to export-oriented small companies. It subsidises joint export initiatives, providing up to 40 per cent of the costs of trips abroad, market research, trade fairs and overseas administration. At least four companies have to be involved and they must prepare detailed export plans for countries outside the EEC. More than 200 company groups have been formed in the four years since 1978 and the Economics Ministry says it is amazed by the scheme's success.

The Government also assists larger groups of companies with export management but was prevented by the European Commission's Competition Department from refunding 50 per cent of the cost of hiring outside export managers for each group.

Times are difficult for small businesses in the Netherlands and are likely to remain so throughout the next year. The Economics Ministry insists, however, that the distinction between successes and failure depends more often on the sector involved than the scale of the enterprise and considers that, with the aid of the banks, new entrepreneurs can still pull through.

Walter Ellis

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SMALL BUSINESSES X

Considerable financial help and managerial advice is available from government and other agencies. Some rationalisation may one day be necessary, but for now the expansion continues in the public and private sectors

Two services await outcome of experimental merger

ADVICE for small firms, it sometimes seems, is available on almost every street corner in the UK. Not all of it, however, could be regarded as either high quality or impartial.

The two most important and best known public sector agencies offering help in this respect are the Department of Industry Small Firms Service and the professional consultancy and advisory services of the Council for Small Industries in Rural Areas (CoSIRA).

Reports on the usefulness of the two agencies inevitably vary according to the experiences of different "clients." There is nevertheless a general feeling that standards in both camps have improved with experience as demand from small firms and budding entrepreneurs has increased in the last couple of years.

There has also been some concern that the advisory functions of the DOI and CoSIRA may overlap. This resulted last year in a certain amount of pressure from Tory backbenchers and others eager to merge the two services and save public money.

Three areas

In spite of an official report in which this was one option put forward, the Government decided in the end that from last October an experimental merger should take place in just three specific areas.

The venues chosen were Cumbria, Northampton and Somerset (including Bristol and parts of Avon).

Although it is too early to say what the outcome will be—that will be a political decision based on findings once the experi-

ment has run its full course—the signs at this stage suggest that there will probably be a separate future for the two services.

The DOI's Small Firms centres are staffed by retired businessmen who have enjoyed success in their own careers and wish (on a part time basis) to pass on the benefits of their experience to others. Their salaries and expenses are generally fairly modest but their contribution is to give a fairly quick commercial view on a project and deal with general management and financial difficulties.

The first session (this can be anything between 1½ hours and a whole day) comes free, though a charge of £15 (shortly to be raised to £20) is made for subsequent sessions.

Wide range of services available

CoSIRA, meanwhile, is an agency of the Development Commission charged with improving the prosperity of small businesses in the countryside—particularly in specified rural areas where population is declining. Besides advice, CoSIRA provides local information, training services and finance.

In contrast to the DOI Small Firms Service, the advisory function of CoSIRA is handled by professional consultants. They are put in touch with inquirers via full time CoSIRA officials known as organisers.

The idea of the merger in Cumbria, Northampton and

Somerset is that when a prospective customer comes onto the phone either at the DOI centre or at the CoSIRA office, staff will decide which of the two services is likely best to suit the individual.

Only 23 cases, however, were transferred in the six months to this March out of a total of 800—this includes transfers in both directions.

Takeover threat

At this stage it is only possible to speculate why this should be. It may be that given their different styles and CoSIRA's particular knowledge and expertise in the rural areas, there is a market for the two services to operate and continue to develop separately. It is also known by some government observers that CoSIRA staff feel threatened by a potential DOI takeover and may not wish to risk giving ammunition to those who think that is a good idea.

There are eight DOI Small Firms Centres in England, one in Scotland and one in Wales. To contact your nearest office telephone Freefone 2444.

There are 29 CoSIRA county offices. The headquarters is at 141 Castle Street, Salisbury, Wiltshire SP1 3TP. Tel: 0711-6255.

Manufacturing firms which wish to get assistance with a technical problem can get free help either from the Manufacturing Advisory Service (MAS) or the new Small Firms Technical Enquiry Service (SFES). Both are operated by the Production Engineering Research Association (PERA) at Melton Mowbray. Tel: 0644-64133.

Tim Dickson

SMALL BUSINESS GUIDE: Major Government Agencies

ORGANISATION	SERVICES
British Overseas Trade Board Tel: 01-248 5757	Various services including Market Entry Guarantee Scheme covering half-export costs of £20,000-£150,000.
BSC (Industry) Tel: 01-585 0366	Feasibility study grants, unsecured loans and equipment leasing, plus advice, in steel closure areas.
British Technology Group Tel: 01-528 3400	Loans up to £50,000 and high technology finance packages. Regional funds in south west (with Dartington) and north-west. U.S.-linked electronics fund.
Co-operative Development Agency Tel: 01-211 4633	Advice and promotion for worker co-operatives.
Council for Small Industries in Rural Areas Tel: (Salisbury) 0722 6255	£250-£50,000 buildings, equipment and working capital loans. Advice, counselling and premises.
Department of Industry Tel: Dial 100 for Freefone 2444	Small firms information and counselling services in 60 locations. Aid schemes for technology, bank guarantees.
English Industrial Estates Tel: (Gateshead) 0632 878941	Sale or lease of premises from 500 sq ft.
European Communities Commission Tel: 01-727 8090	Regional development grants from £6,000. Euro Coal and Steel Community loans for job creation, housing, training and research.
European Investment Bank Tel: 01-222 3933	£15,000 to £2.5m loans via Industry Department, Scottish, Welsh, Northern Ireland Offices, Midland Bank and ICFE.
Manpower Services Commission Tel: (Sheffield) 0742 753275	Various schemes including Enterprise Allowances, in five pilot areas.
Northern Ireland Local Enterprise Development Unit Tel: (Belfast) 0232 691031	Grants and loans from £1,500. Premises and counselling.
Scottish Development Agency Tel: (Glasgow) 041 245 2700	Loans from £1,000, grants, and equity. Premises and counselling.
Welsh Development Agency Tel: (Pontypridd) 044 385 2666	Loans, guarantees and equity. Premises and counselling.

The BOTB scheme is designed to help small and medium-sized companies break into new markets, says Ray Maughan

Market Entry Guarantee Scheme extends area

ONE OF the principal areas of export assistance given by the Government, through the British Overseas Trade Board, is the Market Entry Guarantee Scheme. Designed to help smaller and medium sized companies break into new overseas markets, to augment their share of existing markets and to spread the risk involved, the scheme funds half of certain overhead costs associated with a new venture.

The Department, through the BOTB, makes a flat rate charge of 3 per cent of its funding in return, and also takes a levy on sales receipts. This is designed to recover the department's outlay plus interest at 2½ per cent above the weighted average of the UK clearing banks' base rate.

Should the venture prove unsuccessful the firm is relieved of any shortfall in repayment of the BOTB's funding remaining due at the end of the agreed period.

The scheme was initially set up to help only UK manufacturing companies but the catchment area was extended to cover the British non-manufacturing sector last year.

The BOTB scheme defines a new market as one in which the company concerned has hitherto made no sales or, where some sales have been made, a major rise in turnover is planned and substantial overhead costs will be incurred in hitting the new sales target.

The firms have to show that they can carry out a specified venture by thorough research of the target market and a full explanation of the basis on which their marketing programme has been formulated.

Ventures which fall outside the parameters of this scheme include visiting programme and publicity campaigns in isolation, one-off contracts, proposals to manufacture overseas and ventures which are expected to

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move into annual profits later than their sixth year.

Eligible costs include overseas expenses which are largely irrecoverable except in the longer term through the margin on sales. They take in office accommodation abroad, staff costs, training, travel, sales promotion, overseas warehousing and commercial and legal costs. They exclude direct manufacturing overheads, interest, depreciation and UK administration charges and any costs incurred when the venture is presumed to be making an annual profit.

Limits

The minimum BOTB commitment for a single venture is £20,000 and the top limit was lifted last year to £150,000. Ventures with planned eligible costs below £40,000 will not be considered although the scheme will fund half of the eligible costs between this floor and a maximum of £300,000.

The BOTB claims a growing degree of small business interest in the scheme. Partly because of the higher funding limit and partly because of its extension into the non-manufacturing sector, the number of applications last year increased considerably over 1980. The BOTB noticed this particularly in the six months from July onwards when the non-manufacturing section accounted for 19 applications and manufacturing firms for 20.

The firms concerned were mostly turning over less than £2m annually and their target markets were principally the EEC and the U.S. The number of agreements in force at the end of last year was 85, the BOTB notes—with virtually all sections of manufacturing industry represented.

Firms in London and the South East seeking further export help should contact the South East Regional Office of the BOTB at Export House, 50 Ludgate Hill, London EC4M 7HU. Tel: 01-448 5757.

The export sections of Department of Industry and Trade Offices, acting as BOTB Regional Offices can be found at:

North Eastern Regional Office, Stangate House, 2 Groat Market, Newcastle-upon-Tyne NE1 1YN. Tel: 0632 324722.

Yorkshire and Humberside Regional Office, Priestley House, Park Row, Leeds LS1 5LP. Tel: 0532 443171.

West Midlands Regional Office, Ladywood House, Stephenson Street, Birmingham B2 4DT. Tel: 021-632 4111.

North West Regional Office, Sunley Buildings, Piccadilly Plaza, Manchester M1 4BA. Tel: 061-236 2171.

East Midlands Regional Office, Severn House, 20 Middle Pavement, Nottingham NG1 7DW. Tel: 0602 56181.

South West Regional Office, The Pithay, Bristol BS1 2PB. Tel: 0272 291071.

Welsh Office, Block 2, Government Buildings, St Agnes Road, Gabaia, Cardiff CF4 4YL. Tel: 0222 62131.

Scottish Office, Alhambra House, 45 Waterloo Street, Glasgow G2 6AT. Tel: 041-245 2855.

Northern Ireland Department of Commerce, Chichester House, 64 Chichester Street, Belfast BT1 4JX. Tel: 0232 34488.

The British Technology Group is finding it difficult to attract clients.

Waiting for an overall strategy

THE BRITISH Technology Group has not yet produced a clear overall strategy for helping small firms and it is still finding it difficult to attract clients.

It was formed during the past year with the merger of the operations of the National Enterprise Board and the National Research Development Corporation.

This should help to rationalise some of the financial aid available for small businesses from state organisations. It also enables the financial expertise and regional activities of the NEB to complement the NRDC's considerable science-based skills.

Together they could become a significant expert force in the funding of small businesses, especially those with technological breakthroughs. But so far they have failed to make much impact.

The group's two schemes specifically aimed at small businesses are Oakwood, founded by the NEB 15 months ago to provide loans of up to £50,000, and the Small Company Innovation Fund, set up by the NRDC in September 1980 to provide broader based packages. They have sufficient cash to provide £3m a year but they have only backed 41 companies with £1.75m so far. There have been five failures costing the group approaching £110,000 which have mainly occurred through lack of production and other management expertise in new businesses.

"People who come to us are strong on technology and weak on management," says Mr Alan McGarvey, who has been in charge of the two schemes but who is now leaving to become the first chief executive of the Greater London Council's new enterprise board.

"We do not have sufficient staff to be in the counselling business," he adds. "But when a company comes in we look at it and guide the people through problem areas. We often make it a condition that they hire a finance expert or someone with marketing experience."

For example, when Oakwood put up £40,000 for John Howard Foods of Wells-next-the-Sea in Norfolk, it insisted on the appointment of a part-time finance director to help the founder, Mr John Howard, run the business which processes

cooked meals in sealed aluminium trays.

The Oakwood loans—which are linked to an option for the NEB to take an equity stake later—are widely regarded as well-designed forms of small business aid. But they are not well known and they have been eclipsed in the past year by the Industry Department's loan guarantee scheme.

Other small firms help is provided through the group's regional organisation, which constantly produces new initiatives in an attempt to make a mark in the assisted areas. Its latest projects are £2m partnerships in the south-west and on Merseyside—with the private sector which it hopes will generate £20m investments in three or four years.

Mainly small firms

During the NEB's six-year life, only about 38m has been invested by the regional organisation. Most has been in small firms, a fifth of which have been founded. A management consultancy link-up in the north-west, called Sapling, has benefited the few firms it has helped, but has not found many customers.

But a link up with Mr Jack Melchor, a Californian venture capitalist, has generated six high technology investments worth £1m. Some of the NEB's other high technology investments have also expanded and flourished—for example Innova in the medical field and Systime in computers.

There is also a new company called Grosvenor Development Capital which has taken over eight of the NEB's more successful small businesses in partnership with Equity Capital for Industry, County Bank and the British Rail pension funds.

The NRDC part of the group has a much wider portfolio based on helping scientists and inventors. It has about 120 joint ventures with small companies developing specific technological products. There are several hundred more licensees of projects patented from university and public sector inventors.

Now, as the merger of the two parts of the group develops, this technological and scientific base should make it easier for the NEB to attract clients.

John Elliott

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Tax relief measures will boost expansion of large company activities

Strong growth in enterprise agencies

THE GROWTH in the number of local enterprise trusts set up to provide small businesses with help and expertise from large companies is accelerating fast. From small beginnings three years ago when the current expansion started the number of trusts grew to about 15 last summer and now probably totals between 70 and 100.

No-one is sure precisely how many there are. The Industry Department believes there are at least 60, with more on the way, while the Environment Department puts the figure at nearer 100, probably because it includes organisations with wider community activities.

A further expansion in both the number of agencies and in the activities involved is expected following the introduction of tax relief on company contributions. This relief was announced in the Budget and is contained in the current Finance Bill. It will come into force later in the summer, when the Bill is enacted, backdated to April.

Encouragement

It will encourage companies to provide agencies—which together have helped many hundreds of small businesses—with more funds and managerial expertise. At present they are provided with perhaps £500,000 in total from all their sponsors. Experts believe this could grow to £1m next year. More than 100 companies are involved in the agencies, plus chambers of commerce, local authorities and other organisations.

The quality of the agencies varies widely, often depending on the efficiency of the local chamber of commerce and the local commitment and involvement of the companies concerned. Local authorities can sometimes cause problems if

they do not co-operate without political inhibitions and or in-fighting.

The largest is the London Enterprise Agency (LEA). It has an annual income of £210,000 in addition to over £1.5m capital tied up in property developments and has given direct detailed advice to over 1,000 small businesses in its three years' life.

Company contributions are not usually large. Shell, which was one of the pioneers of the movement and has helped to found Lenta and several other agencies, is thought to spend about £80,000 a year on subscriptions plus another £120,000 on salaries of staff it seconded. A newcomer in the past year which has impressed experts with its activities is Whitbread which is involved in 12 agencies but it is so far probably spending a total of under £100,000 a year.

The tax relief for company contributions will be given by treating the contributions (in cash or kind) as a deduction when the profits of a company are assessed for corporation tax. Contributions will only qualify if they are made to agencies registered by the Industry Department's regional offices, which will want to be satisfied that the organisation's sole or major objective is to promote or encourage local industrial and commercial activity, especially small businesses. The organisation will have to keep finances used for this purpose in a separate fund from any other activities.

The organisation must also be precluded from making any direct or indirect payment to any of its members apart from rent and interest payments.

Unilever, Shell and BP were the first three companies to start a campaign for this tax relief two years ago. They

thought it illogical that help for small businesses channelled through agencies should be denied the sort of tax relief available on other charitable contributions. The tax savings for large companies like these three are tiny. But it should now be easier for an executive to persuade his board of directors to sanction expenditure and to allow line managers (as opposed to those in service departments such as public affairs) to be made available to advise small businesses.

Clarification

Initially there was some doubt about whether time spent by managers working on a specific project—as opposed to those delegated on secondment—would be allowable. But the point was clarified in an amendment to the Finance Bill earlier this month. Some companies are now expected to set up an internal budget which will be tax-deductible and which can be drawn down by parts of the company that provide help to an agency.

Companies which provide help on their own instead of joining with others in an agency will also qualify. Blue Circle, for example, has set up a trust to provide help in areas where it declares redundancies, and BAT has also launched some initiatives on its own in the past year.

"It is now up to enterprise agencies to justify this tax concession," says Mr Brian Wright, director of Lenta. "To meet that challenge we must have more high fliers lent by large companies to provide proper, company doctoring advice so that agencies do not concentrate just on training and on passing small businessmen on to others."

John Elliott



Brune Street Workshops, Spitalfields, a disused grain warehouse converted into 40 small units by Lenta Properties with the aim of assisting small firms and inner city regeneration. Lenta Properties is a joint venture by Barclays and Midland banks, Shell and BP, four of the London Enterprise Agency's original sponsors

Whitbread move eases impact of redundancies

WHITBREAD'S activities in the past year illustrate how a company concerned about the impact of its redundancies can help ex-employees and their communities. Within 12 months it has become involved with a dozen agencies in towns where it has breweries, and was instrumental in the creation of the newest agency, opened within the last fortnight in Maidstone.

Faced with a redundancy programme of a thousand workers or more a year, Whitbread was considering how to help employees set up their own businesses when Mr Richard Martineau, its director responsible for small businesses and youth training, attended a conference on enterprise agencies organised in London 13 months ago by the Department of the Environment.

Whitbread then joined the London Enterprise Agency and Business in the Community, the organisation set up in the ICF's headquarters to encourage community involvement. Since then it has linked with other companies to help found or support agencies in Maidstone, Portsmouth, Luton, Southampton, the Isle of Wight and Sheffield, sometimes with local authority co-operation. It has supported the Somerset Small Industries Group and has been having talks about setting up agencies in Cardiff and Gloucester.

It has two employees on secondment to agencies in Portsmouth and London (Wandsworth) and, in a different sort of initiative, has helped ex-employees in Poole, Luton and Wales to set up new businesses which Whitbread now employs for beer distribution, building and pallet repairs.

Whitbread has built up a reputation for becoming posi-

tively involved in the agencies it founds, illustrating that best results are obtained when the large companies concerned have interests in the locality. "We tend to use the agencies we support by encouraging our own employees to go to them and by using them for lectures in our breweries—we don't just help found them and then stand back in a passive way," says Mr Martineau.

The Maidstone agency started after Whitbread decided to shut a brewery at Wateringbury in Kent. Mr John Kildson, now the local managing director, became interested and last autumn Whitbread organised a conference of Kent businessmen and local authorities with Business in the Community.

As a result the Maidstone agency was set up in Whitbread premises with an first-year budget of £22,000 to cover operating costs. Its director, Mr John Lee, is 42-year-old Westminster Bank assistant manager on secondment from Chatham and the bank is paying his salary. In addition to these two companies, the other founder members are the local chamber of commerce and Kent and Maidstone councils, plus Barclays Bank, the Reed Group, Trebor, Courage Eastern, ICI's plant protection division, Kimberly-Clark, R. Corben who are local builders, and Whatman Reeve Angel, which makes paper filters.

The agency has a list of 50 people from these local businesses and other professional organisations who are willing to advise small businesses. It also intends to provide advice or expertise on the availability of local property, managerial education, company purchasing policies, and the problems of youth unemployment.

J. E.

Role for Co-operative Development Agency

THE CO-OPERATIVE Development Agency has been re-organised in the past year to turn it into a business-oriented organisation committed to giving practical leadership, instead of being held back by the more realistic beliefs of the Labour Party's co-operative wing.

There are about 500 co-ops in Britain, most of them extremely small, with an average workforce of eight or nine people. Many have been founded by people made redundant during the recession, often with funds from local authorities or the Manpower Services Commission.

The agency's job is to help founders of co-ops to develop sound business plans and to promote the general idea of co-operation, pulling together the scattered and sometimes warring factions of the co-op movement.

To help this, the agency was given a new board and chairman last October. Three months ago a senior executive arrived from Unilever to take over from Mr Denis Lawrence, a former Industry Department junior civil servant who played a leading role in the agency's creation in 1978.

The new director is Mr George Jones, 53. He has been seconded by Unilever from posts in two subsidiaries where he was a director of BOCH Sheoek and chairman of Unilever's animal feedstuffs businesses. Mr Jones became involved in worker participation when Unilever introduced employee councils and other consultative arrangements in the late 1970s.

"I believe in industrial democracy, though I'm not sure yet how it can work in large-scale enterprises in this country," he says. "The more democracy you get into business life, the better. Workforces do have a contribution to make, so you can get a more effective business."

His new chairman is Mr Ralph Wood, managing director of Scott Bader, the Northamptonshire chemical company which has been owned by its employees for about 20 years and which has helped to organise other co-operative ventures.

Other members with direct business experience include: Mr Lewis Lee, chief executive of the Co-operative Bank which has started playing a significant co-op funding role in the past three years; Mr Tom Garnier, managing director of Kalamazoo, which is part-owned by its employees; and Mr William Farrow, chief executive of the North Midlands Co-operative Society. Mr George Wright, a leading trade union official in Wales, who is involved in the creation of Co-ops, is



Mr George Jones, seconded from Unilever to be director of the Co-operative Development Agency

also a member. The agency is being kept in a strict budget of £200,000 a year by the Department of Industry under a three-year lease-of-life granted in June last year by Sir Keith Joseph, then Secretary for Industry.

It now has to prove itself within two years bearing in mind that the current budget expires at roughly the same time as the end of the Government's present term of office in 1984.

While a Labour administration would want a more interventionist and aggressive policy on co-ops, Conservative administration would insist that the agency proved itself.

The Industry Department last year said that the agency should stop trying to give help to individual co-ops and should concentrate more on promotional work. Mr Jones however is trying to obtain four marketing and other executives on secondment from large companies to allow the agency, within its limited budget, to take on more consultative work.

He believes the agency should have enough expertise to go into co-ops and provide practical advice for a lengthy period and that it should also provide general expertise in special areas like marketing. Subject to his board's approval, he would also want the agency to specialise in

potentially fruitful sectors for co-ops—say the clothing industry.

This work would all be in addition to advice available from the Government's established small firms' organisations which the agency is now supposed to use for general small-firms style counselling.

Mr Jones acknowledges that co-ops in the UK (unlike those in the Basque area of Spain and in Italy) have a problem raising capital.

"The real problem, however, is that they need the right management skills," he says. "These skills will create the products and the markets which will attract money. So it is the skills which are the main thing for us to tackle if co-ops are to become viable. In practice, you don't solve business problems by throwing money at them, you solve them by proving viability."

So would be co-operators now have a business-oriented agency to which to turn for encouragement, guidance and advice.

It remains to be seen whether, with a small staff of only 15 or so, the agency can make enough impact to encourage people to become collective owners of their own businesses, instead of settling for the conventional life of an entrepreneur, manager, or employee.

John Elliott

When Peter McHugh called on the SDA he produced a business prospectus an inch thick entitled Future Technology Systems Limited.

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SMALL BUSINESSES XII

Small businessmen are not obvious potential members of centralised organisations. But in recent years associations to represent their interests have mushroomed as never before. Although the fundamental aims are the same, there is keen competition to attract new members, reports Tim Dickson.

SMALL BUSINESSES are usually discussed — not least by this newspaper — as though they represented one homogeneous sector of the British economy. This, of course, can be misleading for small firms not only operate in different industries but take in new, established, and it has to be said dying companies employing anything between one and 200 people. It is therefore not surprising that a large number

of organisations have sprung up to promote their views and protect their interests. It is also inevitable that a spirit of rivalry, not to say intense competition, should have developed among some of those whose territories overlap. Most groups are usually suspicious of the membership claims of the others and it is sometimes rumoured that private money keeps one or two afloat. Certainly the character of

some organisations listed below are shaped by the ego and personality of their chairman, secretary or chief executive. The current rivalry is inevitably given a financial edge by the recession, which has forced some members to save money by cutting out their subscriptions and has forced others completely out of business.

Representative organisations come in all shapes and sizes, though all tend to be united by

a belief in free enterprise, the little man as opposed to the big man, and the importance of the overall environment — which they invariably argue the Government has yet to get right.

At the top is the Confederation of British Industry—better known as the chief lobby group for big business but nevertheless a useful forum for the larger of the small companies. At the other end of the spec-

trum is a group like the Alliance of Small Firms and Self Employed, for whom form filling and the burden of complying with legislation are among the chief preoccupations.

The Conservative Party has its own small business association in the shape of the Small Business Bureau.

Small Business Bureau, 32, Conservative Party Central Office.

UIC concentrates on manufacturing sector



Mr. Derek Young, national chairman of the UIC

ADDRESSES OF ORGANISATIONS
Confederation of British Industry, Smaller Firms Council, Centre Point, 103 New Oxford Street, London WC1A 1DU. Tel: 01-379 7400.

The Association of Independent Businesses, Townsley House, 108 Weston Street, London SE1 3QB. Tel: 01-403 4066.

The Union of Independent Companies, 71 Fleet Street, London EC4A. Tel: 01-583 9305.

The Forum of Private Business, Ruskin Rooms, Drury Lane, Knutsford, Cheshire WA16 0ED. Tel: 0565 4468.

National Federation of Self Employed and Small Businesses, 32 St. Anne Road West, Lytham St. Anne, Lancashire FY8 1NY. Tel: 0253 720911.

The Association of British Chambers of Commerce, Sovereign House, 212a Shaftesbury Avenue, London WC2H 8EW. Tel: 01-240 5831.

Alliance of Small Firms and Self Employed People, 279 Church Road, London SE19 2QQ. Tel: 01-653 7288.

Small Business Bureau, 32 Smith Square, London SW1. Tel: 01-222 9000.

The National Chamber of Trade, Enterprise House, Henley-on-Thames, Oxon. Tel: 04912 6161.

COMPANIES (UIC) is composed entirely of manufacturing firms, mainly those with at least 20 employees which—its officers would argue—the sort of businesses which could create a substantial number of jobs given the right encouragement by the Government.

The UIC is the umbrella for a number of local UIC groups which are organised along parliamentary constituency lines—the idea of keeping MPs and local opinion formers in touch with what members are thinking. “We want doers, not passive members,” explained an official. “We are not like the RAC which depends for its existence on thousands and thousands of people who would not think of taking an active part but just pay their money, sit back and take the benefit.”

The UIC believes it does a good job keeping politicians informed and is proud of the influence it exerted, for example, in persuading the Government to introduce a Loan Guarantee Scheme last year. Much of the detailed policy formulation is carried out with the help of Mr Barry Baldwin, a Price Waterhouse partner who carried out a special study on the impact of the U.S. Loan Guarantee Scheme. Mr Baldwin is currently seconded to Conservative Central Office where many feel he is able to give the UIC extra political clout.

Mr BBI Poole, the founder and national spokesman—sits on the study group on banking convened by the backbench Tory MP Mr Michael Gyles. The UIC however, has no formal links with the Conservative Party.

The union's national chairman is Mr Derek Young.

NFSES: strong at small end

FOUNDED IN 1974 by a handful of Lancashire businessmen who felt strongly about National Insurance contributions, the National Federation of Self Employed and Small Businesses is now one of the most vocal and best known representative organisations. With 50,000 members—between them they apparently run 70,000 small businesses—the Federation has outgrown its local origins as a pressure group and today concerns itself with a wide range of national issues.

Members, however, tend to be very much at the small end of the small business spectrum and the vast majority are either self-employed or employ fewer than 10 people. They are divided into 35 regions and about 350 branches.

As part of their £18-a-year annual subscription, members get an insurance scheme which covers the costs of an industrial accident, infant Revenue Inland Revenue investigations and health and safety prosecutions. The firm running this scheme also offers legal advice, and other services such as pension and hospital schemes at special rates.

Outside observers are impressed by the quality of many of the Federation's submissions—its recent paper arguing for the abolition of VAT between registered traders is a good case in point—though in other instances its sometimes immoderate language does not always win friends. There are five full-time staff in London and 25 in Lancashire where, true to its roots, the head office is still based.

Forum is proud of deciding policy by ballot

THE FORUM of Private Business claims to speak for 8,000 members, most of whom tend to be very small firms with only a handful of employees. Mr Stan Mendham, the Forum's chief executive would claim that his organisation is nevertheless representative of the country as a whole “because we know that 85 per cent of all businesses in

the UK employ less than 15 people.” Mr Mendham is also proud that the Forum has no financial or other connections with big companies.

The most unusual feature of the Forum is that policy is determined by regular balloting of members through a broadsheet called The Referendum. This goes out nine times a year

with descriptions of current activities and articles on the Forum's views, but most important it asks questions on issues relevant to private business. The Referendum ballot form is marked by voting members and once votes are counted the results are sent to MPs and MEPs.

According to Mr Mendham

this canvassing of opinion, copied from a Canadian model, makes the Forum “very democratic” and the organisation which most closely represents the views of its members.

“We are very concerned with getting the environment right for companies in all sectors and companies at all stages of growth,” he says.

At the moment The Forum is particularly concerned with the administrative problems caused by VAT and unfair competition between the public and private sector, and between big and small firms.

A full Forum membership is £250 though the amount given is up to the individual firm. The minimum is £15.

Wide-ranging role for AIB



Above: Mr Stan Mendham of the Forum of Private Business; below: Mr Brian Kingham of the AIB



Taking into account affiliate associations ranging from the National Dairyman's Association and the British Precast Concrete Association to the tiny Guild of Luttrells and Pipemakers, the Association of Independent Businesses (AIB) claims to represent something like 30,000 firms (there are only 2,000 direct members). Companies from all sectors of the economy and of every size belong to the AIB, which claims to speak for one quarter of the UK's private business concerns which have a turnover greater than £1m.

The AIB is run by a council of practising businessmen whose national chairman is Mr Brian Kingham, director of Reliance Securities, and whose president is Lord Lever of Manchester, the independently-minded Labour peer who made such a contribution to small firms' policy during the past Labour Government. Professional AIB staff in London—there are two executives plus a couple of secretaries and book-keeper—provide back-up

secretarial services, research and publicity, while policy-forming committees deal with tax, employment law, company law, and industrial relations.

Eleven regional councils keep in touch with local developments, talk to local MPs and other opinion formers. For example, the West Midlands Regional Council is keeping a close eye on the activities of the West Midlands County Council.

The AIB is active in lobbying at Westminster and Whitehall and produces a regular newsletter and annual review.

“If we had a motto, which we don't, I think it would be ‘fairness, not favour, for the smaller independent business’,” says Mr Brendan Donnellan, the AIB's secretary.

The association is particularly enthusiastic about informal meetings which it has had recently with representatives of all political parties. It details a growing consensus among MPs on the tax reforms needed to increase the incentive to work.

Survey shows concern over qualifying use of premises given aid under the IBA scheme

Industrial Building Allowance aids investment in small units

IF CONCERN about money has been the most discussed small firms issue in the past few years, the growing awareness that suitable premises are not always easily found has also prompted considerable debate.

The reasons for this are fairly obvious. Much of the industrial property in the UK was built and designed for large companies engaged in the traditional manufacturing sectors. In location, size, price and quality it is often wholly inappropriate not only for smaller businesses per se, but for new ones involved in less labour-intensive sectors such as information technology, electronics and computers, and who also happen to be small.

In areas of the country where traditional industry is dying and entrepreneurial attitudes are weak, institutional investors are seldom interested in new development. Most of the efforts to increase the amount of suitable workspace for small firms has therefore come from the public sector, though the needs of the tenant and the changing nature of an enterprise from start-up through to maturity are not always fully understood.

As Mr Nicholas Falk, a director of Urbed (Urban and Economic Development) points out, “The process of planning, designing and building industrial floor space seems little altered from Victorian times; indeed many would say it is worse. We tend (in the UK) to build what institutions want to fund rather than what the market really requires.”

Falk says that politicians, planners, architects and surveyors have a tendency to ignore a segment of the market for years, and then over-react, often

in the wrong place. It used, for example, to be difficult to find premises of less than 5,000 sq ft but now that there are incentives to encourage this development many people have built them away from potential users (near motorways or on the edge of towns, for example) or concentrated on the wrong size within this sector of the market.

Also, Falk argues, “more than 10 science parks are being proposed for places which have none of the qualities of the prototypes, while areas that have real potential are ignored.”

New technology businesses, do not necessarily want to pay significantly higher prices for “self” sheds surrounded by trees. Apple Computer, for instance, started in a garage and Digital is still housed in the gigantic multi-storey mill where it once occupied a corner.

One of the Government's main measures in this field has been to encourage small industrial premises through the 100 per cent Industrial Building Allowance. This was introduced in March 1980 (for three years) and enables the expenditure on the construction of industrial buildings providing working space of 2,500 square feet or less to be offset fully against tax. The allowance is potentially valuable for payers of Corporation Tax and individuals subject to high marginal rates of income tax.

The response

The Department of Industry recently carried out a survey in the UK to find out what impact the 100 per cent IBA has been having.

Response to the interviews conducted suggest that it has been a major influence in sharply increasing investment in small industrial units. In the 22 local authority areas concerned the number started to rise in 1978/79 to 697—a threefold rise entirely accounted for by private sector activity. “Only two of the subjects interviewed failed to mention the IBA in the interviews without prompting,” says a report based on the survey.

Significantly the report also says that “institutional activity in the areas has been minimal. They (the institutions) do not wish to take on board the risks and high management costs of small premises schemes and tax benefits do not sweeten the pill sufficiently for them.”

Over the past 10 years there has been a big rise in the number of initiatives, particularly from local authorities, agencies like the British Steel Corporation (Industry), innovation and community centres and enterprise agencies. In most cases the emphasis is on a managed workspace, where small firms are provided with the support of business services and even specialised equipment in say Technology Centres.

In spite of those addicted to the “sink or swim” market theory many new businesses need a sheltered environment while they are getting established, an idea which has recently been taken up by the North British Industrial Association, an offshoot of the Housing Association.

The association is the first and largest of the UK Industrial Associations (similar to the enterprise trust idea but specialising in the provision of finance) and is engaged currently on a £10m programme providing cost rent business premises in conjunction with local authorities.

One trend which is increasing is the use after conversion or sub-division of existing larger buildings as an alternative to new custom built premises. This is something, for example, that BSC (Industry) has tried with conspicuous success at a number of locations—including Cardiff, Clyde, Corby and Harlepool—part of its bid to create new jobs in steel closure areas in Britain.

Right at the beginning of these developments (circa 1977) it was felt that redundant steel complexes might contain the seeds of a new commercial future. Blast furnaces, sinter plant and billet mills were clearly unsuitable but ancillary buildings such as stores, garages and canteens were expected to prove more promising environments.

This has certainly been the case at Cardiff workshops on

the old East Moors Iron and Steel Works in South East Cardiff. In April 1978 the site closed and demolition began. A subsequent survey, however, recommended that 15 buildings located on a 12 acre corner of the site and containing 120,000 square feet could be converted into workshops ranging from 300 to 1,300 square feet.

Quite apart from anything else it is much cheaper to keep an existing structure than to level a building to the ground and start again. But the Cardiff workshops have proved in many ways to be ideal starting points for entrepreneurs with every kind of access, shape and height or interior, size and flexibility of unit represented.

Helping a start up

In managing its workshops BSC (Industry) has given considerable thought to the conditions which ease a start up. Workshop licences, for example, have tried to combine short term flexibility with maximum security so that as the BSC (Industry) spokesman puts it “tenants have the freedom to fall as well as to succeed, and to do so without coming to much harm.”

Interview formalities and legalities are kept to a minimum; guarantors for the premises are limited, and advisory services (help with a bank introduction or marketing) are seen as important. Rent free periods, however, are not given. “It was considered that businesses would be most likely to succeed if they existed in the real commercial world from the beginning.”

BSC (Industry), however, admits that “few strictly commercial operators would find an investment in so complex a venture (i.e. the workshops) attractive unless it were for tax reasons.” The provision of premises for start-ups is perhaps one area where the public sector—provided those responsible know the market—is badly needed to lend support.

Addresses: Urbed (a non-profit-making firm specialising in regeneration and which has details of many local authority and private small business developments in the London area) 359 The Strand, London WC2R 0BS. Tel: 01-379 7525; the North British Industrial Association, Unicentre, Preston PR1 1DP. Tel: 0772-59223; BSC (Industry) Ltd, NLA Tower, 12 Addiscombe Road, Croydon, Surrey CR7 3BH. Tel: 01-886 0366.

T. D.

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THE USE OF ASBESTOS

Health risks: the argument goes on

By Sue Cameron

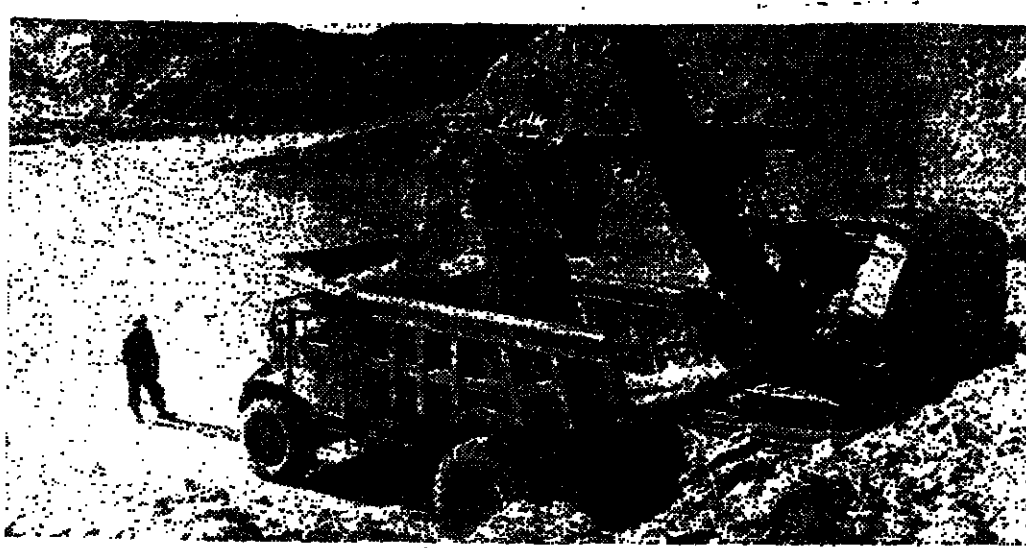
A NEW American study has predicted that every 50 minutes of every day between now and the end of the century someone in the U.S. will die from cancer caused directly by industrial contact with asbestos.

This macabre forecast — a projection based on the number of Americans who died from asbestos-induced cancers between 1940 and 1980 — comes from Professor Irving Selikoff, director of the Mount Sinai School of Medicine in New York. However, Professor Selikoff admits that his death rate predictions are open to dispute. There is certainly no shortage of senior asbestos company executives ready and willing to launch fierce attacks on his figures.

The industry, nevertheless, has to grapple with continuing concern over the fatal effects that asbestos can have on those who work with it and even on those who use end products containing it. What ever the rights and wrongs of academic arguments over health risks, companies that mine, mill and manufacture asbestos and asbestos products could now be facing serious problems.

Perhaps it was fear that the industry itself may be in serious decline which persuaded the Canadian Government and the Provincial Government of Quebec to find \$30.5m between them for last month's world symposium on asbestos, held in Montreal. Over 60 per cent of the non-communist world's supply of raw asbestos comes from Canada — nearly all of it from Quebec. Yet over the past decade, major consuming countries such as the U.S. and the U.K. have virtually halved the volume of asbestos they use.

Deposits of asbestos are found in only a limited number of countries. The biggest producer is the Soviet Union, which is thought to have an output of some 2.5m tonnes a year at present — and plans to double that figure over the next few years. Nearly all Soviet production is used domestically. On the other hand Canada, which ranks second in the world league table of producers, exports 95 per cent of the 1m tonnes a year she is now producing. Export sales are estimated to be worth some \$340m annually. But Canada's current output level is well down on the 1.7m tonnes she produced in 1973.



Surface mining of asbestos in British Columbia

Other producers include Zimbabwe, with an output of roughly 200,000 tonnes a year. South Africa, which exports about 80 per cent of the 200,000 or so tonnes she produces annually; Swaziland, which produces around 100,000 tonnes and Italy, where the mine at Balangero has a capacity of 500,000 tonnes a year.

Nobody doubts that asbestos fibre is a potential killer. Those who breathe in quantities of asbestos dust — and it is the dust that is dangerous — run a serious risk of developing asbestosis or cancers such as mesothelioma, a particularly painful tumour that affects the lining of the lung.

But the asbestos industry argues that concern about the material is needless today for the following reasons:

● Safety standards have improved. As late as the 1980s standards in workplaces where asbestos was used were often appalling. But now most industrialised countries enforce a maximum limit of two asbestos fibres in one cubic centimetre of air in all factories.

● The most dangerous applications of asbestos — particularly spraying — have been banned almost everywhere.

● Cancer and asbestosis often take up to 20 years to develop. Statistics which show frighteningly high death rates from asbestos-related diseases among workers and their families therefore relate to the bad old days, when safety standards

were poor. The industry insists that they cannot be used to indicate the level of risk today.

● The dust in a finished product such as a piece of asbestos pipe has been "locked in." It therefore presents no threat to those who come into contact with it.

Opponents of asbestos — who include trade unionists and scientists — accept that the smaller the "dose" of asbestos dust, the lower the risk of disease. But they say existing evidence shows that even low level exposure to asbestos can be followed by the development of disease.

Those who want the use of asbestos stopped also point out that because it takes so long for illnesses like cancer to develop, it will be many years before the present two fibres standard can be shown to provide an acceptably low risk.

Raw asbestos has a wide range of end-uses that stretch from brake linings to industrial textiles. But 70 per cent of what is produced goes into the making of asbestos cement which is subsequently turned into pipes, roofing and board for the construction industry.

With the exception of some of the developing countries, annual consumption rates for asbestos are falling dramatically. Ten years ago the U.S. — the biggest buyer of asbestos — used 750,000 tonnes a year. Today the figure is nearer 400,000 tonnes. Meanwhile UK imports of asbestos have plummeted from 171,000 tonnes in 1972 to a mere 76,000 tonnes last year.

Turner and Newall, whose asbestos sales accounted for slightly less than half its 1981 turnover of \$222m, is rather more bullish. It reckons that "much of the steam has gone out of the anti-asbestos lobby and there is not that much concern in the U.K." But it adds that public anxiety "has had a much greater effect in the U.S. and in continental Europe." Significantly, the group is spending roughly 5m of its worldwide research and development budget of \$10m a year on the search for alternative materials to asbestos.

The question of substitutes is a thorny one. No other material has all the properties of asbestos and can therefore replace it in all applications. Those fibres which most closely resemble asbestos may possess similar health risks — a horrifying prospect that the industry bears in mind constantly as it searches for alternatives.

But there are materials that can replace asbestos in particular uses. PVC plastic, for example, can be used instead of asbestos cement to make pipes. Galvanised iron or glass-reinforced sheets can be used instead of asbestos cement sheets for roofing. But the problem here is that the alternatives are usually much more expensive. And while such substitutes may be adequate, they are not always as good technically.

The extra cost of alternatives to asbestos is of particular concern to developing countries. But it is these countries which provide the asbestos industry with one of its few grounds for optimism.

They use comparatively low-priced asbestos cement piping, roofing and other building materials for vital development programmes; they tend to be far less concerned about health risks — to the point where the anti-asbestos lobby is able to publish pictures of children playing on top of what is allegedly an asbestos dump in India; and consumption of asbestos and asbestos products in some developing countries seems set to grow by as much as 5 per cent a year, or even more.

But asbestos company executives do not believe that increased sales in the Third World can compensate for the dramatic fall in demand in industrialised countries.

Foreign Affairs

Imperialism, Gaullism and the Falklands

By Ian Davidson

AS THE euphoria over military victory in the south Atlantic seeps away, the political establishment in Westminster and Whitehall is having to grapple with another agonising reappraisal of Britain's defence capabilities. But Mrs Thatcher's uncompromising attitude to the future of the Falkland Islands seems likely to make this review even more agonising than it might have been, and may well spill over into a more general reappraisal of Britain's foreign policy priorities.

In schematic terms, the defence question may be divisible into five discrete packages, though obviously analytical neatness is unlikely to be rewarded by black-and-white policy decisions.

First, there will be the question of replacing all the equipment lost in action — the ships, helicopters, Harriers, and other stores. If they were thought to be necessary in March, and proved necessary in April and May, it will be very difficult to argue that they are not necessary now.

Second, there will be the cost of protecting the Falklands in future, with a garrison ashore and ships at sea. Unless the Argentines renounce any future hostilities, this may have to be quite a significant force; even if they do, it may still have to be potentially significant, because a future Argentine Government may yet seek to avenge the defeat.

Third, the men in blue will be vociferously demanding a reversal of the Nott policy of cutting back Britain's surface fleet, in the hope of re-opening the aircraft carrier issue. To the extent that Britain has just brought off a remarkable feat of conventional force projection a long way from home, their arguments may well be supported by those in Washington who set most store by the ability of the allies to support Alliance activity outside the Nato area.

Fourth, there is the question of Britain's conventional forces in Germany. In the last defence review, Mr Nott cut the navy rather than BAOR, at least partly in order not to upset the Germans. But the growing intellectual debate over the viability of Nato's nuclear doctrine of flexible response is pushing us towards the question whether

we can afford not to increase our conventional forces in Germany. Gen. David Jones, the retiring chairman of the U.S. Joint Chiefs of Staff, is only the latest authoritative figure to cast doubt on the possibility of containing or limiting nuclear war. The danger that any conflict on the central front just might lead to all-out nuclear war may be enough to deter the Soviet Union from starting anything.

But western governments will find it increasingly difficult to claim plausibility and thus popular support for a defence strategy which is denounced by the military experts; conversely, if public opinion is offered a credible third alternative to suicide or surrender, it may be prepared to accept the costs of the alternative.

The fifth consideration is the Trident submarine launched ballistic missile system. This is partly a question of cost, but it is also, or may become, a question of nuclear arms control. If the Strategic Arms Reduction Talks (Sart), which begin next week, make any progress along the lines of President Reagan's radical proposal, there will be a stark contrast between American plans for deep cuts in the nuclear arsenals of the two superpowers, and Britain's plans for a steep increase in the number of its warheads. Britain's acquisition of a Trident force could seriously aggravate the negotiation of a superpower agreement.

On the face of it, it is simply implausible to suppose that Britain can satisfy all five lobbies: even with substantial real increases in defence expenditure, Mr Nott was forced to cut back on the navy because the cost of advanced defence equipment rises so much faster than the normal rate of inflation that bankruptcy was staring him in the face. Something will have to give.

A review of the Trident decision, it may be argued, is

least urgent, because the really big lumps of expenditure do not arise until later in the decade. Nevertheless, deferral is not really a satisfactory policy. The assumption of Trident implies preparatory programmes on infrastructure, like shipyards, and the assignment of design teams to the technology of the system; and planning for Trident means not planning for other forms of defence expenditure.

As a paradigm for the future shape of Britain's navy, the Falklands war has been almost entirely misleading. American advocacy for out-of-area capability was based on the notion that at least some of their European allies should be prepared to help them fight off a Russian threat in the Third World, especially if that threat were aimed at the security of the West's oil supplies from the Gulf. Yet recent events in the Gulf put an entirely new complexion on the question; would the U.S. contemplate force against the Iranians if they tried to use the oil weapon against the West?

On the other hand, the taking of the Falklands demonstrated the general principle that, whatever the virtues of nuclear deterrence, the only usable force is conventional force.

The one gratuitous item in the list is number two — the defence garrison for the Falkland. In the immediate aftermath of the war, some military presence is unavoidable. But the more heavily Mrs Thatcher rules out any future formula which could lead to an accommodation between the Argentine and the islands, the more certain it is that the British defence effort in the South Atlantic will have to be large and permanent.

Unless Mrs Thatcher supposes that Britain's defence budget can be stretched without limit in every direction, she faces three options, which may be crudely summarised: imperialism, the defence of the Falklands and a big surface navy; Gaullism, with Trident; or European solidarity, with more emphasis on money for a plausible posture in the central front. Unfortunately, all her worst instincts seem to point in the direction of a combination of imperialism and Gaullism.

Letters to the Editor

Victory in the Falklands—courage for the next steps to peace.

From Dr P. Rogers

Sir — During the period of elation following the taking of Port Stanley, it is tempting to see the Falklands conflict as a brilliant victory for Britain. It is a temptation which should be resisted.

The task force of some 30 warships was twice the size of the entire Argentine navy. It was backed up by another 70 ships and the total personnel involved outnumbered the Argentine forces on the Falklands by nearly 3 to 1.

Furthermore, our forces were among the best equipped in the world, facing Argentine forces which, with very few exceptions such as the Super Etendard/Exocet combination, were relatively obsolete. Our nuclear-powered submarines,

for example, were a generation ahead of anything in the Argentine navy and effectively bottled up that navy in port.

True, we were operating at a considerable distance from home bases, but we did have a safe anchorage at South Georgia for most of the conflict whereas the Argentine air force had to operate at the limits of its range.

Given these circumstances the size of our losses gives no cause for satisfaction. Our casualties included nearly 250 men killed, more than ten times as much as at Suez. We lost four warships and had a further five badly damaged (HMS Glasgow, HMS Glamorgan, HMS Argonaut and two so far unnamed frigates).

Two logistic support ships and a major merchant ship

were lost and Press reports indicate at least five other ships damaged. We lost eight fixed-wing aircraft and at least ten helicopters. In monetary terms, British losses exceeded \$800m, far higher than those of Argentina.

All this simply does not square with talk of outstanding military success and it raises awkward questions of both a specific and a general nature. They concern such matters as the material used in modern warships, the inadequacy of area and point defence systems, the acute lack of long range radar warning systems and the failure, despite repeated attempts, to destroy the Port Stanley airstrip.

At a more general level we are now finding that by winning a military victory on the

Falklands, we are committed to maintaining considerable forces there for the indefinite future, because our Government's attitude allows no compromise. Even at this moment of apparent victory, I would maintain that responding to the Argentine invasion with massive military retaliation was a mistake. It may have set us up well for winning the first Falklands war but, with further conflict to come, it made a permanent settlement far more difficult.

What is now required is the courage to take the steps necessary to negotiate a lasting peace.

(Dr) Paul Rogers, School of Peace Studies, University of Bradford, Bradford, West Yorks.

Humanitarian aid in Vietnam

From Mr M. Baz

Sir — It is encouraging to see your attention has been turned, through the excellent series of articles by Alain Cass, to the sad plight of Vietnam.

The voluntary agencies in Britain which support both refugee work and small aid programmes in Vietnam have for several months been urging the British Government to reconsider its withdrawal of aid and to support the French proposal for EEC humanitarian aid. But so far nothing has been done. Apparently, even the continuation of the English language teaching programme is regarded as too generous.

Martin Baz, Christian Aid, 240-250, Ferndale Road, Brixton, SW9

Exports to Nigeria

From the Chairman, Westgate Shipping

Sir — Your Africa Editor (June 11) has drawn attention to the problem for British exporters arising from the confusion over the Nigerian deadline for the despatch of imports. He is wrong, however, to say that Baco Liner 2 did not leave Hamburg until May 16. This company has arranged for consignments of British exports to be loaded on Baco Liner 2 for despatch from Hamburg before the closing date. This was achieved, the vessel sailed before midnight on May 15, and these consignments received a clear bill.

Nigeria's austerity measures have caused concern, but they will in our view safeguard the Nigerian economy to the ultimate advantage of British exporters, who retain a powerful grip on this market. Tom Hodge, 83, Parkgate Road, SW11.

The state of Israel

From Mr C. Jacobs

Sir — The avowed policy of the Palestine Liberation Organisation has been and still is, to eliminate the state of Israel. I wonder what Ian Davidson (June 16) would have written if that event took place? Mr Begin decided not to wait for Mr Arafat to carry out that threat. Mr Arafat's cowardice in placing his Soviet-armed troops in the middle of the Lebanese civilian population, is something which he has to answer for. C. M. Jacobs, 24, Boyton House, Wellington Road, NW8.

Accounting and inflation

From Mr D. Heady

Sir — The Financial Times seems to have become a forum for infighting about the details of current cost accounting (Lex, May 27; Letters, June 7 et al). Both the proponents and opponents of CCA seem to have lost their way. Each presents arguments, each probably has a thick file and many statistics to support his views. Neither has all the available evidence. Even the Institute of Chartered Accountants in England and Wales does not have all the evidence — how can it after less than two years of a three-year experimental period? "Those people who now proclaim most loudly the virtues of SSAP 16" are every bit as wrong as those who wish "to banish for ever the useless hot air that is SSAP 16." It may transpire that the "sprinkling of flat earth" company chairmen is right or that the "high priests" of the ICA council (whoever they may be) will prove to be right. I doubt if either can be entirely right, but conclusions cannot yet be drawn.

I am saddened to feel obliged to write this letter. In 1977 I strongly supported those who were extremely clever and elegant chartered accountants, David Keymer and Martin Haslam, by obtaining signatures for them to requisition an ICA meeting, by writing letters of support and by speaking in their favour. On this occasion I oppose them. I oppose them not because I am a member of the ICA council (since last year) but because they are wrong to take action in the

middle of an experimental period and to waste thousands of pounds of institute members' money in the process. The right time for their action was when the draft SSAP 16 (ED 24) was published in April 1979, or they should leave it to the end of the experimental period. If then the wrong decisions are made, it is then and in that sort of situation that they would have my full support and find that not all members of the "establishment" are necessarily so established. In fact they might even find that by then CCA had destroyed itself to be replaced by something which would appeal to all who are concerned, with the effects of inflation (whether at 2 per cent or 200 per cent) which principal effect for most businesses is the depletion of capital.

In many respects it may be that SSAP 16 should not have escaped captivity, but it did and Messrs Keymer and Haslam appeared then not to have tried to stop it. In those circumstances and bearing in mind that it affects so few (probably less than 4 per cent of all accounts prepared) then let us leave it alone. D. E. Heady, 87 Western Road, Romford, Essex.

From Mr M. Robins

Sir — Many accounting standards are conceptually weak. For example SSAP 4 treats government grants not as they manifestly are, as deferred income. SSAP 6 enables companies to report profits or losses before (invariably substantial) costs outside of the supposed ordinary activities of the business. Such costs should rightly

be included in the profit before tax and appropriately noted. SSAP 9 insists that overheads are attributed to stock on the basis of "normal" activity. Normal is subjective whereas actual is factual. SSAP 10 confuses trading flows with funding. Cash flow statements should exclude all items of funding and the standards requirement for an analysis of change in working capital should be replaced by analysis of change in all categories of funding. SSAP 16 is the daddy of them all and is a nightmare. Even sophisticated commentators get confused. Lex (May 27) suggests that stock profits are not "genuine profits." They manifestly are genuine but are involuntary (being a function of stockholding, and inflation) and are not distributable. Because profit is fortuitous it does not cease to be profit.

The way out of the impasse created by over a decade of authoritarian standard setting is to abolish the accounting standards committee forthwith.

Each business must reason out its own accounting policies and clearly disclose them. Each auditor must answer for himself to the question "what is truth?" and not slavishly follow without thought standards. M. J. Robins, 14 Blenheim Road, Haddon Wick, Swindon.

From Mr A. Ferguson

Sir — Mr Dickson (June 15) asks, in effect, if companies which distribute more than their current cost accounting profits are distributing their real capital and then re-financing it, and also he asks, if so, why? His apparently simple question goes to the roots of

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Chamberlain Phipps sharply higher

THE CONFIDENCE expressed by the chairman of Chamberlain Phipps midyear that the group's recovery would continue through the second half has been borne out. Taxable profits for the second six months improved from last time's £1.13m to £1.81m and helped lift the total for the year ended March 31 1982 by £1.38m to £3.23m, an increase of 74 per cent.

Stated earnings per 10p share emerged well ahead at 7.19p (4.82p) and the dividend is being raised from 3.1p to 3.3p net by a final of 2.2p.

Mr W. R. Chamberlain, the chairman, says the recovery reported last November was maintained through the second half despite the continuing recession both at home and overseas.

He points out that while sales for the year were very similar to the previous year's (they came through at £66.53m against £62.67m) profit margins improved. At the trading level, profits rose by 46 per cent to £3.92m (£2.65m).

The pre-tax surplus included a share of profits of associates, higher at £36,000 (£26,000), and was after net interest charges of £726,000 (£853,000).

Tax jumped from £553,000 to £1.28m and minorities accounted for £202,000 (£143,000). The attributable balance was sharply

DIVIDENDS ANNOUNCED

	Current payment	Date	Corre- Total	Total
			div. year	last year
Chamberlain Phipps	2.2	Aug 24	2	3.3
Delyn Packaging	1	Aug 20	nil	1
Property Partnerships	3.1	Aug 2	2.75	5.6
Walker and Staff	1.35	—	1.35	1.35
Whitecroft	3.1	—	2.6	4.5

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM Stock.

higher at £1.35m (£300,000) after deductions for profit sharing share scheme, £54,000, against £40,000, and extraordinary costs of £348,000 (£827,000). Dividends will absorb £796,000 (£730,000).

The chairman says it is difficult to find evidence of an improvement in the UK economy, explaining that the markets in which the group operates remain, by and large, depressed. He adds that he is concerned about economies in other countries, in particular, North America. However, although in his opinion the world economy remains unpredictable, providing current

trading conditions do not deteriorate, the chairman is confident the group will make further progress during the current year.

The directors' general strategy will be to maintain the group's strong position as a supplier to the UK footwear manufacturing industry and at the same time use its specialised expertise to develop profitable investments in other countries where footwear manufacture is sufficiently important.

In addition, they will continue to invest in and strengthen the various sectors of the group which have been developed in

the UK with a number of other industrial markets.

All the group operating divisions contributed to the improved results with the general industries division showing a substantially improved performance which gives encouragement for the future.

comment

Chopping back loss making activities has enabled Chamberlain Phipps to make good headway in repairing margins and profits. Pre-tax there is a 74 per cent advance over the previous year's depressed outcome. The most marked of the divisional improvements came from general industries where trading

conditions do not deteriorate, the chairman is confident the group will make further progress during the current year. The directors' general strategy will be to maintain the group's strong position as a supplier to the UK footwear manufacturing industry and at the same time use its specialised expertise to develop profitable investments in other countries where footwear manufacture is sufficiently important. In addition, they will continue to invest in and strengthen the various sectors of the group which have been developed in

Whitecroft more than doubles to £3.57m

PRE-TAX profits of Whitecroft, a holding company with interests in textiles, building supplies and engineering, expanded sharply from £1.79m to £3.57m for the year to March 31 1982 after taking account of interest charges of £1.14m, compared with £2.22m.

Mid-year profits were well ahead at £1.57m (£976,000) and a successful outcome for the full year was anticipated. Stated earnings per 25p share for the full period advanced from 7.58p to 11.83p and an increased final dividend of 3.1p (2.6p) lifts the net total to 4.5p (3.85p).

At the attributable level there was a turnaround from a £1.55m (£1,050,000) to profit of £1.99m after allowing for higher tax of £1.1m (£123,000), minority debits of £6,000 (£7,000 credit) and a substantial reduction in extraordinary charges from £4.21m to £2.73m being mainly losses on closure and reorganisation of subsidiaries less surpluses on sales of subsidiaries and properties. Full-year turnover slipped from £89.46m to £86.7m.

Net asset value per share was 11.83p (10.85p). On a CCA basis pre-tax profits were £1.33m (£547,000 loss).

comment

With income gearing more than halved at 24 per cent, and the absence of £4m of extraordinary costs, Whitecroft has swung back to attributable profits. Cost cutting, too, with about 600 redundancies, has had its desired effect, with trading profits up 20 per cent. Moorlite has once again been the strongest growth area, and seems to have been responsible for over 80 per cent of the £2.24m profits from engineering divisions.

The year's dividend of this group which develops and owns commercial properties for investment in the principal towns of East Anglia is being raised from 5p to 5.6p net per share with a final payment of 3.1p (2.75p). A valuation of the group's investment properties as at the year end, by a chartered surveyor, came to £10.44m (£10.02m). Net assets per share, before deducting the potential liability to capital gains of 76p, were 37.6p.

Tax took £377,000 (£387,000) and there was a transfer to the asset replacement reserve of £60,000 (£50,000).

At the half year stage the group was already behind with pre-tax profits of £347,000 (£356,000).

Malaysianisation impact on Harrisons & Crosfield

A CONSIDERABLE impact is expected by Harrisons and Crosfield following the implementation of its Malaysianisation deal, according to Mr Thomas Prentice, chairman of its annual statement.

Subject to shareholders' approval the group has agreed to sell to the investment agency, Permodalan Nasional Berhad, part of its controlling interest in Harrisons Malaysian Estates. Under the deal, the holding will be reduced from 80.3 per cent to 30 per cent.

A "pro-forma" profit and loss account has been drawn up for 1981 based on the assumption that the proposals had taken effect on December 31 1980. Compared with the published accounts turnover is shown as sharply lower at £748m against

£814m. However, pre-tax profits are little changed at £47m (£47.2m) after associates are shown to contribute more at £9.3m (£4.4m) and net interest is given as receivable at £3.6m (payable £2.4m). These accounts assume that UK bank loans and interest charges of £5.4m have been eliminated by the proceeds of the sale and that HME is treated as an associate.

Earnings per share are given as rising from 37.1p to 44.9p. Mr Prentice reports that the company will receive £150m for about 50 per cent of the shares of HME, before any costs of realisation. Liability for capital gains tax is estimated to be not more than £22m of which a large part will not be payable until July 1 1982.

World trade remains depressed, according to Mr Prentice and so far in 1982 he says that there is little evidence of increased economic activity in the industrialised countries. While commodity prices and in particular those for rubber, remain depressed, plantation crops have been higher to date in 1982.

He reports that timber and building supplies have had a difficult start because of the severe winter, but has now recovered.

Shareholders' funds at the end of December 1981 stood at £266.33m (£210.32m) and fixed assets at £215.13m (£122.51m). Net current assets were little changed at £103.89m (£106.23m). Meeting: The Baltic Exchange, 14-20, St Mary Axe, EC, July 15 at 11.15 am.

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Brit. Benzol recovery continues

FOLLOWING A return to profits taxable at the half year stage of £92,000, against losses of £1.29m, coke and smokeless fuel manufacturer British Benzol

Carbonisation continued the recovery with profits for the year to March 31 1982 of £183,000 compared with losses of £2.65m. Sales for the 12 months fell from £13.7m to £8.59m.

Dividend payments are again being missed, even though the group returned to stated earnings per 10p share of 1.6p (26.4p losses).

During the year borrowings declined from £1.32m to £1.77m and shareholders' funds rose from £715,000 to £1.42m. Stocks fell from £682,000 to £330,000 including finished goods of £48,000.

The directors say production volumes increased, materially, product quality is at a very high level and the group has had limited success in widening its market. The company is immeasurably stronger than seemed likely only 12 months ago, and they look to the longer term future with confidence.

There was no tax charge (£53,000 credit) and after extraordinary debits of £27,000 (£1.47m) the attributable profit came to £156,000 (£2,06m losses).

Current cost adjustments reduced the attributable profits to £51,000 (£3.9m losses) and

earnings per share to 0.7p (27.1p losses).

Now just a third of the company, it once was, British Benzol is at least back in the black. The company appears to be off the critical list, thanks to its elimination and improved productivity, but shareholders' funds are still only 30 per cent of what they were two years ago.

Investigations into a possible expansion into the domestic smokeless fuel market continue, but any solid recovery by the company still awaits the release of the UK economy from its recessionary sick-bed. The shares went up 1p to 11 1/2p yesterday. The market capitalisation is £1.6m.

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Allied Designers at £138,000

INCREASED pre-tax profits were shown by Allied International Designers Group for the six months to April 30 1982. The surplus rose from £84,000 to £138,000 on turnover higher at £1.7m against £938,000.

There is no interim dividend for this USM stock but the final payment is expected to be not less than 0.5p (0.3p).

Attributable profits in the second half when the directors say a full six months contribution from MAS Survey Research (acquired in April) will be included, should increase by at

least 33 per cent to £184,000—or better.

Mr James Pidditch, chairman, points out that in his last annual report he "stated that 1982 would be a year of growth and results would show in the second half of the year."

The figures of this design and product development group include the results of MAS for the period April 5 to 30. If the results of MAS were included for the six months to April 30 turnover would be £2.41m and profit £184,000.

The directors report that the considerable interest being shown in the Husky computer is being translated into firm orders—one department of the Ministry of Defence has issued a letter of intent for a significant number of units.

The directors are also pleased by the immediate demand for two new market research services which were established with lower setting up costs than expected.

Looking ahead, the directors say they are actively pursuing further acquisitions. All the subsidiaries improved their profit performance against the same period last year.

Excluding the results of the MAS acquisition turnover and

profits compared with the same period last year rose by 69 per cent and 61 per cent respectively. This was after writing off at research and development expenditure, while the value of work done on a speculative basis for a licensing subsidiary has been ignored, but will be assessed when the annual figures are finalised.

Tax for the period took £74,000 (£44,000) and after minorities attributable profits emerged at £65,000 (£40,000).

comment

AID appears poised for take-off. Turnover is now running at an annual rate of £3.7m while the MAS acquisition assures that pre-tax profits for the full year will be about three times last year's £141,000. The company looks set for a full Stock Exchange listing next year.

In the meantime, it is pursuing an active acquisition policy, targeting the U.S. and the Far East as likely spots for expansion. With a promising portable computer in its stable and growing strength in market research, AID is a stock to watch. Shares yesterday closed at 30 1/2p where the market capitalisation is £13.12m.

Property Partnerships downturn

TAXABLE PROFITS of Norwich based Property Partnerships slipped from £737,000 to £711,000 in the year to March 31 1982, while the stated earnings per 25p share fell from 9.9p to 9.4p.

The year's dividend of this group which develops and owns commercial properties for investment in the principal towns of East Anglia is being raised from 5p to 5.6p net per share with a final payment of 3.1p (2.75p).

A valuation of the group's investment properties as at the year end, by a chartered surveyor, came to £10.44m (£10.02m). Net assets per share, before deducting the potential liability to capital gains of 76p, were 37.6p.

Tax took £377,000 (£387,000) and there was a transfer to the asset replacement reserve of £60,000 (£50,000).

At the half year stage the group was already behind with pre-tax profits of £347,000 (£356,000).

George Wimpey faces further difficult year

SIR REGINALD SMITH, chairman of George Wimpey told shareholders at yesterday's AGM that the group's base was stronger than ever, while many of its subsidiaries were still performing during 1981 still prevail.

The reduction in inflation in the UK boded well for the future, he said, but the level of public spending on building and civil engineering remains depressed. Meanwhile high interest rates persisted in America.

While being cautious the company would continue to invest and is well placed to take advantage of any upturn in the U.S.

Wimpey Homes' new marketing initiative had led to an improved selling rate assisted by lower mortgages and the introduction of new house types. But the impact of lower sales towards end of 1981, he said.

The world oil surplus had caused some countries to reconsider planned expenditure based on oil revenues. This had increased competition.

The group's order book was at a satisfactory level and Sir Reginald was more confident than ever that Wimpey would maintain its pre-eminent position in the construction industry. However, 1982 was proving to be another difficult year.

Buckley's Brewery sees little change in volume

Mr W. K. Buckley, chairman of Llanelli-based Buckley's Brewery, tells shareholders in his annual statement he cannot see the company's sales volume moving upwards significantly until customers are able to earn enough to let them invest more in enjoyment and relaxation.

This will not occur until there is an industrial revival in the brewery's trading area which will need Government assistance, he says. He points to unemployment levels in the area where in the Amman Valley, for instance, it stands at 25.4 per cent and at Garnant at 46 per cent.

As reported on May 28, the company's pre-tax profits for the 53 weeks to April 3 1982 were

little changed at £1.1m (£1.02m), and the year's dividend was maintained at 2.35p net per

'Bulldog' of £100m from New Zealand

NEW ZEALAND has launched a £100m "bulldog" bond, its first high-interest sterling issue in a decade. A bulldog bond is a domestic sterling debenture for a non-UK borrower.

The issue, managed by S. G. Warburg, is 22½ per cent partly paid, the balance is payable on September 20. The issue yield will be fixed on Wednesday and will provide a margin of 1 per cent above the mean of the gross redemption yields on the 12½ per cent Exchange Stock 1987 and the 12 per cent Treasury Stock 1987.

Brokers to the issue are Sprimgeour, Kemp-Gee and Rowe and Pitman.

Good start for Shiloh Spinners

According to management accounts, Shiloh Spinners, the spinning, cotton, wool group, was operating on a profitable basis in the first 10 weeks of the current year. Mr Edmund T. Garside, chairman, told members at the annual meeting. He added, however, that there were still grounds for caution, as there was no basic underlying improvement in the overall economic outlook, and the spinning side still had problems.

The main subsidiary, WM Supplies (UK) had made a good start to the year and prospects for continued growth in both parts and turnover were encouraging.

For the year ended March 27 1982 turnover was static at £25.4m (£25.3m) while pre-tax losses were reduced from £293,542 to £166,246.

Ronson denies any current talks with F. W. Woolworth

Mr Gerald Ronson, chairman of Heron Corporation, one of the UK's largest companies, said yesterday that his group had been in talks with F. W. Woolworth, the retailer, with a view to doing a deal last October. But, the discussions came to nothing and no talks have been in progress this year.

Responding to reports that he was involved in talks with Woolworth, Mr Ronson confirmed that talks had taken place. He said that the U.S. parent of Woolworth planned to reorganise the UK operations in which his business interests would have participated in a newly restructured UK group. The plan was not pursued.

On his group's other business fronts Mr Ronson said that his mortgage banking operations were financing 75 per cent of a \$25m property development in Arizona. But he stressed it was a normal commercial financing operation rather than a direct involvement.

Commenting on speculation that he was poised to bid for UDS, the retailing chain, he said: "I am not making any bid and we do not own any shares."

SCOTTISH ROAD

Kilcat and Aitken, acting on behalf of National Freight Company, has acquired over 300,000 Scottish Road Services 7 per cent Cumulative Preference shares at 57p but the offer remains open.

National Freight owns all Scottish Road ordinary, but none of the Preference shares. They wish to acquire a sufficient proportion of the Preference shares for fiscal and administrative reasons. Offer remains open until July 2 and may be extended.

Stormgard-Chartress has an interest in 1,562,360 ordinary shares in 1982, following the recent reorganisation.

Caparo Industries - Caparo Group has purchased 250,000 shares, making holding 23,492,750 shares.

North Atlantic Securities Corporation - Colonial Mutual Life Assurance Society and its subsidiary - Colonial Mutual Life (Pension Annuities) - hold 945,000 ordinary shares (5.1476 per cent).

London and St Lawrence Investment Company - Morrice Trust has disposed of its holding amounting to 1,568m ordinary shares (£4.29 per cent). Sun Life Assurance Society is now interested in 1,568m ordinary (6.291 per cent).

Edward Jones Group - Centreway Industries has purchased 25,000 ordinary shares, making interest 540,000 ordinary shares (12.6 per cent).

Anvil Petroleum - Finance and Investment International bought 40,000 shares, making

UK COMPANY NEWS

BIDS AND DEALS

Imperial Group plans to sell plastics offshoot

Imperial Group yesterday announced plans for a further slimming of its much-reduced paper, board and plastics division. Discussions are being held with an unnamed overseas company which may lead to the sale of Imperial International and its subsidiaries operating in a number of areas of plastics conversion.

Plascoat achieved pre-tax trading profits of £798,000 in the year ended October 31 on turnover of £26.6m and accounted for nearly half of the division's turnover of £51.5m. It employs 1,400 people at 20 factories in the UK and abroad.

In its 1980-81 annual report Imperial said that Plascoat's activity levels had been severely depressed although the fourth quarter had shown some improvement.

Imperial has been cutting back its 300,000 and accounted for its loss-making St Anne's Board Mill and selling its half-stake in Mardon Packaging International to the other shareholder BATs. The other remaining company

in the division, Robert Fletcher and Son, performed well last year though weak demand for light-weight papers led to the closure of two smaller machines. However, Fletcher has a strong link with Imperial's tobacco activities in producing cigarette papers.

The proposed sale of Plascoat came as no surprise given the recent run-down of this division, said one analyst. The division is too small to be worth much management time, he commented.

BUNZL/BEMROSE

Bunzl, the paper and packaging group, yesterday sent another letter to shareholders of specialist printer Bemrose Corporation in support of its contested bid for the company.

In a letter to Bemrose shareholders Bunzl advanced what it called "substantial reasons" for accepting its bid, which reaches its first closing date tomorrow.

Bemrose's rejection document paid little regard to the advantages which a link up with Bunzl would offer, Bunzl said. Commenting on the Bunzl document, which chief executive Mr David Wigglesworth said: "It does not amount to much." He pointed out that Bunzl's own figures showed the convertible loan stock offer had declined in value.

THE ECONOMIST

The Economist Newspaper has acquired Crawford Publications which publishes Crawford's Directory of City Connections. Jonathan Crawford remains managing director of the new subsidiary and continues his independent role as editor of Crawford's.

Crawford's Directory of City Connections lists, for each British quoted and unquoted company covered, their stockbrokers, financial advisers, auditors, solicitors, insurance brokers and financial relations consultants. Substantial shareholders being included for listed companies only and ultimate holding companies overseas for direct UK unquoted subsidiaries.

Heywood Williams restaurant disposal

Heywood Williams has disposed of its wholly owned subsidiary, 55 Water Street restaurant, for \$1.6m (£919,540) cash.

Net profit of Water Street for 1981 was \$208,000 and net assets were \$468,000. Water Street was the last of Heywood's American restaurant operations and those interests remaining in the U.S. are relatively small property investments.

Proceeds of the sale will be used to reduce bank borrowing.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY
Interim: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers
Final: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers

JUNE 23
Interim: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers
Final: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers

JUNE 24
Interim: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers
Final: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers

JUNE 25
Interim: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers
Final: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers

JUNE 26
Interim: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers
Final: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers

JUNE 27
Interim: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers
Final: Ashdown, Investment, Countrywide Properties, J. and H. S. Jackson, Lockers

Brown Shipley

Extracts from the annual statement by Lord Farnham, chairman of Brown Shipley Holdings p.l.c., for the year ended 31st March 1982.

Results for the Year

The profit of the group for the year ended 31st March 1982, after providing for taxation and transfer to the inner reserve of the Bank, amounted to £2,048,697 compared with £1,540,069 in 1981. Increased activity in most areas of the banking group's business was the main factor in a welcome recovery in its profit from the low level of last year. This combined with a further significant increase in the profit of the insurance group to produce earnings of 17.1p per share for the year. This compares with the equivalents of 13.4p in 1981 and 15.7p in 1980. A final dividend of 4.25p per share is recommended, making a total of 7p per share for the year as against an adjusted 6.5p per share last year.

Banking Group

The acquisition of Medens Trust and increased activity in commercial banking led to higher levels of loans and advances and acceptance business has been further stimulated by the Bank of England's use of the bank bill under its new system of monetary control. Competition ensured that margins remained fine throughout the year, especially on acceptances. Fee income, particularly in the corporate finance area, increased and both our leasing and factoring companies made good progress. Financial markets remained volatile and provided opportunities for profitable trading. Our banking companies in the Channel Islands and in Dublin again made useful contributions to the group profit.

Insurance Group

The insurance group has made another important increased contribution to our group profit. The profits of our subsidiaries in South Africa and the United States again showed good growth, as did our earnings in London from overseas business. These results were further significantly improved by the sharp decline in the value of sterling during the year. This contrasts with 1981 and 1980, when profit growth was held back by a strengthening pound. In the United Kingdom our Schools Insurance business did very well but our other activities are more dependent on the domestic economy and remain depressed.

The Future

In the United Kingdom much of our business will remain affected by the depressed state of the domestic economy and the level of interest rates, despite their painfully slow decline, is still a heavy burden on our customers. The process does, however, continue and the further decline in inflation should ease the pressures not only on our customers but also on the costs of our banking and insurance activities. Banking margins will continue to reflect strong competition but the present level of activity provides a good foundation for the year ahead. Overseas activities will remain very important to our insurance group and seem likely to be the basis of further useful growth. We are encouraged by the opportunities available to us both at home and overseas. Our ability to take advantage of these will, as always, depend on the optimism and enthusiasm of our management and staff throughout the group. I am sure you will join with your board in expressing our continued appreciation of their efforts.

Year ended 31st March	1982	1981
	£000	£000

Profit after taxation	2,049	1,540
Comprising:		
Banking group	1,201	859
Parent company	76	73
Insurance group	1,655	1,269
less taxation	1,731	1,342
	883	661

Realised capital profits	192	1,080
Earnings per share	17.1p	13.4p
Dividend per share	7p	6.5p
Shareholders' funds	32,374	30,727

A copy of the annual report and accounts may be obtained from: The Secretary

Brown Shipley Holdings p.l.c.
Founders Court, Louthbury, London EC2R 7HE

EUROPEAN OPTIONS EXCHANGE

Series	Vol.	Aug.	Last	Vol.	Nov.	Last	Vol.	Feb.	Last	Stock
GOLD C	8300	49	14.8	12	27.50	8	35			\$896.50
GOLD C	8325	58	3.50	21	15	8	17			"
GOLD C	8350	10	0.30	4	1	1	1			"
GOLD C	8375	10	0.30	4	1	1	1			"
GOLD C	8400	10	0.30	4	1	1	1			"
GOLD C	8425	10	0.30	4	1	1	1			"
GOLD C	8450	10	0.30	4	1	1	1			"
GOLD C	8475	10	0.30	4	1	1	1			"
GOLD C	8500	10	0.30	4	1	1	1			"
GOLD C	8525	10	0.30	4	1	1	1			"
GOLD C	8550	10	0.30	4	1	1	1			"
GOLD C	8575	10	0.30	4	1	1	1			"
12½ NL 81 87-91										
COO C	F.107.50	69	2.20							F.110
COO C	F.110	25	1.20							"
COO C	F.112.50	400	0.50							"
COO C	F.115	10	0.50							"
COO C	F.117.50	180	1.20							"
COO C	F.120	82	2							"
12 NL 81 85-88										
COO C	F.102.50	10	1.80							F.105.40
COO C	F.105	20	0.60							"
COO C	F.107.50	45	0.80							"
COO C	F.110	25	0.80							"
12½ NL 82 88-92										
COO C	F.108.50	677	0.05							F.100.80
COO C	F.110	20	0.80							"
COO C	F.115	100	0.80							"
10 NL 82 86-89										
COO C	F.97.50			8	1.10					F.96
COO C	F.100			20	0.70					"
COO C	F.102.50			20	0.40					"
COO C	F.105			20	0.10					"
COO C	F.107.50			50	6.80					"
ABN C	F.300				2.80					F.279
ABN C	F.350				8.50					"
AKZO C	F.87.50			21	1					F.82.30
AKZO C	F.90			45	0.60					"
AKZO C	F.92.50			8	1.50					F.85.20
AKZO C	F.95			40	6					"
HEIN C	F.55			40	6					"
HEIN C	F.60			40	6					"
HOOG C	F.15			18	1					F.99
KLM C	F.90			13	5.50					"
KLM C	F.100			23	8.80					"
KLM C	F.110			24	1.10					"
KLM C	F.120			10	2.80					"
KLM C	F.130			28	5.20					"
KLM C	F.140			28	3.40					F.111.20
NEDL C	F.130			10	10.10					"
NEDL C	F.140			1	9					"
NEDL C	F.150			80	5.50					F.113.70
NATN C	F.115			29	1					"
NATN C	F.120			80	5.50					"
PHIL C	F.30			10	2.50					F.32.10
PHIL C	F.32.50			293	0.40					"
PHIL C	F.35			175	0.30					"
PHIL C	F.37.50			103	1.10					"
PHIL C	F.40			103	0.80					"
PHIL C	F.42.50			225	1.10					"
PHIL C	F.45			10	0.30					"
PHIL C	F.47.50			6	5.50					F.36.20
RD C	F.90			170	3.10					"
RD C	F.100			27	0.50					"
RD C	F.110			140	0.70					"
RD C	F.120			18	1.90					"
RD C	F.130			10	7.50					"
RD C	F.140			10	0.70					F.144.50
RD C	F.150			25	2.80					"
UNIL C	F.140									"
UNIL C	F.150									"
TOTAL VOLUME IN CONTRACTS:	7187									
A=Ask B=Bid C=Call P=Put										

Yule Catto & Co plc

RESULTS	Year	14 months
	1981	1980
	£000	£000
Turnover	101,730	36,389
Trading profit	5,981	2,898
Profit before taxation	5,749	2,391
Attributable to shareholders	2,498	903
Earnings per share	11.06p	2.61p
Dividend per share	2.50p	2.00p
Assets per share	141.05p	117.00p

At the AGM on 17th June, Lord Catto reported:

- The results were encouraging in the light of the continuing UK recession
- Overseas companies made a major contribution
- Benefits of Revertax acquisition are now apparent
- GOAL Petroleum plc reports an additional discovery in an extension to Balmoral field
- 25% increase in ordinary dividend
- Following a general review of operations, the marinas were sold in June 1982

New Bond Street House, 1 New Bond Street, London W1Y 0SD

Big Colombian nickel venture opens

BY GEORGE MILLING-STANLEY

COLOMBIA'S President Julio Cesar Turbay launched the country's first major mining venture at the weekend, with the formal inauguration of the Cerro Matoso ferro-nickel plant. The plant, alongside a big deposit of laterite nickel ore near Montebiano in north-western Colombia, will process 850,000 tonnes of ore a year to produce 25,000 tonnes of nickel for export, reports Sarita Kendall from Bogotá.

The Colombian Government has a 45 per cent interest in the project through Ecoguel, a

subsidiary of the state-owned industrial development institute.

The Royal Dutch/Shell group's Billion Overseas has a 35 per cent stake in the venture, while the remaining 20 per cent is held by Colcon, a local unit of Hanna Mining of the U.S. Cerro Matoso's power will be supplied by a coal mine at Sarco Jorge which is due to come into production in September, and natural gas piped from nearby fields. Hydro-electric power is also available in abundance, making energy costs manageable. This is a vital factor in the

production of nickel form laterite ores, which require considerably more energy than the sulphide ore deposits in Canada, for example.

The Cerro Matoso deposit was discovered as long ago as 1956, and it has taken many years of negotiation, exploration, and experiments with different processes before the project took shape. It represents an investment of \$400m (£228m) in an isolated cattle ranching where few of the big landowners dare to live on their farms because of the ever-present threat of guerrilla activity.

Overseas financing for the project came from a consortium headed by Chase Manhattan Bank, \$120m, the World Bank with 70m and the U.S. Eximbank with \$25.6m.

With nickel prices, like those of most other metals, currently in the doldrums, Colombia has revised earlier estimates of foreign exchange earnings sharply downwards. However, the country is expected to make more than \$2.5bn from its mining industry during the rest of this decade, as Cerro Matoso is joined by several other ambitious projects, especially in coal.

97 companies wound-up

COMPULSORY WINDING UP orders against 97 companies were made by Justice Nourse in the High Court yesterday. They were Graham Terrace Motors, Meadowside, Hingedon, Lirms, more, Billys Market (Thornton), Camera Sport International, Eldonmarle Developments, Southland Park Properties, Berry's Transport, Margam Plant and Ltd, Marine Hire, A.C.T. Commercial, Charles Tyson Associates, Close Protection Security Services.

R.S.T. Marketing (Clothes), Sureste, Trimbridge, Hotel-easy, Janet Anne Corn Dollies, The Birches Garage Holdings, The Birches Garage (Hall Green), Dockhead Timber Company, Hexaire, Avon Tile Centre, Ternestart, Logcourt, Gillway Properties, Shadok Construction.

Marsh Guaranty Company, Wim Bosman, A. A. Malcolm, Onedien Construction and Property Company, Chana Textiles Manorecombe, Ozer Upholstery, Concentrate (Sales), F and M Transport Services, Oxford Securities, C. H. T. (Caravelle Holiday and Travel), De Jersey and Company (Finland), Cleanair (UK), Chartmead, R and H Transport Services, Thebes-Royal Systems, T. Perry and Son.

Yamwood, Colinas and Associates (Interiors), Stokes of Cambridge, Tuevale, Faircast Engineering, Fert Floors, P.I.C. (St Dunstan's), Darmate, Thameside Motor Services, Heathtop, Birchgrove Investments, Apex Engineering (Leeds), Enamel Artists, High Brook Electrical Contractors, Progressive Home Improvements, P.I.C. (Gosport), Fleckworth, Stagair, Sable Seats.

Bell Energy Systems, Maxim Intensity Programme School of Languages, Mini Haul (Cambridge), Tom Hartley Jr., Saleresed, Harrich Industrials, Clock Face (DIY), Digicon Electronics, Formaxgen, Secure Electronics, P. R. Carley and Son, Cottage, Photographic (Commercial), Arrington, Alpine Waste Disposal, J. Congrave and Company, Octopus Productions, Sun Salons, Skincorner, Spear-chiff, Cantlewade, City Roadstone.

Kesels Fabrications, K and I Contractors, Rotters Discotheques (Liverpool), Northern Wood Sales, Manehorse, K.M. Security Systems, Star Video International, D and D Wholesale Stationers, Structural Dynamics, Beta Discount Stores, Criterion Restaurant (Brooks Bar), Elmar Holdings and Four Seasons Hotel (Bravay).

A compulsory winding up order made on June 14 against Tumbrian was rescinded and the petition dismissed by consent.

RESULTS AND ACCOUNTS IN BRIEF

LONDON AND ASSOCIATED INVESTMENT TRUST—No dividend for 1981 (same as 1980). Profit £158,000 (£158,000) after interest £53,000 (£115,000), but including associates' profits £78,000 (£58,000) net £25,000 (£108,000); earned savings per share 0.51p (0.36p). Directors say contraction in group profit is due principally to the reduction in special metal dealing profits in Bielefeld Tin.

BRUNNER INVESTMENT TRUST—For first half to November 30, 1981: interim dividend 1.45p (1.35p) net per 25

An impressive growth record depends as much on staff commitment as on meeting the demand for advanced computers.



The Managing Director of Digital Equipment Co. Limited, Darryl T. Barbé, reviews the company's operations in Britain during the 1981 financial year.

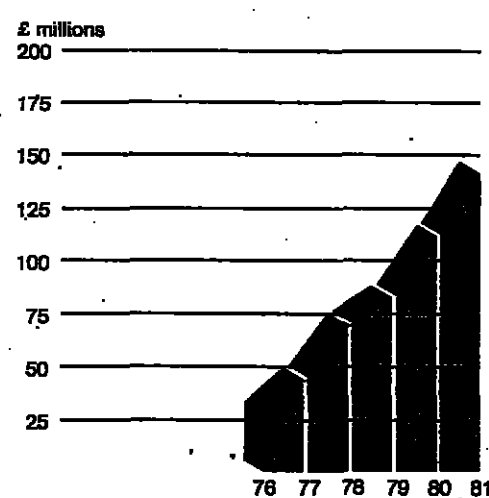
"The impressive growth that I reported last year continued during the financial year ended June 27, 1981. Our turnover in the UK rose by 27% to £142 million compared to £112 million in the previous year. To meet this widening demand we made significant enhancements to our resources, details of which you will find in this review.

Several aspects stimulated sales over the past 12 months.

Facts and figures in the UK.

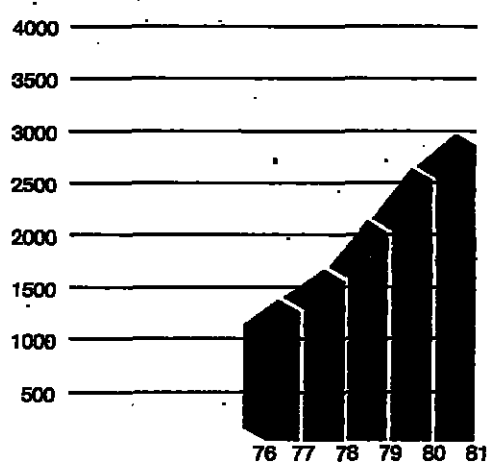
Turnover.

Stimulated by increased demand across all sectors of the market for both established and newly-introduced products, Digital Equipment Co. Limited increased its turnover by 27% for the financial year 1981, to reach £142 million.



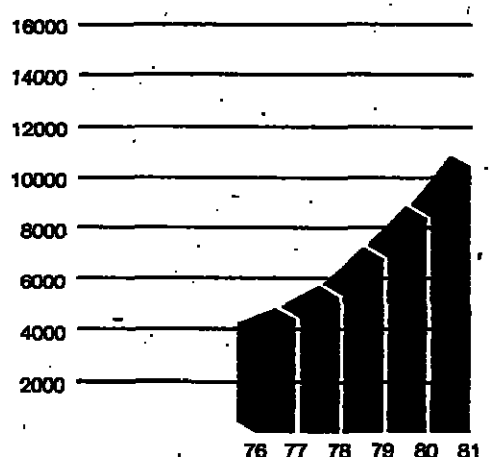
Employee Population.

Digital in Britain has grown from 2,527 to 2,877 people during the course of the past financial year. Over the same period our customer support organisation increased to 1,066 personnel. The workforce at our Ayr manufacturing plant has grown to 653.



Installations.

During the year our installed base rose by 2,087 to 10,559. VAX family products sales were particularly marked during the year pointing to the rapid acceptance of our new 32-bit architecture.



Our four part review.

Tomorrow we look at how Digital is investing for the future in Britain, with manufacturing plant, new headquarters at Reading and an expanding network of regional offices.

On Thursday we see how Digital is constantly extending customer support staff and facilities. This section shows how Digital sets the industry standard in customer services.

Among them were the growing acceptance of the computer as an effective business tool by first time users; the demand for new technology from established users, and a continuing recognition of Digital Equipment as a stable yet innovative supplier in Britain.

Many businesses faced increasingly intense competition in their markets both domestic and international. To counter this they used our computers to improve productivity and gain a better return on each £ invested. Others pursued their aim of distributing more computer power throughout their organisation to increase management effectiveness, improve efficiency and strengthen their market position.

To both these client sectors, we offered our newest, technically innovative products combining greater performance with the fundamental concepts on which the company has built its business in Britain during the past 17 years. These concepts remain: well proven product families that match a full range of computing needs, compatibility within these families, easy software migration, intercomputer communication, service excellence and, above all, ease-of-use.

The year saw work started on expanding some of our branches and the opening of a new one in Newmarket, bringing the total to 15. By July, the end of the financial year, we had completed the move to our new 270,000 sq. ft. headquarters complex in Reading. A Technical Marketing Centre was set up in Reading with extensive testing and demonstration facilities.

We also purchased the land and building of our factory in Ayr which was originally leased from the Scottish Development Agency.

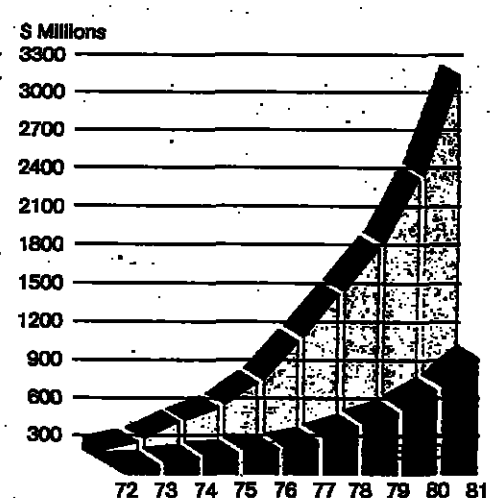
We appointed the first Authorised Industrial Distributor,

Facts and figures worldwide.

Revenues.

Total operating revenues for the financial year 1981 were \$3,198,100,000, a 35% increase over the \$2,368,000,000 reported for the previous year. Equipment sales in financial year 1981 were \$2,384,200,000 as compared to \$1,779,400,000 in 1980.

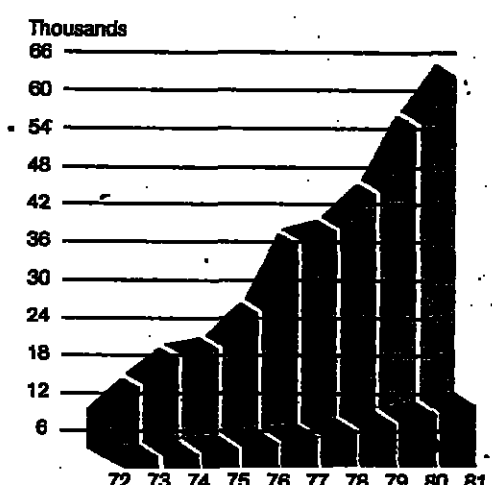
The Company's growth of 35% in total operating revenues is attributable to the continuation of several long term trends. Among these has been the broadening of computer applications due to advances in computer technology through new or enhanced products offering improved price/performance characteristics. Acceptance of the distributed data processing concept and the opportunities computers offer customers to reduce costs and improve productivity have further contributed to high demand for the Company's products.



Employee Population.

At the end of the financial year Digital Equipment Corporation employed 63,000 people worldwide. Of this total more than 26,500 work in 28 manufacturing facilities around the globe and the Customer Support organisation employs 21,617 professionals worldwide.

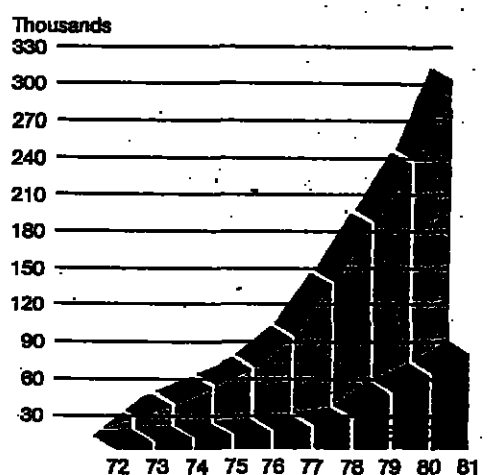
In Europe, the number of employees rose by 1,427 and currently stands at 9,885. Of this total more than 2,100 form the workforce of our four European Manufacturing facilities.



Computers Shipped.

To date Digital has shipped more than 305,000 computers throughout the world. Almost 25% of this total has been shipped to customers in Europe.

In addition we have shipped more than 600,000 computer terminals confirming Digital as one of the leading producers of computer terminals in the world.



Compatibility has been a crucial consideration in developing Digital systems for 20 years. We see on Friday how Digital continues to make computers that will work with other computers.

Please contact your local Digital sales office if you would like a copy of the Operations Review or a reprint of this four part series.

Rapid Recall Ltd, to sell our microcomputer products with a high standard of service and delivery. Digital has a third of the world market for board level microcomputers.

Digital announced a number of new products for the UK market including the VAX-11/750 launched in London in October, the PDP-11/24 minicomputer and the SB-11 control computer.

London was again the site for a major product launch when DECmate, an office workstation and word processor, was shown to the public for the first time at the International Word Processing Exhibition in Wembley.

Credit for the success of the financial year goes directly to our 2,900 employees. Digital provides programmes in sales training, management and personal skills to promote our employees' careers and their individual development.

For Digital, personal development, employee satisfaction and our open style of management are the keys to productivity in our fast growing industry.

This year we introduced a stock purchase plan enabling all our staff to participate in the company's success.

In all, Digital can report a year which, in a period of some economic uncertainty has brought to fruition some major investment projects and seen the initiation of others. Although we approach the next year with a degree of caution, we remain confident of our long term prospects in Britain."

Darryl T. Barbé
Darryl T Barbé
Managing Director

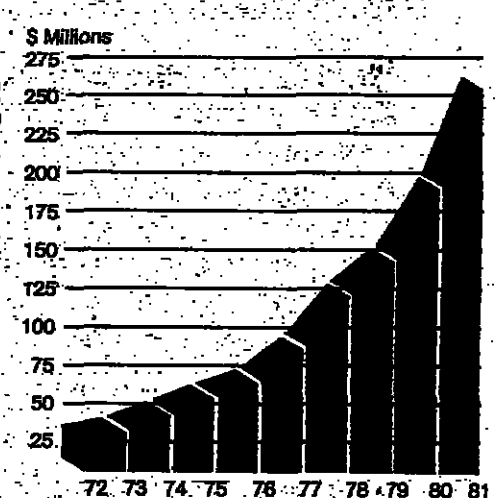
Facts and figures worldwide.

Expenses in Research & Engineering.

Research and engineering expenses increased 35% from \$186.4 million in financial year 1980 to \$251.2 million in 1981. This increase is consistent with the Company's continued investment in new product development.

Other expenses (selling, general and administrative) increased 32% in the financial year 1981. This increase is consistent with the Company's objective of improving operating profit margins by not allowing expense levels to increase at a faster rate than revenues.

The Company's gross profit margin increased from 44.3% in the financial year 1980 to 44.4% in 1981.

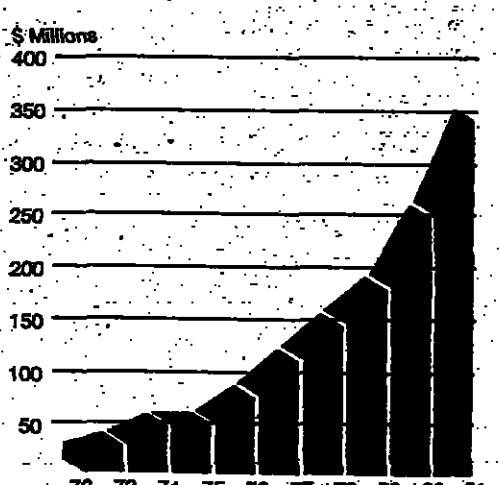


Net Income.

Net income increased by 37% in the financial year 1981 from \$249.9 million to \$343.3 million.

Income before income taxes increased by 39% to \$562.4 million in the financial year 1981 from \$409.6 million in the previous year.

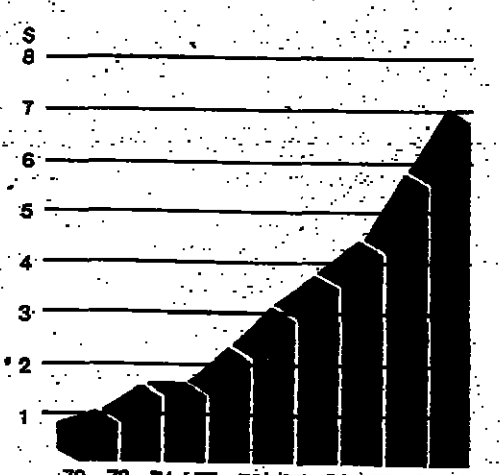
This represents 127% of total operating revenues in the financial year 1981 as compared to 17.3% in the previous year.



Net Income Per Share.

Net income per share for the financial year 1981 was \$6.70, a 23% increase over the \$5.45 in 1980. Net income per share increased less rapidly than income before income taxes in this financial year, primarily due to increases in common shares and common share equivalents.

The Company has never declared any cash dividends. It has been the policy of the Company to use its earnings to finance expansion and growth.



digital

This announcement appears as a matter of record only



AÇO MINAS GERAIS S.A.

— AÇOMINAS —

US \$ 60,000,000

TERM LOAN

AS ADVANCE PAYMENT FOR STEEL DELIVERIES TO
FERROSTAAL AKTIENGESSELLSCHAFT

GUARANTEED BY

SIDERURGIA BRASILEIRA S.A.
— SIDERBRÁS —

ARRANGED BY

COMPAGNIE LUXEMBOURGEOISE DE LA DRESDNER BANK AG
— DRESDNER BANK INTERNATIONAL —

MANAGED AND PROVIDED BY

BANCO LATINOAMERICANO DE EXPORTACIONES
(BLADEX)

COMMERZBANK INTERNATIONAL S.A.

COMPAGNIE LUXEMBOURGEOISE DE LA DRESDNER BANK AG
— DRESDNER BANK INTERNATIONAL —

EUROPEAN BRAZILIAN BANK LIMITED — EUROBRAS

GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN AKTIENGESSELLSCHAFT

SAUDI INTERNATIONAL BANK
AL-BANK AL-SAUDI AL-ALAMI LIMITED

BANQUE DE PARIS ET DES PAYS-BAS

MANUFACTURERS HANOVER TRUST COMPANY

NEDERLANDSCHE MIDDENSTANDSBANK NV

WESTFALENBANK INTERNATIONAL S.A.

BANK OPPENHEIM PIERSON INTERNATIONAL S.A.

IRVING TRUST COMPANY

NORECO FINANZ AG

TAKUJIN INTERNATIONAL BANK (EUROPE) S.A.

AGENT

COMPAGNIE LUXEMBOURGEOISE DE LA DRESDNER BANK AG
— DRESDNER BANK INTERNATIONAL —

MARCH 1982

This announcement appears as a matter of record only



REPÚBLICA ORIENTAL

DEL

URUGUAY

US \$ 15,000,000

TERM LOAN

MANAGED AND PROVIDED BY

ARAB LATIN AMERICAN BANK
— ARLABANK —COMPAGNIE LUXEMBOURGEOISE DE LA DRESDNER BANK AG
— DRESDNER BANK INTERNATIONAL —TRADE DEVELOPMENT BANK OVERSEAS INC./
REPUBLIC NATIONAL BANK OF NEW YORK (PANAMA) INC.

BANCO REAL S.A. LONDON BRANCH

BANK OF TOKYO (DEUTSCHLAND) AKTIENGESSELLSCHAFT

COUNTY BANK LIMITED

AGENT

COMPAGNIE LUXEMBOURGEOISE DE LA DRESDNER BANK AG
— DRESDNER BANK INTERNATIONAL —

JUNE 1982

Companies
and Markets

INTL: COMPANIES & FINANCE

French steel
unions react
angrily to
lay-offs

By Terry Dodsworth in Paris

UNIONS in the Sacilor group, the second largest of the two big French steel companies, have reacted angrily to plans to axe at least 2,000 jobs in Pompey, its special steel-making subsidiary based in Lorraine.

Details of the plan, which follow the announcement of a more drastic project to cut 4,000 jobs at Usinor, the other of the nationalised steel companies, were revealed to the unions at the weekend. They responded by kidnapping M. Claude Delle, the newly-appointed chairman, staging a demonstration yesterday featuring a model of the Eiffel Tower, which was built from cast-iron made by the company almost 100 years ago.

Sacilor also proposes to trim a further 225 jobs from its 27,000 workforce in the Sacilor-Scania division of the business. But the main dissension is being concentrated on the future of the 3,500-strong Pompey labour force, who came into the Sacilor group through a takeover three years ago.

The future of Pompey is to some extent tied up with current plans to rationalise the special steels sector still further by bringing Societe des Aciers Fins de l'Est (SAF), a Renault subsidiary also based in Lorraine, into the Pompey group. Workers in SAF have been told that Sacilor is likely to take between 70 per cent and 80 per cent of the company.

With Usinor also planning closures and redundancies in Lorraine, a regional opposition movement to the Socialists' plans for the development of the steel industry now shows signs of materialising.

But whereas Usinor is proposing to put a large percentage of the FFR 8bn (\$1.2bn) which the Government is making available for investment into its Dunkirk site or the Channel, Sacilor is planning substantial investments in Lorraine.

According to the plan announced by M. Delle, FFR 5.6bn of the global FFR 8.5bn that the company will have available is to be spent in the Dunkirk region.

Borregaard sees
decline in
annual result

By Fay Gjerster in Oslo

BORREGAARD, the Norwegian industrial group, reports pre-tax profits, before extraordinary items, of Nkr32.7m (\$5.4m) for the first four months of 1982, compared with Nkr30.1m last year.

It forecasts slightly weaker results for the rest of the year, with profits for 1982 as a whole down on the previous year.

External sales rose by 11 per cent to Nkr1.24bn, mostly in detergents and foodstuffs.

Borregaard Industries, which makes pulp, paper, chemicals and rayon staple fibre, did slightly less well, than last year, partly reflecting the higher costs of financing capital expenditure.

Borregaard has decided to close down its rayon staple fibre plant in the second half to avoid heavy losses.

The group's toiletries and foodstuffs operations increased overall profits, despite a decline in earnings from edible oils and fats.

Folldal Verk, a small mining company, increased earnings as a result of richer ore, improved yields by its purifying plant and higher pyrite prices, although prices for copper, zinc, gold and silver were "very low."

Capital expenditure in the four months reached Nkr 129m, compared with Nkr 112m last year. Major projects nearing completion include a dryer at the pulp plant in Sarpsborg, east Norway, modernisation of the detergent powder plant in Oslo, and the mill for edible oils and fats at Fredrikstad, east Norway.

Ahlseil offer
lapses

By Our Nordic Editor

AHLESEIL, the Swedish wholesale group, has allowed its offer for the stock of Vihmij Buttinger, the Dutch plumbing, heating and electrical products wholesaler, to lapse.

Earlier Ahlseil had said it hoped to make Buttinger a springboard for expansion in Europe. Yesterday the Swedish company said it was talking to several other companies both in Europe and in the U.S. about acquisitions. After the sale of its steel stockholding business, Ahlseil has about SKr 370m (\$61m) for investment. It is currently in the process of merging with AG-Telefunken Elektriska, the former Swedish subsidiary of the West German Electrical Group.

VW sales depressed by
weakening U.S. demand

BY OUR FINANCIAL STAFF

VOLKSWAGEN, West Germany's leading motor group, looks to be heading for a poor first half in terms of sales.

Having lagged by 5 per cent in the opening quarter of 1982, group world sales have deteriorated further, declining by 8.1 per cent for the five months to May. Once again it is the North American market that is doing much of the damage.

World group sales fell to 943,883 vehicles in the five months. The company said VW faced its "biggest problems" in the U.S., with sales up to the end of May falling by 38.6 per

cent to 89,300 vehicles, compared with the same period last year. For the first quarter U.S. sales were 37 per cent lower at 53,000 units.

In West Germany sales for the five months fell by 7 per cent to 333,198 vehicles. But sales in other European countries rose by 2.7 per cent to 273,532 units. Sales in France showed a 4.7 per cent rise over the first four months of the year. However, prices in France will have to rise following the latest realignment of the European Monetary System (EMS), VW said.

Sales of Volkswagen do Brasil,

including Volkswagen Caminhões and Volkswagen Argentina, were 2.7 per cent down at 119,861 vehicles in five months, although sales in May improved by 3.8 per cent.

Weak demand was a major factor behind VW's profits set-back in 1981, when profits halved for the second year running, tumbling to DM 136m (\$56m). Last year the company was forced to cut its dividend to DM 5 a share from the DM 10 paid for 1980.

Group turnover rose by 14 per cent in 1981, but unit sales to dealers fell by almost 8 per cent.

Saab-Scania profits improve

BY WILLIAM DUFFIN, NORDIC EDITOR, IN STOCKHOLM

SAAB-SCANIA, the Swedish truck, car and aerospace group, yesterday reported a 23 per cent increase in pre-tax profits to SKr 401m (\$86.8m) in the first four months of 1982. Sales climbed by 20 per cent to SKr 5.57bn.

A gross profit margin of 6.3 per cent was achieved against 6.5 per cent in the first four months of the previous year and 6.5 per cent for 1981 as a whole. Earnings included SKr 46m in currency translation gains, against SKr 10m.

On the other hand, net financial costs rose sharply, from SKr 59m to SKr 103m, entirely because of the poor performance of the Brazilian and Argentinean subsidiaries. Profits from truck manufacturing in the two countries were badly affected by local economic and political

conditions. The most bullish operating development was a 25 per cent advance to SKr 1.84bn in sales of Saab cars. This was accompanied by a "substantial" improvement in profits, to which the rise in the dollar exchange rate contributed. Car output was stepped up during the period, and a further increase is planned during the rest of the year.

Another favourable development earlier this month was the Swedish Riksdag's (parliament's) decision to spend SKr 25.7bn on the development and production of a new combat aircraft for the Swedish air force. In the first phase of the contract, which is due to be signed early next month, Saab-Scania will receive work valued at about SKr 6bn.

The aerospace division turned

in lower profits in the first four months, with sales rising by 21 per cent to SKr 450m. Investments are being made for the production of the Saab-Fairchild 340 short-haul passenger aircraft, the first of which is due to roll-out in October.

The Scania division, which combined the truck business with the agency for Volkswagen and Audi cars in Sweden, showed a more or less unchanged result. It is stated, however, that Scania's truck business rose by 15 per cent to SKr 2.49bn, the world market for trucks and buses remaining weak.

Group investments reached SKr 273m during the period, an increase of SKr 42m on the end of April liquid assets amounted to SKr 1.43bn, or 84 per cent more than a year earlier.

Jubilee boost for Karstadt

BY KEVIN DONE IN FRANKFURT

KARSTADT, West Germany's biggest department stores group, has substantially improved its profitability in key sectors of its business.

With the virtual full takeover of Neckermann-Karstadt now almost 95 per cent, the group's activities are concentrated in three major areas: department stores; mail order; and services, chiefly comprising travel bureaus and travel operations, and the building of pre-fabricated housing.

In the department stores operations, Karstadt clearly outperformed its major rivals last year as a result of its 100-year special promotions campaign, which added an extra DM 330m (\$134m) to turnover. Overall

department stores turnover in 1981 rose by 3.2 per cent to DM 9.87bn.

Without the jubilee sales promotion Karstadt estimates that the stores turnover would have declined, even in nominal terms.

Pre-tax but before interest, the operating result of the department stores improved by DM 52.6m, or 35 per cent. The principal boost to profitability came from changes in the mix of goods towards lines with higher margins—textiles sales were increased, while turnover in food was reduced.

Stock levels and therefore reduced interest charges, and a cut of around 2 per cent in the average number of employees

Overall Karstadt group turnover—including Neckermann mail order and other interests—reached DM 12.8bn last year, only a marginal nominal rise, from DM 12.5bn in 1980. After-tax group profits jumped to DM 45.2m from DM 7.9m. The dividend was held at DM 6 per share—effectively a cut of DM 2 per share for shareholders who received a DM 2 per share jubilee bonus for 1980.

N-U-B, the travel subsidiary, incurred a loss of DM 24m, which was taken over by Karstadt. Neckermann Eigenheim, the pre-fabricated house builder, shipped a loss of DM 4.3m, compared with a profit of DM 8.6m in 1980.

Banca Catalana doubling
capital to Pta 11bn

BY ROBERT GRAHAM IN MADRID

BANCA CATALANA, the largest Catalan bank, is to double its capital to Pta 11bn (\$100m). Sr Francesc Cabana, the bank's vice-president, says the bulk of the new funds are expected to come from Catalan savings banks and from Catalan businessmen.

The Spanish banking community has for some time been concerned about the condition of Banca Catalana, which has deposits of Pta 130bn. The bank's industrial arm, Industrial de Catalana, has been hit by the recession, and the bank also has problems arising from the absorption three years ago of the Catalan industrial bank, Industrial del Mediterraneo.

Against a background of rumour and counter-rumour concerning the difficulties of a well-known Catalan financial institution, the Bank of Spain recently took the unprecedented step of issuing a report. Banca Catalana also put out a statement. Sr Cabana says that publication of these reports provoked a run on deposits, and also forced the pace of negotia-

tions, which had been going on for several months, over how to streamline the bank's operations and inject new funds.

The solution now being sought, expected to be finalised before the annual meeting on June 29, is that the three Catalan savings banks subscribe to new shares or convertible bonds. At the same time several Catalan businessmen will also step in with their own funds. The basic aim is to retain the Catalan group's Catalan identity.

One difficulty in this respect is that the savings banks, have until now been operating under an informal Bank of Spain curb, preventing them from holding more than 7 per cent of a commercial bank's equity. La Caixa, the largest savings bank in Spain, already holds 7 per cent of Banca Catalana.

The Bank of Spain has apparently given the green light for this to be increased to above 10 per cent. Also two other Catalan savings banks, not yet shareholders, would be permitted to buy Banca Catalana stock.

Rorento lifts
U.S. bond
portfolio

By Walter Ellis in Amsterdam

RORENTO, the Dutch investment fund which specialises in fixed-interest securities, has increased assets from Fl 2.5bn to Fl 2.67bn (\$990m) in the three months ended May.

Half of the rise is said to have been brought about by high interest income and half from capital gains on both bonds and currencies. Liquidity stood at about 20 per cent of assets at the end of the quarter, during which investments in gold rose from 30.4 per cent to 37.5 per cent of the total portfolio.

Sika turnover rises

Turnover of the Swiss-owned Sika group, a producer of building chemicals, rose by 18.5 per cent last year to SwFr 422.6m (\$211.3m), writes John Welch in Zurich. Consolidated operational profits improved by 19 per cent to SwFr 38.5m. The group suffered "extremely high" foreign exchange losses of SwFr 11m, which have been taken against reserves.

WEST RAND CONSOLIDATED MINES LIMITED

(Incorporated in the Republic of South Africa)

NOTICE TO SHAREHOLDERS

WITHDRAWAL OF STATE ASSISTANCE

In the Chairman's review of 8 March 1982, shareholders were warned that the future of the mine should be viewed with utmost caution, in view of the combination of the particularly low gold price, unavoidable low recovery grade, financial sensitivity and the dependence of the mine on State Assistance.

The Minister of Mineral and Energy Affairs has now been obliged to inform the company that, as a result of the low gold price and high level of State Assistance, the mine will cease to be classified as an assisted gold mine, in terms of the Gold Mines Assistance Act, as from 1 January 1983.

In an effort not to place the Mineral resources of the company in jeopardy the mine will take the following course of action:

1. Underground operations will be reduced to treat approximately 70,000 tons per month in the West plant. The actual tonnage throughput will be determined by the profitability of the ore. This reduction will be effected as soon as practical.
2. Studies indicate that processing of the sands dump remain promising and arrangements to treat the dump will commence as soon as economic conditions become favourable.
3. All surplus assets will be disposed of to the best advantage of the company.
4. As in the past, every effort will be made to offer alternative employment to all employees who may become redundant as a result of the curtailment of operations.

Shareholders will be kept informed of further developments.

By order of the board
GENERAL MINING UNION CORPORATION LIMITED

Johannesburg
21 June 1982

Secretaries:
Per: D. L. DUSSING
Senior Divisional Secretary



This Prospectus includes information given in compliance with the Regulations of the Council of The Stock Exchange in London for the purpose of giving information with regard to the Stock to be issued by Her Majesty the Queen in right of New Zealand ("New Zealand"). New Zealand has taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other facts the omission of which would make misleading any statement herein whether of fact or of opinion. New Zealand accepts responsibility accordingly.

Dated 22nd June, 1982



New Zealand

Issue on a yield basis of

£100,000,000 Stock 1987

payable as to £25 per cent. on application
and as to the balance by 20th September, 1982
with interest payable half yearly on 29th June and 29th December

The Issue has been underwritten by
S. G. Warburg & Co. Ltd.

Baring Brothers & Co., Limited
Kleinwort, Benson Limited
Morgan Grenfell & Co. Limited

Hill Samuel & Co. Limited
Lloyds Bank International Limited
Bank of New Zealand

Application has been made to the Council of The Stock Exchange in London for the £100,000,000 Stock 1987 (the "Stock") to be admitted to the Official List for dealing in the Gilt-edged market. Stock in registered form, when listed, will be an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961 and an investment falling within Part I of the Schedule of the Building Societies (Authorised Investments) (No. 2) Order 1977. It is expected that dealings in the Stock on The Stock Exchange in London will begin on Friday, 25th June, 1982 for deferred settlement on Friday, 2nd July, 1982.

Renounceable allotment letters (partly paid) in respect of the Stock will be despatched on Thursday, 1st July, 1982. Certificates in respect of Stock in registered form and bearer bonds in respect of Stock in bearer form will be available on 15th October, 1982 provided the balance of the money payable has been duly paid.

PROCEDURE FOR APPLICATION

All applications must be made in the form of the application forms provided and must be lodged with Lloyds Bank Plc, Registrar's Department, Issue Section, 111 Old Broad Street, London EC2N 1AU (the "Receiving Bank") not later than 10.00 a.m. (London time) on Thursday, 24th June, 1982 and must comply with the provisions of "Terms of Payment in Respect of Applications" below.

Applications for Stock must be for a minimum of £100 nominal amount of Stock and thereafter for the following multiples of Stock—

Amount of Stock applied for	Multiples
Up to £1,000	£ 100
£1,000 to £10,000	£ 1,000
£10,000 to £50,000	£ 5,000
£50,000 or greater	£25,000

S. G. Warburg & Co. Ltd. on behalf of New Zealand reserves the right to reject any application and to accept any application in part only. If any application is not accepted the relevant application form and the amount paid thereon will be returned by post at the risk of the person submitting the application and, if any application is accepted for a smaller amount of Stock than that applied for, the balance of the amount paid on application will be so returned, and in the meantime all such amounts will be held in a separate account.

S. G. Warburg & Co. Ltd. on behalf of New Zealand will announce the basis of allotment by 10.00 a.m. (London time) on Friday, 25th June, 1982. It is expected that confirmations of allotments will be despatched on that day.

THE APPLICATION LIST WILL OPEN AT 10.00 A.M. (LONDON TIME) ON THURSDAY, 24TH JUNE, 1982 AND CLOSE LATER ON THE SAME DAY.

TERMS OF PAYMENT IN RESPECT OF APPLICATIONS

Each application must be accompanied by a separate cheque in pounds sterling made payable to "Lloyds Bank Plc" and crossed "New Zealand Loan", representing payment at the rate of £25 per cent. of the principal amount of Stock applied for. Such cheques must be drawn on a branch in the United Kingdom or the Channel Islands of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques to be cleared through the facilities provided for the members of these Clearing Houses.

An alternative method of payment is available in respect of payments of £10,000 or more only to recognised banks or stockbrokers (as defined under "General Information" below) who irrevocably engage to pay Lloyds Bank Plc, City Office, 72 Lombard Street, London EC3P 3BT, for credit to account number 0042868 designated "New Zealand Loan—Alternative Payment" by 10.00 a.m. (London time) on Wednesday, 30th June, 1982 the amount in Town Clearing Funds representing payment at the rate of £25 per cent. of the nominal amount of the Stock in respect of which their application shall have been accepted. The expression "Town Clearing Funds" shall mean a cheque or cheques payable for £10,000 or more drawn on a Town Clearing Branch of a bank in the City of London.

S. G. Warburg & Co. Ltd. on behalf of the Underwriters referred to below reserves the right to instruct the Receiving Bank to retain the relevant allotment letters and surplus application moneys (if any) pending clearance of applicants' remittances.

The balance of the amount payable on the Stock allotted must be paid so as to be cleared on or before 20th September, 1982. Any amount paid in advance of its due date shall not bear interest or be entitled to any other payment.

Failure to pay the balance on any Stock when due will render all amounts previously paid liable to forfeiture and the allotment liable to cancellation. Interest at the rate of two per cent. above the Base Rate for the time being of the Receiving Bank may be charged on such balance if accepted after its due date. New Zealand further reserves the right in default of payment to sell any such Stock fully paid for its own account.

DELIVERY

Renounceable allotment letters (partly paid) in respect of Stock allotted will be despatched on Thursday, 1st July, 1982 by post at the risk of the person submitting the application in accordance with the instructions stated on the application form.

Allotment letters may be split up to 3.00 p.m. (London time) on 15th September, 1982 in accordance with the instructions contained therein into denominations or multiples of £100 principal amount of Stock.

Unless a duly renounceable fully paid allotment letter with the registration application form duly completed is received by the Receiving Bank on or before 20th September, 1982, the Stock represented by such allotment letter will be registered in the name of the original allottee and thereafter Stock in registered form will be transferable only by instrument of transfer.

Allotment letters will provide for holders of Stock to elect to take delivery of Stock in bearer rather than registered form. Stock in bearer form will be represented by bearer bonds which will be available only in the denomination of £5,000 each.

Each holder of Stock who elects in the allotment letter to receive bearer bonds may receive them in one of the following ways—

- By post at the risk of the applicant. The allotment letter will include details of insurance arrangements.
- By delivery to an existing account with Bank-clear Clearance System PLC or CEDEL S.A.
- By collection from the offices of the Receiving Bank.

Provided the balance of the money payable on the Stock held by each such holder has been duly paid, bearer bonds will be available for delivery on 15th October, 1982 and such certificates, in respect of the Stock in registered form, will be despatched on the same date at the Stockholder's risk. After that date allotment letters will cease to be valid for any purpose.

INFORMATION RELATING TO THE ISSUE

The Stock is created and the issue is made under the Public Finance Act 1977 (as amended) of New Zealand and S. G. Warburg & Co. Ltd. has been authorised to receive applications for the Stock. The Stock will be constituted by a Deed Poll and Stockholders will be deemed to have notice of and will be bound by its terms.

Notes

The Stock will represent an unconditional, unsecured and general obligation of New Zealand. The principal of and interest on the Stock will be charged on and payable out of the Public Revenues of New Zealand, equally and ratably with all other amounts so charged and payable in respect of all other general obligations of New Zealand for money borrowed.

Interest

The Stock will bear interest from 30th June, 1982 at a rate per annum to be determined in accordance with "Determination of Rate of Interest and Issue Price" below. Interest on the Stock will be payable by usual half-yearly instalments on 29th June and 29th December in each year, except that the first payment of interest in respect of the period from 30th June, 1982 will be calculated on the amount for the time being paid up on the Stock and on the basis of the number of days elapsed and a 365 day year.

Determination of Rate of Interest and Issue Price

The Stock will have attached such rate of interest and be issued at such price as will result in the Stock having a gross redemption yield determined on the basis described below (the "Issue Yield").

The Issue Yield shall mean the sum of 0.75 per cent. and the arithmetic mean of the gross redemption yields, rounded to three places of decimals (with 0.0005 being rounded upwards), on 13th per cent. Exchequer Stock, 1987 and 12 per cent. Treasury Stock, 1987 at 3.00 p.m. (London time) on Wednesday, 23rd June, 1982, the prices of such Exchequer Stock and Treasury Stock to be determined by S. G. Warburg & Co. Ltd. to be the arithmetic mean of the respective bid and offered prices quoted on a dealing basis for settlement on the following business day by three jobbers in the Gilt-edged market. The gross redemption yield will be expressed as a percentage and will be calculated on the basis indicated by the Joint Index and Classification Committee of the Institute and Faculty of Actuaries as reported in the *Journal of the Institute of Actuaries* Vol. 105, Part 1, 1978, page 18.

The rate of interest attaching to the Stock will be an integral multiple of one quarter of one per cent. and the issue price, which will not be greater than par, will be expressed as a percentage rounded to three places of decimals (with 0.0005 rounded upwards). It is intended that notice of the Issue Yield, rate of interest and issue price will be published in the *Financial Times* on Thursday, 24th June, 1982.

Redemption and Purchase

(a) The Stock, if not previously cancelled after purchase in the open market, will be repaid at par on 29th June, 1987.

(b) New Zealand may at any time purchase Stock in the open market at any price or by private treaty at a price not exceeding ten per cent. above the middle market quotation for the Stock, as shown by The Stock Exchange Daily Official List, ruling on the previous dealing day (allowing for accrued interest but exclusive of all costs of purchase) but not otherwise. Stock so purchased shall be cancelled forthwith.

Registration, Transfer and Exchange

Lloyds Bank Plc has been appointed Registrar of the Stock, which will be transferable in registered form in multiples of one penny by instrument in writing in the same manner as if the Stock were a security to which Section 1 of the Stock Transfer Act 1963 applied. The Stock represented by bearer bonds will be transferable by delivery. Under present legislation the Stock is transferable free from United Kingdom stamp duty.

Applications for exchange of Stock in registered form for bearer bonds and vice versa should be made on the forms of exchange available at the offices of Lloyds Bank Plc, Registrar's Department, City Office, 72 Lombard Street, London EC3P 3BT, 111 Old Broad Street, London EC2N 1AU (as Registrar, Principal Paying and Exchange Agent) and Kreditbank S.A., Luxembourg, 43 Boulevard Royal, P.O. Box 1108, Luxembourg (as paying agent). Such applications shall be made by the holder of Stock in registered form or the holder of bearer bonds, as the case may be, lodging such application duly completed at either of such offices of the Exchange Agent. If any such application is lodged on or before 17th December, 1982 no charge will be made in respect of such exchange. After that date, such exchange will only be made on payment of such costs and expenses as may be incurred in connection therewith.

An application to exchange Stock in registered form for bearer bonds shall have attached the certificate(s) to which such application relates. An application to exchange bearer bonds for Stock in registered form shall have attached the bearer bond(s) to which such application relates together with all unexpired coupons relating to such bond(s). If the certificate(s) attached to an application for the exchange of Stock in registered form for bearer bonds relate(s) to a greater nominal amount of Stock which is not an integral multiple of £5,000 the balance of such Stock will remain in registered form and a certificate will be issued to the holder for such balance. All applications for the exchange of Stock in registered form for bearer bonds and vice versa will be irrevocable.

PURPOSE OF THE ISSUE

The proceeds of this issue are to be used to repay sums advanced under an acceptance credit facility dated 13th October 1981, the proceeds of which were used to supplement New Zealand's foreign exchange reserves and to finance development works in New Zealand.

CURRENT TAXATION

New Zealand

Under the provisions of the Income Tax Act 1976 of New Zealand, income derived by a person who is not (within the meaning of Part IV of that Act) resident in New Zealand from stock issued by New Zealand, the interest on which is payable outside New Zealand, is not liable to taxation in New Zealand.

United Kingdom

In the case of interest payable through a registrar in the United Kingdom in respect of Stock in registered form, United Kingdom income tax will be deducted from such payment except that, under current Inland Revenue practice, payments will be made gross to persons whose registered addresses are outside the United Kingdom provided that (i) the payments are made direct to an address abroad other than to a branch of a United Kingdom company, and (ii) the registrar for the Stock does not recognise the registered holder as a person in the United Kingdom and does not recognise that the payment is being made to or for the account of such a person. Persons who are not resident in the United Kingdom for tax purposes may apply by sending a claim form A3 to the Inspector of Foreign Dividends for exemption from United Kingdom income tax on grounds of non-residence.

In the case of interest payable through a paying agent in the United Kingdom in respect of Stock in bearer form, United Kingdom income tax will be deducted from such payment in the absence of an affidavit to the effect that the beneficial owner of the Stock is not resident in the United Kingdom for tax purposes.

In addition, under current Inland Revenue practice, a bank in the United Kingdom recognised as such by the Inland Revenue may receive interest payments (whether in respect of Stock in registered or bearer form) without deduction of tax if it certifies on the occasion of each such payment that it owns the underlying Stock and is beneficially entitled to the interest.

Stockholders who are liable to United Kingdom tax on capital gains should note that the provision in Section 67 of the Capital Gains Tax Act 1979 which exempts from tax capital gains on Gilt-edged securities (as defined for such purposes) held for more than 12 months will not apply to the Stock.

GENERAL INFORMATION

Underwriting Arrangements

By an Underwriting Agreement dated 21st June, 1982, S. G. Warburg & Co. Ltd., Baring Brothers & Co. Limited, Hill Samuel & Co. Limited, Kleinwort, Benson Limited, Lloyds Bank International Limited, Morgan Grenfell & Co. Limited and Bank of New Zealand (the "Underwriters") have agreed with New Zealand to underwrite the issue of the Stock. S. G. Warburg & Co. Ltd., on behalf of the Underwriters, may in certain circumstances terminate the Underwriting Agreement. If the Underwriting Agreement is so terminated or the Underwriting Agreement does not become unconditional, acceptances of applications for the Stock will become void.

New Zealand has agreed to pay to the Underwriters commissions aggregating £1 per £100 of Stock for their services as managers and underwriters of the issue out of which will be paid commissions to the brokers to the issue (Springer, Kemp-Gee & Co. and Howe & Pimms) and certain other persons who have agreed to accept sub-underwriting participation in respect of the issue of the Stock. New Zealand will pay brokerage of 1/32p per £100 of Stock to recognised Banks or Stockbrokers on allotments made in respect of applications bearing their stamp; this commission will not, however, be paid in respect of any allotment which arises out of a sub-underwriting commitment. The expression "recognised Bank or Stockbroker" shall mean any organisation which is a recognised bank for the purposes of the Banking Act 1979 and any firm of stockbrokers which is a member of The Stock Exchange in London and such other banks and brokers as S. G. Warburg & Co. Ltd. shall at their absolute discretion agree for the purpose of the issue. The total expenses of the issue (including the above-mentioned commissions but excluding brokerage) are estimated to amount to about £1.1 million and are payable by New Zealand.

Documents for Inspection

Copies of the following documents will be available for inspection at the offices of Allen & Overy, 9 Cheapside, London EC2V 6AD during normal business hours until 6th July, 1982—

- the Underwriting Agreement referred to above;
- a draft, subject to modification, of the Deed Poll referred to above, which includes in schedule thereto the form of certificate and bearer bond;
- a draft, subject to modification, of the Registrar's, Paying and Exchange Agent Agreement; and
- Public Finance Act 1977 (as amended) of New Zealand, together with the warrant pursuant to Section 79 of such Act, appointing the Loan Agents of New Zealand in relation to the issue of the Stock.

General

Copies of the Prospectus and application form may be obtained from—
The office of the High Commissioner for New Zealand, New Zealand House, Haymarket, London SW1Y 4TY.

S. G. Warburg & Co. Ltd., 30 Gresham Street, London EC2P 2EP.
Springer, Kemp-Gee & Co., 20 Coptic Hall Avenue, London EC2R 7JS.

Howe & Pimms, City-Gate House, 39-45 Finsbury Square, London EC2A 1TA.

Lloyds Bank Plc, Registrar's Department, Issue Section, 111 Old Broad Street, London EC2N 1AU.

APPLICATION FORM

The application list will open at 10 a.m. Thursday, 24th June, 1982 and will close later the same day. This form must be lodged with Lloyds Bank Plc, Registrar's Department, Issue Section, 111 Old Broad Street, London EC2N 1AU.

NEW ZEALAND
Issue on a yield basis of £100,000,000 Stock 1987
Payable as follows: On application £25 per cent. On 20th September, 1982 the balance of the issue price

To S. G. Warburg & Co. Ltd. on behalf of New Zealand		FOR OFFICE USE ONLY										
In accordance with the terms of the Prospectus dated 22nd June, 1982 I/we apply as below. I/we irrevocably undertake to accept the amount of Stock applied for on any number of accounts that may be allocated in respect of this application and to pay for the same in conformity with the terms of the Prospectus.												
£	£	1. Acceptance number										
Note: Applications must be for a minimum of £100 nominal amount of Stock or an integral multiple thereof and thereafter for the following multiples of Stock. <table border="1"> <tr> <th>Amount of Stock applied for</th> <th>Multiples</th> </tr> <tr> <td>Up to £1,000</td> <td>£ 100</td> </tr> <tr> <td>£1,000 to £10,000</td> <td>£ 1,000</td> </tr> <tr> <td>£10,000 to £50,000</td> <td>£ 5,000</td> </tr> <tr> <td>£50,000 or greater</td> <td>£25,000</td> </tr> </table>		Amount of Stock applied for	Multiples	Up to £1,000	£ 100	£1,000 to £10,000	£ 1,000	£10,000 to £50,000	£ 5,000	£50,000 or greater	£25,000	2. Amount of Stock accepted
Amount of Stock applied for	Multiples											
Up to £1,000	£ 100											
£1,000 to £10,000	£ 1,000											
£10,000 to £50,000	£ 5,000											
£50,000 or greater	£25,000											
I/we enclose a cheque in pounds sterling drawn on a branch in the United Kingdom or the Channel Islands of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques to be cleared through the facilities provided for the members of these Clearing Houses, made payable to "Lloyds Bank Plc" and crossed "New Zealand Loan" representing payment at the rate of £25 per cent. of the above-nominal amount of Stock. I/we understand that the completion and delivery of this application form accompanied by my/our cheque constitutes a representation that the same will be honoured on first presentation. I/we hereby engage to pay the balance payable on the Stock by 20th September, 1982 for value on that day on any allotment made to me/us in respect of this application and I/we understand that failure to pay such balance by the due date will render the amount previously paid liable to forfeiture and the allotment liable to cancellation. Interest at the rate of two per cent. per annum over the Base Rate of Lloyds Bank Plc from time to time may be charged on the balance of the amount payable on the Stock, if accepted after its due date. New Zealand further reserves the right, in default of payment, to sell the Stock fully paid for its own account. I/we acknowledge that any allotment letter and (if appropriate) remittance for any application moneys receivable to be sent to me/us in full in the event of pending clearance of such cheque. I/we hereby request that any Stock allotted to me/us be evidenced by an allotment letter addressed to me/us and be sent by post at my/our risk to me/us at the first address shown below. *A separate cheque must accompany each application form.		3. Amount received on application										
Date: _____ June, 1982.		4. Amount payable on Stock accepted										
(1) Usual signature _____		5. Amount returned										
For witnesses: _____		6. Balance payable										
Signature (also name designation Mr., Mrs., Miss or title) _____		7. A.L. number										
Address in full _____		8. Cheque number										
(2) Usual signature _____												
For witnesses: _____												
Signature (also name designation Mr., Mrs., Miss or title) _____												
Address in full _____												

Note: Applications must be for a minimum of £100 nominal amount of Stock or an integral multiple thereof and thereafter for the following multiples of Stock. <table border="1"> <tr> <th>Amount of Stock applied for</th> <th>Multiples</th> </tr> <tr> <td>Up to £1,000</td> <td>£ 100</td> </tr> <tr> <td>£1,000 to £10,000</td> <td>£ 1,000</td> </tr> <tr> <td>£10,000 to £50,000</td> <td>£ 5,000</td> </tr> <tr> <td>£50,000 or greater</td> <td>£25,000</td> </tr> </table>		Amount of Stock applied for	Multiples	Up to £1,000	£ 100	£1,000 to £10,000	£ 1,000	£10,000 to £50,000	£ 5,000	£50,000 or greater	£25,000	FOR OFFICE USE ONLY
Amount of Stock applied for	Multiples											
Up to £1,000	£ 100											
£1,000 to £10,000	£ 1,000											
£10,000 to £50,000	£ 5,000											
£50,000 or greater	£25,000											
I/we enclose a cheque in pounds sterling drawn on a branch in the United Kingdom or the Channel Islands of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques to be cleared through the facilities provided for the members of these Clearing Houses, made payable to "Lloyds Bank Plc" and crossed "New Zealand Loan" representing payment at the rate of £25 per cent. of the above-nominal amount of Stock. I/we understand that the completion and delivery of this application form accompanied by my/our cheque constitutes a representation that the same will be honoured on first presentation. I/we hereby engage to pay the balance payable on the Stock by 20th September, 1982 for value on that day on any allotment made to me/us in respect of this application and I/we understand that failure to pay such balance by the due date will render the amount previously paid liable to forfeiture and the allotment liable to cancellation. Interest at the rate of two per cent. per annum over the Base Rate of Lloyds Bank Plc from time to time may be charged on the balance of the amount payable on the Stock, if accepted after its due date. New Zealand further reserves the right, in default of payment, to sell the Stock fully paid for its own account. I/we acknowledge that any allotment letter and (if appropriate) remittance for any application moneys receivable to be sent to me/us in full in the event of pending clearance of such cheque. I/we hereby request that any Stock allotted to me/us be evidenced by an allotment letter addressed to me/us and be sent by post at my/our risk to me/us at the first address shown below. *A separate cheque must accompany each application form.		1. Acceptance number										
Date: _____ June, 1982.		2. Amount of Stock accepted										
(1) Usual signature _____		3. Amount received on application										
For witnesses: _____		4. Amount payable on Stock accepted										
Signature (also name designation Mr., Mrs., Miss or title) _____		5. Amount returned										
Address in full _____		6. Balance payable										
(2) Usual signature _____		7. A.L. number										
For witnesses: _____		8. Cheque number										
Signature (also name designation Mr., Mrs., Miss or title) _____												
Address in full _____												

ALTERNATIVE METHOD OF PAYMENT (This method of payment is available in respect of payments of £10,000 or more only to recognised banks or stockbrokers as described in the Prospectus.) We hereby irrevocably engage to pay Lloyds Bank Plc, City Office, 72 Lombard Street, London EC3P 3BT, for credit to account number 0042868 designated "New Zealand Loan—Alternative Payment" by 10.00 a.m. on Wednesday, 30th June, 1982 the amount in Town Clearing Funds representing payment at the rate of £25 per cent. of the nominal amount of the Stock in respect of which their application shall have been accepted.		Name of bank or broker: _____ Address: _____
Authorised signature _____ In the case of a corporation, the common seal and the signature of a duly authorised officer who must state his capacity.		Stamp of bank or broker (if any) _____ A.L. number _____ Stock allotted _____

U.S. \$125,000,000
Midland International Financial Services B.V.
(Incorporated with limited liability in the Netherlands)
Guaranteed Floating Rate Notes 1989
 Convertible until 1983
into 10% Guaranteed Bonds 1989
 Guaranteed on a subordinated basis as to payment of principal, premium (if any) and interest by

Midland Bank plc



For the six months from 22nd June, 1982 to 22nd December, 1982 the Notes will carry an interest rate of 16 1/8% per annum. On 22nd December, 1982 interest of U.S. \$427.32 will be due per U.S. \$5,000 Note for Coupon No. 6.

The Conversion Interest Amount applicable to Notes which are presented for conversion on or before 1st December, 1982 will be U.S. \$12.50 for each U.S. \$5,000 Note and this will be payable on 31st December, 1982.

Agent Bank: Morgan Guaranty Trust Company of New York

Banque Nationale d'Algérie
U.S. \$25,000,000
Floating Rate Notes 1985

In accordance with the provisions of the Agent Bank Agreement between Banque Nationale d'Algérie and Citibank, N.A., dated as of December 20, 1978, notice is hereby given that the Rate of Interest has been fixed at 17 1/8% per annum and that the interest payable on the relevant Interest Payment Date, December 22, 1982 against Coupon No. 8 will be US\$87.69.

June 22, 1982
 By: Citibank, N.A., London, Agent Bank

CITIBANK

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Yoko Shibata in Tokyo explains how consumer finance has taken a new look

Japanese pull the loan sharks' teeth

SWEEPING CHANGES in Japanese retail sales financing have been taking place outside traditional banking channels, against the background of laws that bite on some concerns more than others.

Access to the market for small loans is being taken up increasingly by businesses such as the so-called Sunday Banks operated by retailers open seven days a week.

Foreign financial houses have been active in the market, forcing domestic institutions to change their practices. The Japanese firms are now becoming increasingly competitive and forcing the foreigners to retrench.

Expansion in Japan's consumer credit market, means that it reached—including credit cards, instalment credit sales and consumer loans—some ¥16,280bn (\$64bn) in terms of finance extended in 1980. Over the 10-year period ending in 1980, consumer credit grew at an annual compound rate of 18 per cent, outpacing the annual compound growth rate of consumer spending of 12 per cent. The market will go on growing at an annual rate of 12.4 per cent to reach ¥28,100bn in 1985, according to Consumer Credit Industry Study Group, an affiliate of the Ministry of International Trade and Industry (MITI).

The volume of new consumer loans expanded 20 times, to reach ¥2,800bn in the 1971-80 period, and is expected to be ¥6,100bn in 1985.

The Japanese consumer finance market has long been untapped because of the people's traditional reluctance to go into debt.

But post-war generations, which now account for half the population, have become more

A number of loosely meshed cogs have played a part in Japan's consumer finance revolution...

willing to borrow than their elders.

In the 1970s, a dominant force in Japan's consumer finance market lay in the so-called Sarakins (salaried men's finance companies). Sarakin money-lenders provide small unsecured loans to salaried workers, but some charge interest rates up to the 109.5 per cent per annum legal maximum for companies other than banks, and some resort to strong-arm money collection practices. Almost anyone can, under the law, start a money-lending business.

Increasing numbers of Sarakin-induced suicides and family ruins led the Japanese Government some five years ago to invite foreign consumer

finance companies (mostly American) into Japan's small loan market. This brought the interest rates of the top four Sarakins to the same level as that charged by foreign entrants, to around 45 per cent.

Reputable instalment credit sales companies like Orient Finance (in 1978) and Nippon Shiman (in 1979) made a big entry into the consumer finance market by setting up money-shops extensively through Japan.

Japan's top seven listed instalment credit sales companies had an outstanding balance of loans in the fiscal year to March of ¥321bn, 52.2 per cent up from the previous year.

The new competition has tended to push out of business unscrupulous Sarakins, while others have sought a new image, with self-regulatory measures.

The top four legitimate Sarakins—Takefuji, Promise, Acom, and Lake—had an outstanding aggregate balance of loans in the fiscal year ended March 31, 1982, of ¥411.7bn, up 54 per cent from the previous year. For the first time they topped the outstanding balance of personal loans at Japan's 13 City banks, of ¥238.6bn. This was achieved despite an annual interest rate of 45.77 per cent, against the 13.5 per cent

charged by the City banks.

The most recent arrivals in the consumer finance market have been retailers such as department stores and supermarkets. Cash points were opened in 1979 in Seibu group department stores, and in Midoriya and Seiyu Stores (supermarkets), of which cardholders can borrow up to ¥300,000 at an annual interest rate of 28.2 per cent at any time from 10 am to 7 pm mid-week, and also at times such as Saturday afternoons, Sundays and holidays when banks are closed.

... young people are more loan-minded than earlier, and loan sharks have had to be restricted...

Other retailers are not idle. Supermarket chainstore giants such as Dai-ichi, Ito Yokado, Uny and Nichii, as well as department stores like Tokai, have, one after another, taken up consumer finance operations since last summer.

The great advantage for the Sarakin Banks is that this financial sector lies outside the scope of the severe, administrative guidance of the financial authorities. City banks, mutual banks, and credit associations fall under the jurisdiction of the Ministry of Finance, which

regulates interest rates, operating hours, and even the instalment of cash dispensers.

Sarakin and Sunday Banks fall under the surveillance of the Ministry of International Trade and Industry. One major Sarakin, Acom, offers 24-hour-a-day cash dispenser services in Tokyo's busy streets in Ginza and Shinjuku districts to cardholders, aiming for business after the closure of City bank cash dispensers at 6 pm.

Industry estimates are that the share of the banks in consumer finance fell from 25 per cent in 1970 to 17 per cent in 1980.

Banks, though tending to be reluctant to lend to individuals, offer substantial loans to credit card and instalment credit sales companies. Such loans expanded at an annual compound rate of 23.2 per cent in 1979-1981, outpacing the growth rate of their overall lending of 7.7 per cent.

At the height of social criticism of Sarakin, in 1978, the Ministry of Finance guided banks not to offer loans to Sarakin operators. But with such administrative guidance not extending to foreign banks in Japan, the field has come under their sway. However, the tide has begun to change.

Since the turn of the year, Japanese banks have begun to pump funds with much lower interest charges than foreign

banks into Sarakin, through an affiliated credit, leasing, and factoring companies. This has squeezed foreign banks heavily. The foreign banks share in the total funds raised at most of the Sarakin hovered around 15 per cent to 30 per cent at the end of March 1982.

Foreign concerns are also losing ground in the consumer finance market. Recently, BA Finance, a Japanese subsidiary

foreign financial concerns helped lead the changes, but now find themselves squeezed by Japanese competitors.

of Bank America decided to withdraw from personal loan business. This followed the withdrawal of Household Finance of the U.S., last year. Eight other foreign consumer finance companies are also affected by the recently intensified competition.

A Bill to lower the loan interest ceiling for Sarakin moneylenders from the current 109.5 per cent per annum to just on 40 per cent is likely to pass at the current Diet session after four years delay.

However, competition in the Japanese consumer finance industry has lately lowered interest, to an extent weakening any immediate impact of new legislation on Sarakin.

Battle in the balance for control of Grace Brothers

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE TUSSELE for control of Grace Brothers, the Australian retailer, was still precariously balanced last night, with three bidders—one of them friendly—having established shareholdings estimated at 17 per cent to 18 per cent each. Yesterday, the Grace Brothers board said that interests friendly to the company held a little less than 50 per cent of the issued capital.

These interests included the Grace family, the company superannuation fund, and a private investment company, Servona, which is thought to be a white knight. Ranged against them are Bond Corporation Holdings of Perth, and Adelaide Steamship, both of which already have retailing interests.

Bond owns a controlling stake in Waltons Bond, whose legal battles with Grace Brothers for control of Norman Ross, Discounts started in the courts yesterday, while Adelaide Steamship's diversified interests include the David Jones retail chain.

Brokers estimate that an all-out bid for Grace Brothers would have to exceed A\$4 for each of the 47.5m ordinary shares and A\$3.50 a note, valuing the company at around A\$290m (US\$240m).

In hectic dealing late last week, more than 50 per cent of the Grace Brothers shares changed hands. Sellers included the Australian Mutual Provident Society, the Commonwealth Trading Bank, and the National Mutual Life Association.

Meanwhile, legal proceedings in the struggle between Waltons Bond and Grace Brothers for Norman Ross have been held over until July 27.

Property sales to boost Carrian profit

BY ROBERT COTTRELL IN HONG KONG

CARRIAN INVESTMENTS, the quoted arm of Hong Kong's Carrian group, has announced the sale of a package of local residential properties which it says will yield a profit before tax of HK\$200m (US\$34m).

The properties, in Stanley, Pokfulam and Kowloon, are being sold for HK\$390m to what Carrian describes as "overseas investors." The buyers are paying 10 per cent of that price in cash immediately while the

balance is to be settled with non-interest-bearing promissory notes payable in December this year.

In a second deal, Carrian Investments' insurance subsidiary, China Underwriters Life and General Insurance, says it is selling its wholly-owned subsidiary, Stapden Investments, which owns the 34th floor of Bank of America Tower in Hong Kong's Central District.

China Underwriters says the sale price of HK\$80.6m will yield a profit of HK\$9.6m before tax. A 10 per cent deposit has been paid, the balance to be settled, as to HK\$33m in cash immediately and the balance with interest-free promissory notes payable in December.

The stated profits before tax from the two deals is equivalent to almost one-third the HK\$362m profits after tax which Carrian declared for 1981.

REAL ESTATE DEVELOPMENT COMPANY K.S.C. (closed)

U.S. \$40,000,000
Medium Term Loan

Managed by

Alahli Bank of Kuwait K.S.C.
 Al Bahrain Arab African Bank (E.C.) "ALBAAB"
 Bank of Bahrain and Kuwait B.S.C.
 Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
 Kuwait International Investment Co. s.a.k.
 Kuwait Real Estate Bank K.S.C.
 United Gulf Bank E.C.

Provided by

Alahli Bank of Kuwait K.S.C.
 Al Bahrain Arab African Bank (E.C.) "ALBAAB"
 Bank of Bahrain and Kuwait B.S.C.
 Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
 Kuwait International Investment Co. s.a.k.
 Kuwait Real Estate Bank K.S.C.
 United Gulf Bank E.C.
 Banco do Comercio e Industria de Sao Paulo S.A. (COMIND)
 Arab Hellenic Bank S.A. — Athens
 Kuwait-French Bank — Paris

Agent

البنك الكويتي للتجارة والتمويل والتأمين والتطوير العقاري
 Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)



This announcement appears as a matter of record only.



NATIONAL REAL ESTATE COMPANY K.S.C.

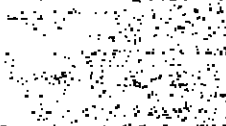
Kuwaiti Dinars 10,000,000
Medium Term Loan

Managed and Provided by

Alahli Bank of Kuwait K.S.C.
 The Industrial Bank of Kuwait K.S.C.
 Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
 Kuwait International Investment Co. s.a.k.
 Kuwait Real Estate Bank K.S.C.
 The National Bank of Kuwait S.A.K.

Agent

البنك الكويتي للتجارة والتمويل والتأمين والتطوير العقاري
 Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)



AMEV in 1981

Another Successful Year

- Total revenue for the year increased by Dfl 515m to Dfl 3,833m.
- Net profit amounted to Dfl 163m compared with Dfl 138.6m in 1980. The figure before tax and provisions was Dfl 229.6m (Dfl 207.9m).
- Profit per ordinary share rose from Dfl 14.64 in 1980 to Dfl 17.31.
- A final dividend of Dfl 4.80 per share has been declared, making a total for the year of Dfl 7.40. In addition shareholders receive a 5 per cent tax-free scrip issue.
- It is expected that profits will continue to rise over the next few years.

Consolidated Profit and Loss Account (thousands of guilders)

	1981	1980
Life assurance	140,885	124,473
Non-life insurance	73,233	61,986
Other activities	15,508	21,469
Profit before taxation and provisions	229,626	207,928
Net profit	163,605	138,553

Five year record (thousands of guilders)

	Sums assured	Assets	Profits
1981	75,807,000	13,596,749	163,605
1980	67,541,000	12,310,192	138,553
1979	53,727,000	9,768,137	115,128
1978	46,587,000	8,237,832	95,401
1977	37,281,000	7,243,728	71,357

Assets have increased over the 5-year period at a compound rate of 18%, and profits after tax at a compound rate of 22%.

(Sfl=approx. 470 guilders)

AMEV Worldwide

AMEV is a Dutch insurance and financial group of international importance with assets of Dfl 13.6bn.

It is the second largest insurance group in the Netherlands. AMEV comprises 38 companies in nine countries situated in three continents. Of the 6,913 employees nearly half work abroad.

AMEV in the UK

AMEV's operations in the UK are conducted by two closely integrated companies, Gresham Life Assurance Society and AMEV Life Assurance. Gresham is well established in conventional life assurance and pensions business while AMEV Life specialises in the unit-linked field.

Copies of the 1981 Annual Report can be obtained from AMEV Limited at:
 2-6 Prince of Wales Road, Bournemouth BH4 9HD.
 Telephone: 0202 760297.

N.V. AMEV
 Utrecht
 The Netherlands



Transformation continues at Heng Sang

By Our Hong Kong Correspondent

HENG SANG Industry and Realty has announced further steps in its transformation from a piecemeal manufacturing concern into a financial services and property group.

The group is to change its name to Whitehall Finance (Holdings), reflecting its HK\$75m (US\$12.7m) acquisition, announced in March, of the deposit-taking and securities group, Whitehall Enterprises.

It will sell to Mr. Lim Yiong Lin, its chairman, its tool-making business and other investments for HK\$15.8m (US\$2.7m) and it will buy from Mr. David Lim, Mr. Lim's son, and also a director of Heng Sang, a Vanuatu-based company which in turn owns the Panama-registered Radleigh Shipping Company. The acquisition will cost Heng Sang HK\$62.5m, of which HK\$25m is payable in cash and the balance in new Heng Sang shares.

Radleigh Shipping owns no ships. Its assets are a property in Belcher Street, Hong Kong, and 12.12 per cent of Bylamsan and Associates, a quoted Hong Kong company.

The directors of Heng Sang say they plan to concentrate group development in financial, stockbroking and property activities, and specify two projects in which the group is to participate. It has reached a provisional agreement to buy for HK\$82m a half-share in a 23-storey building now under construction in Gloucester Road, Hong Kong, to be named the Whitehall Centre. It has also agreed to pay HK\$4.5m for nine floors of an office building under construction in Taipei, Taiwan, to be named the Whitehall Commercial Centre.

Investcorp chairman elected

By Mary Frings in Bahrain

Mr. Abdul Rahman Salen al-Ateeqi, a former Kuwaiti Finance Minister, has been elected the first chairman of Arabian Investment Banking Corporation (Investcorp) of Bahrain. He is also chairman of the newly-formed Bahrain and Middle East Bank which recently bought an 11 per cent interest in Grindlays Holdings, which in turn has a 51 per cent stake in Grindlays Bank of the UK.

Last week Investcorp announced that its US\$26m share offer was subscribed 1,403 times attracting \$36bn of funds.

Mr. Nimir Kirdar has been named president and chief executive of Investcorp.

exports 72.85. *Rate is the transfer, market (controls). ##Now one official rate. (U) Unified rate. Applicable on all transactions except transfers of or from
 bilateral agreement with Egypt and who are not members of IMF. (1) Based on gross rates against Russian rouble. (1) Partial exchange rate for essential
 imports. (2) Exports, non-essential imports and transfer. (3) Essential goods.

INSURANCE & OVERSEAS MANAGED FUNDS

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INDUSTRIALS—Continued

LEISURE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

OIL AND GAS—Continued

NOMURA
THE NOMURA SECURITIES CO. LTD.
Nomura International Limited
3 Gracechurch Street, London EC3V 6DF Tel. 011 252-8811

MINES—Continued

Central African		Australian	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

Tins		Copper	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

Miscellaneous		RUBBERS AND SISALS	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

TEAS		MINES	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

REGIONAL AND IRISH STOCKS		OPTIONS	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

3-month Call Rates		Diamond and Platinum	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

A selection of Options listed is given on the London Stock Exchange page.

"Recent Issues" and "Rights" Page 27
This service is available to every Company listed in the Stock Exchange throughout the United Kingdom for a fee of £500 per annum for each security.

MOTORS, AIRCRAFT TRADES

Motors and Cycles		Commercial Vehicles	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

NEWSPAPERS, PUBLISHERS

Garages and Distributors		Components	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

PAPER, PRINTING ADVERTISING

SALISBURY		SOUTH AFRICANS	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

SHIPPING

SHOES AND LEATHER		TEXTILES	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

TOBACCO

TRUSTS, FINANCE, LAND		PROPERTY	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

INVESTMENT TRUSTS

FINANCE, LAND, etc.		OIL AND GAS	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

OIL AND GAS

Diamond and Platinum		PROPERTY	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

INSURANCE

LEISURE		PROPERTY	
Stock	Price	Stock	Price
Anglo American	12.50	Anglo American	12.50
De Beers	10.00	De Beers	10.00
Gold Fields	8.50	Gold Fields	8.50
Impresso	7.00	Impresso	7.00
Lonrho	6.00	Lonrho	6.00
Platinum	5.00	Platinum	5.00
Roan Antelope	4.00	Roan Antelope	4.00
Stannell	3.00	Stannell	3.00
Transvaal	2.00	Transvaal	2.00
Witwatersrand	1.00	Witwatersrand	1.00

